World News

Gorbachev sissues an ultimatum to Lithuania

Soviet president Mikhail Gorbachev delivered an ultimatum containing a veiled threat of presidential rule for Lithua-nia unless it renounces its moves towards independence.

Chinese promise Thina will soon conclude trials the suppression of pro-democracy demonstrations in 1989, a government spokesman said, promising a policy of lenlency.

Pilot error blamed ian Indian Airlines Airbus -320 crash at Bangalore in bruary 1969 was due to the silure of the pilots to maintain

orrect speed on approach to ne runway, a court of inquiry ecided. Page 6 Ex-minister guilty Luis Arce Goméz, a former convicted by a federal jury in Miami on two counts of

cocaine conspiracy. He faces 30 years' jail. Page 6 **Gang rapists jailed**

Two more teenagers were jailed in the second trial stemming from the gang rape of a woman jogger in New York's Central Park. One was given five to 15 years and the other

> Deputy shot dead Pakistan ordered troops into the south-western town of Jhang after a parliamentary deputy was shot dead as he arrived to vote in a by-election. A second man died in an apparent retaliation. Page 6

Passive smoking toll An estimated 53,000 people die in the US each year from diseases caused by passive smoking and office workers are especially vulnerable, accord-ing to the American Heart ociation journal.

Shrine dispute study Hindu and Moslem leaders agreed to an expert study of their respective claims to the 400-year-old Ayodhya shrine that has brought down two Indian governments. Page 6

Nuclear waste ban Dutch workers refused to load a ship with nuclear waste from cargo was too dangerous.

Curb on abortion Czechoslovakia's parliament adopted a compromise bill of rights that could restrict abortion, used widely as a substitute for contraception.

Brokers convicted A Chicago jury convicted 10 soyabean brokers and traders of fraud and racketeering. They will be sentenced later.

Cold kills 42 Cold weather sweeping brough north eastern Bangla-esh has killed eight more people, raising the toll to 42 in

UFO fans warned US space officials warned skywatchers that a mysterious bright glow above the western hemisphere over the next 16 days is not a squadron of UFOs but a satellite launched to study the earth's atmosphere.

division for Pta45bn Ercros, the big Spanish

Business Summary

Spanish group

sells Ertail

chemical group whose majority shareholder is controlled by the Ruwait Investment Office (KIO), sold its petrochemical division, Ertoil to the Luxembourg-based investment group General Mediterranean Holding (GHM) for a reported Pta45bn (\$478m). Page 17

MARKETS: Wall Street: The Dow Jones Industrial Average was 20.79 higher at 2.491.09 at 2pm. Tokyo: The Nikkei index closed at 23,047.36. Frankfurt: DAX index closed at 1,383.40. Back Page, Section U. Ley Page 15 II; Lex, Page 16

NORWAY'S government inter-vened in the deepening crisis in the country's banking system and proposed a NKr5bn (\$843m) "bank insurance fund"

FORD Motor, the second largest automobile manufacturer in the US, confounded Wall Street speculation by maintaining its dividend in the face of a crumbling American car market. Page 17

DAIWA Securities, one of Japan's leading financial insti-tutions, has signed a series of deals to provide consultancy and training for the establishment of a new Soviet stock exchange. Page 17 ARAMCO, Saudi Arabia's larg-

est producer of crude oil, has adopted emergency evacuation procedures for employees caught in the firing line of a Gulf war. Page 3 TSB, UK bank group unveiled

disappointing pre-tax profits for 1990 after making beavy losses on its corporate lending. Page 17; Lex, Page 16 SAATCHI & Saatchi, troubled

UK-based advertising group, unveiled proposals for a radical reconstruction package. Page 17; Analysis, Page 25; Lex, Page 16

EUROPEAN aerospace compa-nies including Aerospatiale of France, Deutsche Aerospace and Aeritalia plan to set up a new manufacturing consortium to build a range of 80 to 130-seat regional jets.

ITALY'S leading stockbroker welcomed the country's new which came into operation on Monday, Page 22

ZENITH Electronics, the last remaining US company that makes television sets, faces a fight to take control of its board from Nycor, a New Jer-sey company which makes air conditioners. Page 20

BRAZIL has authorised the country's first ever joint venture in the information technology industry. Page 6; Land Rover plant, Page 8

DIGITAL Equipment of the US, the second largest computer manufacturer, is to lay off up to 3,500 workers as part of continuing cost-cutting measures. Page 20

PAN AM, the US airline which filed for Chapter 11 bankruptcy earlier this week, is to return to the courts in the hope of getting its controversial plan to sell its Heathrow routes to United Airlines approved by the Bankruptcy Court judge.

Weekend Tomorrow: Robert O'Neill, war historian, on how

Technology: A commitment to ensuring

New England: In dire straits, and getting

Editorial Comment: Massaging the oil price;

Politics Today: Class warfare through educa

Lithuanias Bare hands confront the iron fist . 16

Currencies & money

Saddam will lose the battle and Bush will lose the peace

Travel plans for '91

Mr Lamont's grim options ...

CONTENTS



Management: Xerox takes innovation to the Exploring UK budget options in the absence of reforming zeal

Against positivism: The state and social

Norman Lamont, the UK chancellor of the exchequer, is spendthe country" in an exploration of the British government's budget options for 1991-92 Page 8

inds Confirm.

2.3 World Trade 7,8 F
4 British 23-25 (
18 Companies 23-25 (
19 Commodities 34

19 Commodities 34 inti. Capital Markets Stock Markets

New York function 1.9085 London: \$1.9060 (1.9265) DM2.9200 (2.915) FFr9.9025 (9.8925) SFr2.4550 (2.4525) Y258.50 (258.25) £ index 93.80 (94.0) GOLD \$392.1 (393.0)

MARKETS

New York lu

London: \$390.25 (373.75) N SEA OIL (Argus) \$28.50 (22.525)

Chief price changes yesterday: Page 17

STOCK INDICES FT-SE 100: 2108.7 (-20.2) FT Ordinary: 1650.3 (-18.2) FT-A All-Share 1,013.81 (-0.9%) DM1.5315 (1.513) FFr5.1950 (5.135) New York lun DJ Ind. Av.

index 61.8 (61.5) Tokyo close:Y135.1 US kinchtime rate Fed Funds 616 % 3-mo Treasury Bills: Long Bond: Mar 90 ((90%) yield: 8.38%

S&P Comp 313.13 (+1.54) Tokyo: Nikker 23,047.36 (+78.09) LONDON MONEY 3-month interbank: closing 1333 (same) Lifte long gill future

2,486.88 (+16.58)

Embassies abandoned as Baghdad exodus begins

By Mark Nicholson in London and Tony Walker in Baghdad

WESTERN embassies in terday and civilians in the Gulf scrambled for every available flight to safety as the world was suddenly faced with the prospect of fighting in the

Dozens of western officials were leaving Iraq either by air or across its land border with Jordan. British embassy staff, led by Mr Harold Walker, the ambassador, set off in a motor convoy for Jordan early yester-

day. US officials will leave on Saturday. Italy and Belgium said their diplomats would return home immediately, while most other European Community

AN eleventh-hour diplomatic

effort to avert war in the Gulf

gets under way today as Mr Javier Pérez de Cuéllar, the United Nations sec-retary-general, begins an inter-nationally-backed mission which takes him to Europe and

As he prepared to leave New York last night on what could

be the most critical mission of

his UN career, Mr Perez de Cuellar said that if Iraq showed goodwill "I think there

is some room for making prog-

Kuwait on August 2, President Saddam Hussein has shown no

sign of willingness to withdraw

his forces in accordance with a series of UN Security Council

resolutions, even in exchange for concessions suggested by European and other intermedi-

A US-led multinational force

in the Gulf is poised for an

offensive to drive Iraq out of

Kuwait after the January 15

deadline set by the UN. Mr Pérez de Cuéllar

acknowledged that the possibil-

ities for flexibility in his nego-tiations were limited because

'everybody's hands are tied'

by UN resolutions. Mr Gianni de Michelis, the

Italian foreign minister, said

yesterday that in Baghdad Mr Perez de Cuellar would offer to send a neutral UN force into

Kuwait - without US or Saudi

troops - if Iraq agreed to pull

The UN is ready to organise

force that would enter

Kuwait if Iraq withdrew and it

will not include any of Iraq's

enemies such as the Americans, Saudis or Egyp-

Since the Iraqi invasion of

on to Iraq.

stall. A series of other develop-ments added to a feeling that the Gulf was slipping towards

 Prices of North Sea brent crude oil for February followed Wednesday's \$3 a barrel rise with a further 50 cents rise in very nervous trading. · German police raided the

was taking seriously Iraq's breat to strike at targets in

 Oil companies in the port of Rotterdam, site of the world's largest oil refinery complex, said they were step-ping up security against possi-

ble Iraqi terrorist attacks arising from the crisis. Israeli security officials said they were preparing to impose a curiew on 1.5m Palestinians living in the occupied territories to crush revolt if a Gulf war breaks out.

Lloyd's of London, the pri-

vate insurance market, warned that war would spark heavy homes of several Arabs, arrest-ing two, and the country's rises in shipping and aircraft insurance rates. The market also unveiled plans to open on Sundays for the first time in its 300-year history if hostilities

· Relief agencies working in the Horn of Africa were prepar-ing plans to help refugees amid estimates that 2m people might

Iraqi goodwill 'might leave room for progress' • US Congress begins war debate

JN chief begins Gulf mission

 The British government agreed procedures to cope with an oil shortage and convened the emergency oil supply committee - a relic of the 1940s which could recommend rationing if the supplies of pet-rol and other products deterio-

In the Gulf, diplomats said they expected the evacuation of westerners to reach panic level in the next few days after the collapse of talks in Ger 200km south of the Kuwaiti

Dhahran airport in Saudi Arabia's eastern province, border, was packed with west-ern expatriates seeking flights home, many fearing that Saudi Arabian airspace might soon

France stepped up the evacuation of its 30,000 citizens from the war-threatened Gulf region, sending two Air France airliners on an evacuation shuttle taking in Abu Dhabi, Doha, Manama, Riyadh and

Western embassies have already advised people in Bahrain, Qatar, the United Arab Emirates and Saudi Arabia's Eastern Province - all within reach of Iraqi missiles - to send dependents home before the UN deadline. Many had already left before Christmas. Saudi Aramco, Saudi Arabla's biggest crude oil producer, yesterday adopted emergency evacuation procedures for its 14,000 expatriate employ-

But even the Democrats' reso

lutions do not rule out the eventual use of force.

Iraq's foreign minister returned to Baghdad yesterday

to report to Mr Saddam on his talks in Geneva amid growing nervousness in Baghdad about

Ina, the Iraqi news agency, reported the return of Mr Aziz

had maintained throughout the

After convening a meeting of EC political directors, the Lux-

embourg presidency of the EC

issued a statement expressing

the slide towards war.

to review the talks.

of attacks. The State Department also urged its embassies in Algeria, Tunisia and Morocco to evacuate non-essential staff and families because of security risks stemming from the Gulf crisis, and advised US citizens against and advised us chizens against travelling in the area. Gulf crisis, Page 2 and 3; KIO sells refinery, Page 17; Mar-kets, Section il

ees based in the Eastern Prov-

ince. Staff will be evacuated to

Bahrain or the United Arab

Emirates in case of war. The US State Department,

meanwhile, extended the reach

of its warnings to American

citizens by advising US citizens in Pakistan to leave for fear

that they might become targets

Iraq bought satellite pictures of Kuwait

By Lionel Barber

IRAQ bought high-definition satellite photographs of Kuwait and Saudi Arabia from a French company specialising in photo-reconnaissance three months before the August 2 invasion.

without comment, in line with the official silence Baghdad The pictures contained sensitive information about roads, infrastructure and day on the Geneva discussions. The Iraqi leadership was expecinstallations helpful to a potential aggressor. Despite this, Spot-Image, a Toulouse-based business with close ted to meet late into the night links to the French govern-ment and the US department of defence, went ahead with In Geneva today, Mr Pérez de Cuellar will meet the for-eign ministers of EC member

The last batch of photographs was delivered to Bagh-dad on May 2 last year, and formed part of a contract signed in 1988 to provide satel-

Mr Gerard Brachet, Spot-Image's chairman, who was in Washington this week, defended the deal with Bagh-dad in an interview with the Financial Times: "Iraq was not an unusual customer or one which commanded special

Spot-Image is the privately owned sales company for the French government's heavily subsidised satellite programme. It is supplying the Pentagon and other clients in the multinational coalition with photographs of the Gulf

delivered by Spot, "five, three or seven" were deemed sensitive by the company. These overlapping photo-Continued on Page 16

By Tony Walker in Baghdad, Michael LittleJohns in New York, David Buchan in Brussels and Ian Davidson in Paris

House Republican minority leader Robert Michel announces the drafting by the House foreign affairs committee of a resolution authorising President George Bush to go to war

tians. That is what Perez will propose", Mr de Michelis said. Mr Francois Giuliani, the secretary general's spokesman, said Mr Pérez de Cuéllar was not prepared to say at this stage what he might discuss although he noted that the UN force idea had been put forward by the Nordic countries

earlier this week. The secretary-general's mission was arranged with the blessing of the US and the other four permanent members of the Security Council following the failure on Wednesday of Mr James Baker, US secre tary of state, and Mr Tario

ON OTHER PAGES Baghdad's faith in God L Jordan dis-mayed Lisraeli timebomb M Moscow's plea

to ArafatPage 2 ■ Market reaction ■ UK ns for war **E** Western families fleePage 3 ■ World stock markets Back Page, Section II Aziz, his Iraqi counterpart to

break the impasse at talks in As Mr Baker arrived in

Saudi Arabia at the start of a

tour of states in the frontline against Iraq, the US Congress yesterday at last began to debate whether force should be used in the Gulf.

George Bush's approach predicted that he would win broad endorsement for the use of force in votes over the week-The Democrat leaders in

both the Senate and the House produced draft resolutions urging that diplomacy and the international economic embargo against Iraq should be given more time to work before a decision is taken to use force.

turned down the EC's proposal to hold talks in Algiers. The possibility, raised by President François Mitterrand and his ministers that France

might attempt some freelance diplomacy in the last days before the January 15 deadline Even critics of President brought criticism from some EC members such as Denmark.

Mr Jean-Pierre Chevenement, France's defence minister, appealed to the US to make a "little gesture" in favour of an international Middle peace conference, on the offchance that this might help induce Iraq to withdraw from

the Community's "full support" for Mr Pérez de Cuéliar's Baghdad mission, and reiterating the EC invitation to Mr Aziz to join talks. Mr Aziz had on Wednesday

Commission refuses to budge on offer to Gatt negotiators

By David Gardner in Brussels

THE European Commission yesterday refused to make a fresh offer to cut farm subsidies as a means of restarting the stalled Uruguay Round of trade talks.

The Commission said it had no mandate to move outside the framework of the offer agreed by member states in October to cut subsidies by 80 per cent. However, the EC's interna-

tional trading partners were urged to reconsider the Com-munity's offer, which had been refined at last month's trade ministers' meeting in Brussels. Mr Ray MacSharry, EC farm commissioner, and Mr Frans Andriessen, external relations commissioner, told Mr Arthur Dunkel, director general of the General Agreement on Tariffs and Trade, that they still believed the refined offer repre sented a real shift in the EC's traditional position on farm trade from which serious nego-

tiations could restart.

But if the US which rejected the offer last month, along with the 14-nation Cairns

group of agricultural exporters continued to insist on further movement as a prior con-dition to resuming the Round, the Commission would be

unable to comply.

Mr Dunkel, who was visiting Brussels in an attempt to fine ways to revive the Uruguay Round, is due to report next Tuesday to Gatt members on prospects of restarting the

The refined offer has not been precisely detailed by the Commission or submitted in writing. However, it is under-stood to include:

 Internal subsidy cuts of 30 per cent over 10 years starting in 1989, not 1986 as originally proposed. This compares with a US demand for cuts of 75 per cent over the next 10 years; The EC would commit itself to allowing farm imports of "at least 3 per cent" of total consumption as well as moving gradually from variable levies to a system of fixed tariffs;

Specific commitments to

limit export subsidies either by cutting the volume of trade

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Y134.4

affected or the cash spent. The EC would not, however, cut export subsidies by 90 per cent as demanded by the US; The EC would apply its "rebalancing" concept, whereby farm trade protection could be increased on certain

products, such as feedgrain substitutes like corn gluten, but not to oilseeds and soyabeans.
The refined offer already represents a significant policy concession in the Commission's view, and is not a final but a negotiating, position. US and Cairns group officials have implicitly recognised this by casting doubt on whether the

Commission could get such a

package approved by EC mem-

ber states. Commission officials said the refined offer has not been for-mally endorsed by member states but they believed it would be approved in the con-text of a global package of trade reforms. The EC has been anxious to shift the emphasis of the talks away from just agriculture.

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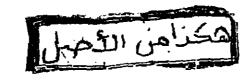
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the two

in South F

Baghdad puts its faith in a defensive war - and God

BAGHDAD was jittery yesterday with a dwindling for-eign community talking obsessively about evacuation plans and a local populace bracing

itself for war.
Iraqis say they are resigned to war. "We grew up with war. we were weaned on war," one young man said, shrugging his shoulders expressively. "We are not afraid of war."

But the long queues at petrol stations show that residents are preparing to flee to the countryside should the city come under attack. Government warnings against stock-piling petrol seem to have had

Queues outside grocery stores are another sign that Baghdad residents are prepar-ing for the worst. Rationed and food bought on the open market is beyond the means of many Iraqis. The collapse of Wednesday's

talks between Mr James Baker,

HOPE has not yet been abandoned for a peaceful solution to the Gulf crisis, but US administration officials and

congressmen are coming round to accepting some form of mili-

tary action over the next

the Baker/Aziz talks in Geneva – hopes raised by their unexpected length and then dashed by the subsequent press conferences – has added

to the sense of uneasy gloom.

However, while saying he was "discouraged." President George Bush has been careful not to say that diplomatic efforts have yet failed. In fact,

he cannot publicly move onto a war footing until after Con-gress votes over the weekend,

probably to approve his Gulf

Direct US/fraqi contacts may have ended, but the US still sees scope for intermediaries,

notably Mr Javier Pérez de Cuéllar, the UN Sec-retary-General, but also possi-bly the Algerians and the

French, to try to convince President Saddam Hussein of the seriousness of the interna-

tional coalition's intentions

and willingness to use force.

The possibility of some third

party other than the US being

able to produce a last-minute solution, such as a United

JORDAN, which followed with

dismay the deadlock at this week's US-Iraq talks in Geneva, fears that it will be

squeezed in a confrontation between Israel and Iraq. Baghdad has threatened to

strike against Israel if the US-

led multinational alliance

attacks Iraq in an effort to drive Iraqi forces out of

Mr Mudar Badran, the Jorda-

nian prime minister, said Jor-dan would consider any Israeli

incursion through Jordanian

territory to attack Iraq as a

hostile act against the king-

Iraqi, Syrian and Egyptian heip

to fend off any Israeli offen-

sive, and the US-led coalition would crumble if Israel became

involved.

Jordanians were shocked by

the failure of the talks between

Mr James Baker, the US secre-

tary of state, and Mr Tariq Aziz, the Iraqi foreign minister - the first top-level US-Iraq

meeting since the Iraqi inva-

sion of Kuwait in August - to

make any progress.
But although Iraq is widely

blamed in the west for refusing to withdraw from Kuwait, Mr

Jordan he said would seek

the US Secretary of State, and his Iraqi counterpart, Mr Tariq Aziz, sharpened the sense of foreboding in Baghdad, but Iraqis seem fatalistic about the

drift to war.

"Yesterday the news was better, today it is bad, maybe tomorrow it will be better again," said a young Iraqi medical student, who is exempted from war service because of his

But despite lingering hopes of peace, the message appears to be getting through that war is more than a distant possibility. If nothing else, the sober words of Mr Aziz in Geneva will have served to emphasise the point.

the point.

"We have been getting ready for war since August 2," he told reporters. "We are brave people who have been mis-treated."

President Saddam Hussein's threats to confront the US and make US troops "swim in their own blood" further diminished

Washington coming round

Nations transitional force in Kuwait, is not completely ruled out in Washington. Even a

promise to withdraw partially might force a pause. But even such a limited concession is seen as a long shot after the Geneva talks.

President Bush does not

want to shut down any diplo-matic initiative until after the

January 15 deadline, not only to give third parties a final chance, but also for domestic

reasons, in being seen "to go

the extra mile for peace".

Opinion polls show that, while the American public is divided on the use of force, support for Mr Bush is rising.

It is the same in Congress, where the failure of the

Geneva talks, and the refusal of the Iraqis to accept Mr Bush's letter, has undoubtedly strengthened Mr Bush's hand.

Even those who favour per-sisting with sanctions rather

than immediate military

action - such as Democratic Senator Sam Nunn and House

Speaker Tom Foley - have

been careful to play down their differences with Mr Bush.

the Washington Post that President Saddam Hussein should

not misread the congressional

debate, however impassioned it

may be. "If war occurs, the constitutional and policy

Jordan dismayed by threat of

war between Iraq and Israel

Aziz made a strong impression

on many Jordanians. They said they were proud of his defiance

of what are seen here as US

double standards and "Ameri-can arrogance". Mr Aziz was

described as endorsing "a dig-

nified stance". Jordanians were glued to

their television sets on

Wednesday night watching the

two press conferences of Mr

Aziz and Mr Baker, which were

broadcast in full on Jordan's

have increased feelings of anti-

Americanism and promoted a surge of pro-Iraqi feelings

among Jordanians. A mass rally in support of Iraq is

Over the last two months,

the initial overwhelming popular support for Baghdad was

tempered by accounts of Iraqi brutality in Kuwait, and pres-

sure for an Iraqi withdrawal

seemed to be increasing, although popular sentiment

remained opposed to a US-led military intervention and to

the destruction of Iraqi mili-

statements - especially its rejection of linkage between

However, recent American

planned for Monday.

If anything the Geneva talks

television.

Sen Nunn yesterday wrote in

to an acceptance of war

hopes of war being averted.
As if to emphasise the mood into which the leadership in Iraq has fallen, he declared:

"We are not the type that bows to threats, and you will see the trap that America will fall into." Western officials who had

been maintaining there was a significant difference between Iraqi propaganda and the regime's private position are now not so sure. They wonder if the two strands are not merging in the collective will of the leadership, and more especially in the mind of one man: Saddam Hussein. Some observers have com-

pared the mood in Baghdad with that which prevailed in Hanoi at the time of the Vietnam war. Defiance mixed with bravado in the full glare of world attention is a heady brew, and it is being reinforced by the presence in the Iraqi capital of militants of various

debates will be suspended, and Congress will provide the American troops whatever they need to prevail. President Bush, Congress and the Ameri-

can people are united that you must leave Kuwait. We differ

on whether these goals can best be accomplished by administering pain slowly with the economic blockade or by

dishing it out in large doses with military power. Either way – you lose."

Mr Nunn's voice is that of a careful sceptic – and a possible Democratic presidential cardidate posts per pour part of the careful sceptical scendidate posts.

candidate next year - but not of the leader of an anti-war crusade. The number of out-

right opponents of war is, at least initially, limited.

In a sense, President Bush has always had most of the key political cards in his hand. His

decision two months ago virtu-

ally to double the US forces in the Gulf created a momentum

towards resolution of the crisis

early this year. At that stage, the administration started to

argue that sanctions alone

would probably not be suffi-

cient to force Iraq out of Kuwait. While some Democrats

such as Sen Nunn objected at

the time, Congress did not act

and it may now in practice be

the Gulf crisis and a solution

to the Israeli Arab conflict -have fuelled strong hostility

against western policy towards

the Middle East.
One US-educated Jordanian.

a former senior official, said: "I

always thought that I was pro-American. Now I am very disil-

lusioned that the US has been

preaching morality and is

insisting on pursuing double standards in the Middle East."

There are no signs of panic but some Jordanians - mostly

from the élite – are trying to leave and all flights leaving

Amman until January 15 are

Jordanians have started hoarding food and medicines in

case they become difficult to

The army and the govern-

ment-run public services are

on alert and an atmosphere of apprehension prevails in the

Lamis Andoni

said to be fully booked.

country.

the Palestine Liberation Organisation who probably believe now that they have little to lose - and who almost seem to

be willing a confrontation with "imperialist America".

The call this week by Sheikh Asad al-Tamimi, leader of the emergent Islamic Jihad, a guerrilla organisation in Jordan rilla organisation in Jordan, for Saddam Hussein to be declared Caliph or supreme ruler of the Arab world, hark-ing back to Baghdad-based calipns of the eighth and ninth centuries, is an example of the prevailing mood.

In the meantime Iraq's war preparations proceed, though there is little overt sign in the Iraqi capital itself of the country being placed on a war footing, apart from increased activity around anti-aircraft gun

Masking tape has not yet begun appearing on windows as during Iranian missile attacks during the Gulf war.

men in uniform on the streets there always are in Baghdad they do not predominate. But Mr Aziz was not bluffing when he said that Iraq had been "getting ready for war" since August 2. All indications are that the Iraqis have been

assiduously preparing them-selves, although western mili-tary strategists believe the country is poorly equipped to counter air attacks. This week, the Iraqi press reported that 2,237km of roads had been built in the "operat-

ing theatre".

The minister responsible said the work had been completed in 140 days, and included additional bridges to ferry supplies into the southern sector. One of Iraq's fears must be that allied control of the air will sever its connections with its forces in ing theatre" connections with its forces in and around Kuwait.

Iraq has also announced the acquisition of more sophisti-cated weaponry such as antiaircraft missiles seized from Kuwait and a new "Awacs" radar surveillance aircraft described by local propaganda as "the unsleeping eye that

guards our sky". Iraq has been mobilising additional forces to boost its one million-strong military, more than 600,000 of whom are reported to be in and around Kuwait. The age for conscription has been cut by a year to 17 and all reservists are being called up.

It seems that, as was the case with the eight-year Gulf war, Baghdad is putting its faith in fighting a defensive war and, increasingly, judging by Saddam's statements, in

The Iraqi leader, who heads hitherto determinedly secular party, is speaking more and more in religious terms, claiming God is on Iraq's side. While this has pleased Islamic mili-tants, it is not clear that it has brought much joy to Iraqi mili-



tary professionals who must be watching with growing appre-hension the build-up of forces

against Iraq. But Saddam seems determined to maintain a defiant posture at all costs and to claim that Iraq has the capabil-ity to withstand anything the allied forces can throw at it.

On a visit to Kuwait earlier this month — his third reported visit since August 2 — he told his generals: "Let them mass whatever number they can because God will protect us from evil and save Iraq."

12 19 26

13 .. 20 . 27

Tony Walker

Israelis fear Palestinians * in Gaza may back Iraq

ISRAEL'S worries about the security and military repercus-sions of war in the Gulf form a complex equation that embraces concerns about reac-tions in the occupied territo-ries, Jordan and Syria as well as the off-threatened fragi strike. Israeli ministers have repeat

edly promised a massive count-er-strike if Iraq carries out its threat to attack, reiterated by Mr Tariq Aziz, the Iraqi For-eign Minister, in Geneva en Wednesday. However, such a response would have to take into account potentially dan-gerous reactions in neighbour-

ing Arab territories.

Even if an Israeli-Iraqi armed clash does not materialise, war in the Guif could still affect Israel's security.

The area of tension neares at hand is in the occupied West

Bank and Gaza Strip where Palestinian frustration at the lack of political progress has left pro-Iraqi sentiment running high.
In the event of war, the Lim occupied Palestinians would almost certainly be placed

under rigid curfew.
Military officials make no secret of their intention to be ruthless should local Palestin-ians try to back Iraq.

Jordan poses a more compli-cated scenario. The most obvi-ous route for any Israeli counter-attack on Iraq is through Jordanian airspace. This might provoke defen-

sive military action by Jordan where the heavily Palestinian population is also staunchly pro-Iraqi. Mr Moshe Arens, Israel's

defence minister, said on Wednesday that an Israeli strike on Iraq would not necessarily be routed through Jor-dan. He declined to say how this could be avoided without violating another Arab airspace, but this remark reflected Israeli awareness that provocation of conflict with Jordan would achieve exactly what Mr Saddam wants - to twist the Gulf conflict into an Arab-Israeli conflict.

The Jordanians have already appealed to Syria to come to their aid in the event of an Israeli attack. Israel is certainly extremely wary of the danger of drawing Syria into a fight. However, the Israelis believe that neither Syria, Saudi Arabia nor Egypt would pull back from their commitment to the US-led alliance as a result of an Israeli Iraqi clash

But tension between Israel and Jordan is likely to be acute even if there is no Israeli-Iraqi clash, Israel fears that war induced turmoil might unseat King Hussein, replacing him with a radical regime that would seek to stir up more vio-lence in the occupied terrifo-

initiated by Baghdad.

In that case, the temptation for Israel to advance across the Jordan River to remove the threat to the border might be

Hugh Carnegy

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Kuwaiti children play accordions while being taught to sing the Iraqi national anthem at a school in Kuwait City

Israeli timebomb among the Arab allies

"YES, absolutely yes," said Mr Tariq Aziz, the Iraqi foreign minister, when he was asked in Geneva on Wednesday if Iraq would attack Israel in the event of war in the Gulf.

was no more than a restatement of existing Iraqi policy, but the threat is causing pro-found concern in Israel and among the members of the multinational alliance in the Gulf as the danger of war

Attack the worst enemy of the Arabs, President Saddam Hussein reasons, and America's Arab allies from outside the Gulf will immediately forget the Iraqi invasion of Kuwait and side with Baghdad against Israel and its paymasters in Washington.

Syria is probably the most vulnerable member of the multinational force to this Iraqi ploy: Jordanian officials even

Many ordinary Syrians, living under the harsh rule of President Hafez al-Assad, are

President Saddam committed a grave error by allowing the mistreatment of Egyptian privately sympathetic to his bitter foe - Mr Saddam - the time-honoured assumption that my enemy's enemy must be

The Syrian regime has taken the Saudi shilling for the tanks and soldiers it has sent to the front, but is acutely aware of the political dangers of too close an association with the Americans and has tried to distance itself from Washington. At the same time its security forces have suppressed pro-lraqi demonstrations by Syri-

ans and Palestinians. In Egypt, by contrast, there has been widespread popular support for Mr Mubarak's policies in the Gulf and for his decision to commit 30,000 men

say that Syria - as well as to the alliance, although the lraq - has promised to help if anti-Iraq rage of the early days lsrael invades Jordan.

before the crisis, and by making a false promise to Mr Mubarak that he would not invade Kuwait.

The support of Egypt is crucial for the credibility of the west in the Arab world, and even Egypt - despite the fact that it has diplomatic relations with Israel - would be put in a dilemma by Israeli involvement in any conflict.

Mr Mubarak was quoted as saying this week that he "would not agree to any Israeli intervention in any circumstances. We will immediately change our position to the opposite because we will never

permit that." So far President Saddam has

played the Israeli card and his dubious Islamic credentials to the full. The alliance faces the possibility of public outrage from north Africa to Pakistan for preparing to attack a Mos-

The threatened Iraqi attack on Israel, however, may be a

With its inaccurate missiles Iraq could probably inflict only minimal damage on Israel. Arab pride would be dented if the Israelis merely shrugged their shoulders and did nothing (as the US probably wants).

If the Israelis did react, Iraq
would risk devastating retalia-

tion and would have opened a second front to the west against a powerful and unpredictable enemy armed with nuclear weapons.

Victor Mallet and Max Rodenbeck

Moscow asks Arafat to plead with Saddam Mr Anatoly Filey, head of

A TOP Soviet official met Mr Yassir Arafat, chairman of the Palestine Liberation Organisa-tion, in Tunis yesterday, to urge him to use his influence with President Saddam Hus-sein to reach a peaceful settle-ment in the Gulf crisis.

Some Jordanians, including officials, are still hoping for a last-minute breakthrough in the Gulf, but many are bitter and believe that relations between Jordan and the west may never be the same again. political and diplomatic efforts" to head off a military conflict in the five days

The latest Soviet attempt coincided with a new call from Moscow for "the most vigorous remaining before the UN dead-line expires for Iraq's retreat from Kuwait. However, the Soviet Union is

still maintaining a very strict adherence to every aspect of UN resolutions on the Gulf, insisting on complete Iraqi withdrawal, maintenance of January 15 as the deadline, no linkage with the Arab-Israeli conflict, and an acceptance that force may legitimately be used after the deadline expires.

the Soviet Foreign Ministry's Middle East and North Africa department, stressed to Mr Arafat "the great importance of opportunities, available to Palestinians, to influence positively the position of the Iraqi leadership, according to a For-eign Ministry spokesman in

foscow. He expressed regret at the failure of the talks. attempt to bring the sides together. On Tuesday, the

Soviet ambassador in Baghdad delivered a message from the Soviet leadership "aimed at promoting an atmosphere conducive to a political settlement" at the Geneva talks between Mr James Baker and Mr Tariq Aziz, said Mr Vitaly Churkin, the Soviet spokes-

Quentin Peel

US retreat on Mid-East conference offers best hope of peace

THE failure of the US and Iraq to find a solution to the Gulf crisis in Geneva on Wednesday has undoubt-edly increased the likelihood of war between Baghdad and the international coalition facing it. But in spite of all the harsh words pronounced Mr James Baker, the US Secretary of State, and Mr Tariq Aziz, his Iraqi opposite number, an armed conflict is still number, an armed conflict is still not a foregone conclusion.

Mr Baker said as much before leaving Geneva yesterday for Saudi Arabia and several other frontline allies of the US who have called on Irao to evacuate Kuwait in line with 12 United Nations Security Council

"I continue to believe that peace is possible. We certainly continue to strongly prefer a peaceful and politi-cal solution," Mr Baker said. Similar sentiments were voiced by Mr Bar-zan al-Takriti, President Saddam Hussein's influential half-brother, who flanked Mr Aziz at the Geneva talks. "The doors are still open to

initiatives," he said.

The initiative which appears to have the best chance of success is that of Mr Javier Perez de Cuellar,



mediator by both sides

European Community.
It is not clear at the moment what more the UN Secretary-General can

efforts by the European Community can people, it is not impossible that

Washington, too, might be prepared to make a move.
France, backed by the West Ger-

French Defence Minister, echoing a proposal made by President Mitter-

would be tantamount to "rewarding an aggressor." But an agreement on these lines now looks to be the only way in which a bloody war can be

What remains unclear, however, is lines, the Iraqis would agree to quit . A typical Iraqi way of fudging the

Kuwait, which President Saddam Hussein certainly did not annex to further the Palestinian cause. Mr Baker and Mr Aziz gave no more than a few vague hints that such a deal was discussed at their Geneva

Moscow.

"I don't think he said that explic-

itly. I think, perhaps, it was implicit in his comments," the US Secretary of State said after the meeting. Faced with the same question, Mr Aziz gave a similarly ambiguous reply. "I did not put it that way," he said. "I told Baker that if you are ready to respect and implement international legality, the principles of justice and fairness as far as all the issues in the region are concerned, you will find us very co-oper-

behind this circumlocutory formula tion. Having annexed Kuwait for purely material and imperial motives, Baghdad may now be looking for a way to back down while saving face. A way to do so would be to earn the gratitude and respect of the Arab world by obtaining concrete concessions to further the Palestinian cause through the

to his task the moral authority of his office and he may also be helped by the fact that the "end game" is now taking place in the Gulf crisis, when concessions are traditionally made by protagonists in a conflict or nego-tiation. At best, however, his chances of success must still be rated as very slim.



the UN Secretary-General, if only because he has been welcomed as a

mediator by both sides.

For the moment at least, the

to arrange a meeting with Mr Aziz in Algiers have foundered, following the Iraqi foreign minister's refusal to meet an EC ministerial delegation anywhere else but in Baghdad.

Mr Perez de Cuellar plans to fly to Baghdad on Friday, after a stop-over in Geneva where he is due to meet a ministerial delegation from the

do than to repeat the need for Iraq to respect the UN resolutions calling upon it to withdraw from Kuwait. The hope, however slim, is that the Iraqis will be more willing at this late hour to make the kind of concessions to Mr Perez de Cuellar that they have refused to make to Mr Baker, albeit probably on conditions which have so far proved unacceptable to the US.

However, as the January 15 deadline, after which the international community has been authorised by the UN to use force to dislodge Iraq from Kuwait, looms closer, and the full consequences of a Middle East war are brought home to the Ameri-

mans, has no doubts what the US should do, though President Francois Mitterrand has made it abso-lutely clear that an Iraqi withdrawal from Kuwait is a sine quo non of any settlement.
Mr Jean-Pierre Chevenement, the

rand at the UN General Assembly last September, said yesterday that the US should make "a very small gesture" to Iraq by agreeing to hold an international conference on the Middle East, particularly to deal with the Palestinian problem.
Such linkage has been categorically refused by Washington so far since, in the words of Mr Baker, it

whether, even if the US were pre-pared to subscribe to a deal on these

After saying at first that Mr Aziz

had not given any indication that iraq might withdraw from Kuwait, Mr Baker finally admitted that the iraqi Foreign Minister had hinted at the possibility of a pull-out if there was linkage with international efforts to reach a broader Middle East settlement.

real issue? No doubt. But it is proba-ble that some substance is lurking organisation of a Middle East peace conference.

That is the difficult path which Mr Perez de Cuellar will have to explore. He himself said yesterday: "At some time, you know, this conference has to take place."
The UN Secretary-General brings

Robert Mauthner

Western families flee as deadline looms

By Richard Donkin and Neil Buckley

FAMILIES of western staff working for companies in the Gulf have begun leaving on scheduled flights before the January 15 deadline imposed by the United Motion by the United Nations on Iraq

so get out of Kuwait.
Some executives, determined to stay in Saudi Arabia as long as they dare, have moved their families to Jeddah on the Red Sea coast but others appear to be ignoring embassy advice to evacuate immediate family. Mr John Pratt, manager of British Airways in Riyadh, said: "Women and children

have been queueing outside the British Embassy collecting their gas masks which indicates that many have decided to stay. I think the embassy advice has had a mixed response because most people don't see a tremendous amount of danger." The British School in Riyadh

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which normally has about 950 children aged between four and 14 saw its numbers dwindle to 400 after the initial inva-tion of Kuwait in August. Mr Chris Gorski, the headmaster, said numbers had crept back to about 750 before Christmas but were back to 400 with expectations that only 230 children would be left next week.
Children, he said, had been issued with respirators and the

Diplomats rush to quit ghost town

By Mark Nicholson

BAGHDAD is starting to resemble a diplomatic ghost-town as western governments rush to bring home their repre-sentatives before Tuesday's United Nations deadline, while insisting that their embassies remain technically "open". Wednesday's diplomatic

impasse in Geneva has spurred several governments into putting into preent effect contin-gency plans for evacuating officials from Baghdad as the danger of war looms. European Community offi-

cials met yesterday to discuss a joint decision to evacuate their embassies, according to an Italian foreign ministry spokesman in Rome. Most European missions in the capital were waiting last night for

Some European countries, however, pre-empted a joint decision. Germany was the first to abandon its embassy, bringing home its remaining officials on Monday.

Italy and Belgium followed

suit yesterday, announcing that their remaining diplomats would leave the capital by

Mr Harold Walker, Britain's ambassador to Iraq, and four of his remaining five staff left the TIK embassy at dawn vesterday desert to safety in Jordan.

Mr Christopher Segar, the consul-general, stayed behind to monitor a court hearing involving a Briton, but is expected to leave once the hearing ends.

Australia, Japan and the Netherlands have announced plans to recall their diplomats in the next few days.

In each case, and even if all staff are to leave, governments have insisted that their embassies will remain technically open, since to call their missions "closed" would imply a break in diplomatic relations. The US state department

said yesterday its six remaining diplomats in Baghdad would return home tomorrow, after Mr James Baker, US sec-retary of state, won assurances in Geneva that they would not be hindered from leaving. US missions in Algeria, Tun-

isia and Morocco, meanwhile, were also urged to send home non-essential staff and dependents because of security risks stemming from the Gulf crisis. The state department has already issued such advice to US embassies in Jordan, Sudan and Pakistan.

In Israel, UN units yesterday evacuated 400 staff and their families to Cyprus.

school had was equipped with secure rooms containing emergency water and food supplies. Mr Roland Dumas, the

Mr Moland Dumas, the French foreign minister, yesterday advised the 30,000 French citizens living in the Gulf region to leave temporarily if possible. An Air France Airbus left Paris for Tel Aviving the marring to collect in the morning, to collect French citizens in Israel who had been unable to find passage home on regular airlines. A Boeing 747 was also due to

touch down at Gulf capitals.
One observer in Riyadh said:
"People are a little bit more
nervous now but the most nervous ones left after the initial invasion. A lot of people have taken a long Christmas vacation, postponing their return until late January".

until late January".

British Airways has laid on three extra flights from Riyadh on top of the two weekly scheduled flights and is running two extra flights from Dhahran. According to a Saudia airline official, only BA. Turkish Airlines, Air India and Philippine Airlines were now flying into and out of Riyadh. Others had pulled out because of rising insurance premiums.

Mr David Langdown, techni-cal manager of General Enter-prise and Trading Corporation, a Saudi Arabian company

based in Riyadh, and the only Briton on the staff, said most families would have left Saudi Arabia by January 15.

Mr Mike Vincent, manager, personnel and administration. Cable and Wireless (Saudi Arabia), said his company had advised employees to send their families home, and about 80 per cent had done so.

About 14,000 respirators were being distributed to British expatriates in Riyadh, East-ern Province and Tabuk, a oil mpany executive said. The distribution of informa

tion to company staff in the Gulf appears to have been nixed. A company official at Aramco, the largest oil com-pany in Saudi Arabia, said that he knew of Third World nationals working for some companies who had been given very little information about what to to do in a gas attack.
At Aramco, he said, staff had

labels to stick on the outside of their windows. The labels changed colours in reaction to certain chemicals. "I have a cat myself and I'm keeping it out-side. I reckon it will be a better indicator. We also have quite a few exotic birds here. The moment they start falling out of the trees will be the time to

Aramco makes plans to move out staff

By Deborah Hargreaves and Richard Donkin

ARAMCO, Saudi Arabia's largest producer of crude oil, has adopted emergency evacu-ation procedures for employees caught in the firing line of a Gulf war. These map out in detail different layers of urgency which can be invoked as the severity of the situation

Out of 48,000 staff, Aramco employs 14,000 foreigners in Saudi Arabia, 2,700 of them from the US and Canada. In recent years it has sought to reduce its dependence on foreigners by training local staff and now almost all oilfield operating positions are held by

The company has plans to evacuate local people to Bah-rain or the United Arab Emirtes should they be threatened by the conflict. The evacuation will be

based on who is most essential for running the plant," an offi-cial in the US said. "The last people to leave will be those who control the operation of the refineries." A manager in Dhahran said

that staff working out in the open in essential oil-producing areas had been issued with nuclear, biological and chemical (NBC) protection suits. All other staff and dependents had

been given respirators.

Aramco, which produces almost all of Saudi Arabia's crude oil, has provided for evacuation by sea from one of its most vulnerable operations at Safaniya on the north-east

coast. It has set up tents in Dhahran, the company's headquarters, to house employees evacuated from the north.

The company also has plans for an overland evacuation to a safer area in the southern Gulf. Aranco said some western workers had resigned, but these had been in the "tens rather than the hundreds". The company says many of its heli-copter pilots are US nationals, and foreign personnel are also critical in technical develop-ment such as mapping out oil reservoirs on computer, but are not essential to the day-to-day running of the oil-

All Aramco workers in Saudi Arabia were given a 15 per cent pay rise last year which the company says officially is to help defray the cost of keeping their families outside Saudi

Arabia. Some 1,500 dependents of Aramco foreign workers were evacuated in August and the company is preparing to receive up to 3,000 more in Houston and the Netherlands

Other US oil companies such as Chevron and Exxon, which operate joint ventures in Saudi Arabia, have already moved out unnecessary staff and dependents, and are co-ordinating evacuation procedures for foreign personnel. Some companies are still recruiting westerners prepared to work in the Gulf following some resigna-



preparing for war

By John Mason and Ralph Atkins

BRITISH cabinet ministers yesterday intensified prepara-tions for a possible war in the Gulf as Mr Douglas Hurd, foreign secretary, said sanctions were not working.

While ministers spent more than an hour discussing the Gulf crisis, including terrorist threats, Labour distanced itself from the government, saying sanctions had to be given more

However, both the government and Labour party wel-comed the prospect of a peace initiative by Mr Javier Pérez de Cúellar, the UN sec-retary-general. Mr Neil Kin-pock opposition leader nock, opposition leader, pledged his party's support for British troops if they are sent into action.

The prime minister, Mr John

Major, will open a Commons debate on the crisis on Tuesday, soon after MPs return from their Christmas holiday, amid a pessimistic atmospher in Westminster and Whitehall after Wednesday's Geneva summit. He spoke to US President George Bush for 20 minutes yesterday about the sum-

mit and his Gulf trip.

Mr Major briefed the cabinet on his four-day trip to the Gulf, saying he was impressed with the morale of British forces stationed in Saudi Arabia. Members of Labour's shadow

cabinet, which met for day-long talks yesterday, deny any widespread internal rift but in previous Commons debates around 40 MPs have defied the party line. Liberal Democrat leader Mr Paddy Ashdown said chances of reaching a peaceful settlement stayed slim.

UK cabinet Lloyd's underwriter warns of big rise in airline premiums

LEADING marine underwriter at Lloyd's of London warned yesterday that those airlines exposed to the threat of Iraq-inspired terrorism would be the next to face big increases in premiums.

Since the August invasion there have been steep rises in insurance costs for airlines either based in the Middle East or those which fly there. But the new threat could hit airlines wherever they operated,

the underwriter said. Mr Stephen Merrett, chairman of the Lloyd's Underwriters Association, said under-writers would have to satisfy themselves that the airlines had taken sensible measures to protect aircraft and passen-

"We are concerned about the

risk of terrorist damage in quite separate parts of the world (from the Gulf]," Mr Merrett said. "If the airlines are unresponsive, individual underwriters will either charge a higher rate or not quote a Mr Merrett said that airlines

should refuse to operate from airports which did not have satisfactory security arrange-Other underwriters argued that it was "almost inevitable" that the incidence of terrorism

would follow an outbreak of war next week, whether or not that war ended in a few days

Mr Alan Lord, Lloyd's chief executive, said that if war broke out, the market was

to allow clients to review their insurance cover. This would be first time ever that the market has opened on a Sunday. Paul Betts, Aerospace Correspondent, adds: Increases in insurance cover coupled with

jet fuel prices in the event of a Gulf war are putting enormous pressure on airline operations and halance sheets. Many airlines have already

cancelled flights to the Middle East because of soaring war risk cover. The International Air Transport Association, which groups 200 airlines, has also said that insurance brokers had advised airlines they would introduce an exclusion zone for commercial flights in the troubled region on or before the January 15 deadline.

Fahd seeks peacekeeping force

By Philip Stephens in Riyadh

KING FAHD of Saudi Arabia has told western leaders that an international peacekeeping force must be established in the region once Iraq is forced to withdraw from Kuwait. The Saudi leader, however,

has ruled out the prospect of a permanent western military presence in his country. Instead he has suggested that a pan-Arab force in Saudi Arabia could be supplemented by the stationing of US and other western forces in Kuwait. His views emerged yesterday

amid growing expectation here that the deadlock in the talks with Mr James Baker, the US secretary of state, and Mr Tariq Aziz, the Iraqi foreign

minister, in Geneva has made war inevitable.
The Saudi leader had also voiced privately his fears that Iraq would remain a perma-nent threat to the stability of the Gulf as long as President Saddam Hussein remained in power.

The diplomats said that their governments had been left with the impression that King Fahd hoped that a military defeat in Kuwait would fatally undermine the Iraqi leader's

He had indicated, however, that domestic and pan-Arab political sensitivities would preclude the establishment of permanent US bases in Saudi

Arabia even if Mr Saddam remained in power after his expulsion from Kuwait.

The gloomy prognosis of the Saudi leader about the pros-pect of an 11th-hour peace agreement was echoed yesterday by western military com-manders. As US and British troops continued to move Kuwaiti border, there was speculation that hostilities might start within days of the passing of the January 15 dead-Senior British and US offi-

cers appear confident that their forces will be in a position to launch an attack next

MARKET REACTION

Nervousness about develop-ments in the Middle East was apparent on world stock markets yesterday, although some traders registered mild optimism about a peaceful solu-tion, writes Peter Marsh, Economics Correspondent. Investors were generally cau-tious, unable to decide

whether the lack of progress in Wednesday's talks in Geneva between Mr James Baker, US Secretary of State, and Mr Tarlq Aziz, Iraq's For-eign Minister, made war more

Hope was held out, however, that Saturday's visit to Bagh-dad by Mr Javier Pérez de Cuéllar, the UN Secretary General, might persuade Iraq to climb down.

Most bourses showed steadier nerves than had been apparent on Wall Street on Wednesday night, when the bleak news from Geneva sent the Dow Jones Industrial Average tumbling by 83 points between mid-session and the

Yesterday, the Dow reversed some of this fall. At mid-session it was quoted at 2,494.31, a gain of 24.01 on the day. Wall Street had taken its cus from the Tokyo stock market, which early yesterday showed relative composure about the chances of a Middle East settlement. The Nikkei index closed at 23,047.36, up 78.09 or 0.34 per cent.

The Frankfurt stock exchange was up 0.6 per cent yesterday, while Paris, Amsterdam and Milan all edged lower by up to 3 per cent. In London, the FT-SE closed at 2,108.7, down

On foreign exchange markets, the dollar settled down after the sharp rise on Wednesday

War would kill thousands in Africa

By Julian Ozanne in Nairobi, William Keeling in Lagos, and Peter Montagnon in London

A LEADING aid official warned yesterday that if war in the Gulf halted or disrupted traffic through the Suez canal, the lives of millions of Ethiopians and Sudanese would be

imperilled.

"The impact of any disruption to shipping through the Suez Canal and Red Sea on relief programmes to Sudan and Ethiopia at this critical time for deliveries of food would be devastating and would result in massive deaths of biblical proportions," said Mr Vincent O'Reilly, the Nai-robi-based co-ordinator of the United Nations aid operations

Shipping officials in London said yesterday that Egypt would be unlikely to close the Suez Canal swiftly if war broke out because it would be reluctant to lose one of its main sources of revenue. However it might shut the waterway if it felt there was any danger from sabotage or mines.

Adding to the difficulties of

dealing with the famine in the Horn of Africa could be the extra strain facing relief agencies of coping with a fresh flood of refugees, UK aid offi-cials said yesterday. According to some estimates. 2m people might try to flee the

war zone. About 750,000 fled in August.
Relief agencies including the International Red Cross and the UN Commission for Refugees are preparing contingency plans for helping refugees. But they will almost certainly

require funding by western governments, stretching the overall resources available.
One fear is that the uncer-

make some developing countries reluctant to sell food sur-pluses to relief agencies. Repercussions from the Gulf yesterday reached as far afield in Africa as Nigeria, the continent's most populous state. In Lagos, the US embassy warned of "possible hostile acts" against its nationals in

Nigeria, where Moslems make up nearly half of the 120m pop-President Thrahim Bahangida, himself a Moslem, has to take into account Nigeria's links with the west and the views of Nigerian Christians,

while acknowledging pro-Iraqi sentiments in a Moslem com-munity which includes extremists in its ranks Religious and political tensions are also increasing in Sudan, where Britain is consid-

mats and aid workers. Security fears have been heightened by the release ear-lier this week of five Palestinians of the pro-Iraqi Abu Nidal faction, convicted for a 1988 hotel bombing which killed seven people including three British aid workers and their

There are also concerns about the possible disruption of international air traffic over Sudanese airspace in the event

Western diplomats remained uncertain about the role of Sudan, which has a large coast-line across the Red Sea from Saudi Arabia. Reports that Iraq has deployed 6-14 Scud surface-to-surface missile launchers in Sudan remain unconfirmed. Most western diplomats, how ever, doubt that Sudan will become involved in a Gulf war.

NEWS IN BRIEF Kuwait planning for Iraqi withdrawal

THE KUWAITI government-in-exile has set up a high-level procurement and reconstruction team to buy supplies and assess infrastructural requirements in the event of an Iraqi withdrawal, writes David Owen.

The 40-strong team is composed of individuals from the principal public-service ministries and private authorities. Based in Washington, it is reporting direct to a ministeriallevel committee in Saudi Arabia. According to Mr Fawzi Hamad al-Sultan, a World Bank exec utive director with responsibilities for Kuwait and other Middle East countries, purchases of essential items that

would be needed in the immediate aftermath of an Iraqi

War threat to east Europe

pull-out have already started.

War in the Gulf will deepen the economic malaise of the industrialised world and deal a savage blow to the economies of eastern Europe and non-oil developing countries, according to Mr James Schlesinger, the former US defence secre tary, writes Peter Norman, Economics Correspondent, Mr Schlesinger, who has also headed the US Bureau of Budget and the Central Intelligence Agency, told a seminar he believed there was a 75 per cent chance of war. He saw no unequivocal winners, even if conflict proved be short-lived.

Israel may turn to IMF

Looming balance of payments difficulties caused by the Gulf crisis and the costs of financing a wave of Soviet Jewish immigration have prompted Israeli officials to consider borrowing from the International Monetary Fund for the first time in 15 years, writes Hugh Carnegy in Jerusalem.

The country is likely to have to borrow \$20bn over the next

Ex-Iraqi oil minister arrested'

A Kurdish exile group said yesterday that Mr Issam Abdul-Rahim al-Chalabi, former Iraqi oil minister, was arrested on December 28 by Iraqi border guards as he tried to flee to Turkey, Reuter reports from Cairo. The exiled Kurdistan Democratic Party (KDP) of Iraq said Mr Chalabi had been detained with members of his family near

the Kurdish town of Zakho. Bonn police raid Arabs' homes

Bonn police raided the homes of several Arabs and the country's main anti-terrorist force said yesterday it was taking seriously Iraq's threat to strike at targets in the West, Reuter reports from Bonn.

after the Geneva talks ended. **Emergency** oil measures are agreed

By David Thomas. Resources Editor

EMERGENCY steps to cope with an oil shortage caused by a Gulf war have been agreed by the oil industry and UK government. The government has convened an emergency oil supply committee which could recommend rationing if the supply of petrol and other oil products deteriorates.

Gulf tension triggered petrol price rises yesterday. Texaco boosted prices 6.8p a gallon, bringing four-star leaded to 206.4p a gallon and unleaded to 192.7p. Texaco blamed rises in refined-products prices on the Rotterdam spot market.

Other oil companies could follow Texaco's lead within days. The government has convened the Oil industry Emergency Committee, formed in the late 1940s but dormant between oil crises. The committee has representatives from the 14 leading UK oil companies and the government. It is chaired by Mr John Collins, chief executive of Shell UK; its director is Mr David Clayman, Esso UK managing

director. The committee will review plans to deal with an oil short-age, ultimately including rationing and speed limits to save petrol, especially if war disrupts supplies. But the gov-ernment and oil industry are unlikely to favour rationing, as they believe oil supplies are adequate at present.

Rationing methods and other emergency steps are set out in a document known as the oil product allocation scheme. The government will aim to co-ordinate its response with other industrialised nations at International Energy Agency talks in Paris today.

ering withdrawing its diplo-French satellites map the world for profit

By William Dawkins in Paris

EVERY 26 days, each square inch of the earth's surface is scrutinised by the twin telescopes of Spot-2, a high resolution observation and picturetaking satellite owned by CNES, the French state space

study centre.
Spot-image, based in Toulouse and controlled by French government interests, was set up in 1982 to market, produce and distribute the pictures beamed down by the Spot series of satellites.

The thinking behind the launch of the first member of the Spot family, in February 1986, was to break the traditional dominance of US and Soviet military observation satellites. It had been strengthened by the arrival of the US

Landsat civil satellite in 1972. Spot prides itself on being able to produce photographs which can show details down to 10 metres in black and white or 20 metres in colour, as against the 30 metres offered by Landsat, which today remains Spot's main competi-

tor.
The French CNES state space study centre is the big-gest of Spot-Image's 18 share-holders, with a 34.5 per cent stake, and the sole owner of

the satellites the company Until recently, Spot-Image has taken a strictly neutral

view of its customers, happy to

sell its pictures to anyone able to pay. That naturally changed with the outbreak of the Gulf

ted anyone buying photographs of the Middle East and says it has observed the embargo on trade with Iraq. When a US newspaper revealed two months ago that the Iraqi secret services had illicitly obtained Spot pictures of the allied forces in the Gulf, the French company was not

conflict, since when it has vet-

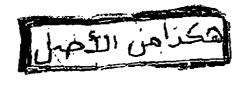
surprisingly taken aback. It insisted that it no longer sells to Iraqi customers. Spot-Image's legitimate clients include the Pentagon, the Israeli military, the European Commission, which uses them for compiling agricultural data, and the World Bank. Spot photographs have been used by the French government to monitor the Chernobyl disaster and count Chinese missile launching stations and by the Norwegians to spot Soviet submarine bases.

CNES's first Spot-1 satellite, launched in February 1986

after a \$500m development programme, reached the end of its useful life last year, when it was joined by Spot-2. A third is due for launch at the end of this year or early next, fol-lowed by a fourth in 1995. They are made by Matra, the French communications and electronics group, and launched by Ariane, the European rocket com-

After CNES, Matra is Spot-Image's second shareholder. with 23 per cent, followed by a consortium of other French state and private bodies, plus Swedish, Italian and Belgian state investors. Spot-Image has seen its revenues rise from just \$5m in its first year in 1986, to an estimated \$21m in 1990, at which rate the group estimates it should be covering its \$30m running costs some time in the first half of this decade.

The largest single chunk of sales, around 30 per cent, are pictures for civilian and military map-making, where Spot pictures are used to check up on arms-cutting agreements. Agriculture is the second mar-ket, representing 20 per cent of sales, followed by geology, mining and oil exploration with 18 per cent, with the rest used for town planning, the press, and public works and other purposes.x



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THE SWEDISH economy is expected to stage a strong expected to stage a strong export recovery next year, according to the 1991 budget. There should be a substantial fall in inflation but a rapid

Mr Allan Larsson, the finance minister, described his proposals for this year as "tough but responsible" and said Sweden was at a turning point, with better times ahead. There were no give-aways in the budget, even though a gen-eral election is only nine months away.

If wage increases cou, be reduced rapidly, he said, Swe-den's business downturn would be shortlived and a protracted unemployment crisis avoided as the inflation rate came into line with the country's main competitors.

Mr Larsson forecast improve-

ments next year in industrial production and investment as well as private savings. This year's negative growth rate should be followed by a modest revival in 1992.

Fiscal policy would be tight for 1991-1992, he said, with SKr15bn (£1.4bn) worth of pub-lic spending gate onribum (2.1.900) worth of plublic spending cuts, in order achieve a balanced budget. His proposals suggest no new tax increases, but will do little to

boost consumer demand.
Mr Larsson emphasised that Sweden's economic strategy must accord with the country's international economic integration, keeping its future mem-bership of the European Community in mind.

The budget statement reaf-firmed that there would be no change in the current fixed exchange rate policy to improve Sweden's competitiveness. It also insisted that "other ambitions and demands must be subordinated" to the

conquest of inflation.

He stressed that the trade unions had to accept a twoyear national wage restraint agreement, proposed by Swe-den's independent pay media-tion commission. Pressure will would be exerted on the white-collar unions which oppose such a the proposals over the next few weeks two-year wage restraint agreement to back the wage deal. Failure to curb wage increases would result in 50,000 lost jobs, said Mr Larsson, and would wreck his aim of bringing inflation down from 10 per cent to 2.5 per cent by 1992.

The budget says there can be "no general stimulus in demand" to stop any increase in registered unemployment, set to rise to 3.4 per cent in

Public spending must had to be cut as a proportion of Sweden's GDP gross domestic product "to make it possible to lower the tax burden in the longer run.'

Several measures are to be introduced to create a more competitive market economy: Cheaper food with cuts in import tariffs and a shake-up in retail distribution.

 An investment of SKr20bn from public funds to stimulate business activity and a twoyear Skr10bn programme to improve roads and railways. Reform of company law to make it easier for foreigners to acquire Swedish companies. Greater resources for education and training.

 Measures to increase the There are also to be Skri5bn public spending cuts, mainly in

Recovery in Greece's small town lights lure Albanians

Refugees flee a life of manual labour for an uncertain future, writes Kerin Hope

HEN THE guard dogs at the Greek frontier post outside the village of Tsamantas start barking around midnight, the duty officer gets up to greet another group of Albanians who have tramped across a snow-covered mountainside looking for a better life in

"They appear out of the dark looking exhausted, shoes split, no overcoats ... the fit ones make it across in about eight hours but the stragglers are still coming in after dawn," he says. A dark line across the snow on a precipitous slope marks a path beaten out by several thousand refugees in

the past two weeks.
According to Greek authorities, more than 5,000 Albanians have crossed the border into the north-western province of Epirus since Christmas. Most poured in after a rumour that Greece would close the border on January 1 swept through the southern villages. But up to 50 new arrivals are still turning up each night.

Border controls have report-edly slackened during the past year as Albania's communist government gradually relaxes the rigid isolationism of the

past 40 years.
But the refugees said they preferred to trek high into the mountains to avoid Albanian frontier posts where guards are allowed to fire at will and barbed wire fences are better

The majority are farm workers in their early 20s from the ethnic Greek minority in southern Albania, known as north Epirus to the Greeks, who until recently maintained



territorial claim on the region. It was only three years ago that Greece and Albania ended the state of war left over from 1940 when Italy invaded Greece through north Epirus. The North Epirots say they

are fed up with manual labour on co-operative farms where the average monthly wage is 250 leks (\$40) and living conditions are miserable. 'I'd never seen a toilet before, or a bath with taps for hot water. You couldn't buy

soap in my village. We got water from a spring," said Mr Spiro Panto, 23. The refugees also fear that as members of a minority, they may be the last to benefit from

Little information about the newly founded independent Democratic Party, which will run against the ruling Alba-nian Party of Labour in the February 10 election, seems to have filtered through to them. Some, however, simply grew impatient with waiting for the Greek embassy in Tirana to issue their visas. The penalty for attempting to leave the country illegally, up to 20 years in jall, is no longer applied and, as the influence of the Sigurimi, the Albanian secret police, declines, villagers

Passports have been more readily available since a mass exodus was permitted of several thousand Albanians who

openly discuss the possibility

of crossing into Greece.

embassies in Tirana last July. "We paid 300 leks each to buy a passport but the visa queue was so long we just gave up." said Mrs Katerina Koraka, who brought her three young sons across after her husband turned back with a leg injury.
Official Greek reluctance to

issue more than a minimum of visas reflects increasing fears that the country might be overwhelmed by a wave of Alba-nians of ethnic Greek origin.

The Albanian government puts the officially recognised minority in the southern provinces at 50,000. But Greece has long claimed a figure of 300,000 throughout the country, all of whom would automatically be eligible for Greek citizenship

the moment they crossed the horder.

Greece has appealed to the North Epirots to stay at home, while facilities at hastily prepared reception centres around Epirus are clearly not intended to be too comfortable. Several hundred North Epirots were moved into tents at an army camp near Ioannina, the pro-vincial capital.

Others were taken to temporary accommodation in cheap hotels at a seaside resort, or to makeshift dormitories in a vil-

lage orphanage. The influx of Albanians has prompted the Mr Constantine Mitsotakis, the Greek prime minister, to arrange a visit to Tirana this weekend, the first ever by a Greek premier. He hopes to encourage Greek investment in Alhania and to discuss how the two halves of Epirus can develop regular

Most refugees brought Most refugees brought almost nothing with them, apart from a handful of non-convertible leks. A few, however, came with pre-war gold sovereigns left over from the days when North Epirot merchants and landowners were reckoned among the most pros-perous diaspora Greeks. Hundreds have already hitchhiked south looking for relatives, or jobs on construc-

ion sites.

In Ioannina, others loiter outside video shops and car showrooms. "It's like a dream being here. We saw Greek television but the pictures didn't tell you what it would be like," said Mr Polychronos Zigas, who made his living in Albania. who made his living in Albania as an itinerant accordion player.

Soviet rail network

THE SOVIET rail system is in a critical state, with as much faulty equipment as in 1945, at the end of the Second World War, according to a top Soviet

metres of track are in urgent need of replacement, and one thousand switches are worn out "beyond any regulative standards," Mr Nikolai Mitin, head of the department responsible for track maintenance, told Tass, the official Soviet news agency.

He said increasingly fre-

quent accidents on the huge rail system, the most impor-tant element in the country's freight transportation system, were largely caused by deterioration of the tracks.

has caused chronic supply problems in every sector of the Soviet economy, including food supplies, coal shipments, and the transportation of minerals,

"People's lives depend on officials in state committees for planning, and material and technical supply, who for years have been ignoring our urgent requirements," he said. "It is they who bear the majority of responsibility for the technical condition of rail tracks, not frosts, rains, snowfalls or cor-rosion." He said wooden sleepers were in the shortest supply Instead of 22m delivered last year, the railways only

received 12m. Heavy investment in the rail-ways is one of the biggest sation of the Soviet economy but the central and republican governments are unable to pro vide any of the needed capital

'faulty'

railway operator, writes Quen-tin Peel in Moscow. Tens of thousands of kilo-

iron and steel.

EUROPE IN

BRIEF

Poles turn back Soviet army train

Poland has turned back a Soviet train carrying armed troops and tanks from Germany to the Ukraine in the first known incident of its kind, a railways spokesman said yesterday, Reuter reports from Warsaw.

The spokesman said Polish army border guards stopped the train on Monday near the northwestern port of Szczecii because its transit to Medyka at the Soviet frontier, some 800 km away, had not been agreed with the Polish authorities. The train, carrying some 200 soldiers and nine tanks, returned to Germany after two hours of

arguing. Warsaw and Moscow are currently negotiating transit arrangements for the 370,000 troops which the Soviet Union must withdraw from the territory of former East Germany by 1994.

Crude steel output declines

World output of crude steel fell by 14.1m tonnes to 769.4m tonnes last year, principally because of the difficulties experienced by the biggest producer, the Soviet Union, and the east European countries, writes William Duliforce in Geneva.

In an initial report on the steel market in 1990, the United Nations Economic Commission for Europe records a 2.7 per cent decline to 155.8m tonnes in Soviet production and a slump of 14.7 per cent, or 8.7m tonnes, in output by the six east European states (including the former East Germany).

German trade surplus shrinks

Germany's overall trade surplus shrank to DM3.3bn in November from DM8.4bn in October, writes Katharine Campbell in Frankfurt. The current account surplus

was DM1.3bn, after DM6.7bn While other major industrial countries slip into recession,

the Germany economy has ntinued to grow and impor while exports, hurt by the strong D-Mark and the downturn in Germany's trading partners, have fallen

Exports fell 6.6 per cent compared with the previous month to DM58.37bn, while imports rose 1.7 per cent to DM55.079bn. For the whole of 1989 Germany produced a record trade surplus of

Oil restrictions by Commission

The European Commission has told car manufacturers that they can legitimately prevent their dealers from using certain kinds of oil in servicing their cars but cannot discriminate between brands, writes Lucy Kellaway in

Brussels. The decision comes at a time when Brussels is looking carefully at all restrictive agreements between car manufacturers and their distribution networks for serious abuses of competition.

Austria aims to join EFTA Austria fully intends to join

the 12-nation European Community (EC) despite being chairman of the European Free Trade Association (EFTA) for the next six months, the

EC said on Thursday, Reuter reports from Brusse "It remains our first priority to pursue our membership

country's ambassador to the

application," Mr Wolfgang-Wolfe told a news conference called to launch Austria's chairmanship of the seven-country EFTA.

But he said this would not hinder plans to fotge 2 19-country single market - to be known as the European Economic Area (ERA) – with the EC by next June.

"We can pursue the EKA and membership application in parallel for the simple reason these two roads are oriented towards the same goal. There's no contradiction in this regard," he added.

US embassy man detained

A US embassy spokesman wind once wrote speeches for Berlin's governing mayer has been arrested for allegetly spying for the Soviet KGB, a city spokesman sald yesterday, Reuter reports from Berin. South African-born Stephen

Laufer was detained on 🦨 Tuesday on a warrant issued by Germany's federal

\$800m in loans for Warsaw Poland said yesterday it expected new World Bank

loans of up to \$800m by the end of June and that talks with the International Monetary Fund (IMF) on a new three-year agreement might start next week, Renter reports from Warsaw. Prime Minister Jan

Krzysztof Bielecki said after the meeting with the head o the Bank's mission in Polan Mr David Hume, that he was romised a loan of \$600m to 800m to finance projects in energy saving, restructating of industry, housing and

Czechs pass abortion bill

Czechoslovakia's parliamen has adopted a bill of rights that could restrict abortion used widely as a substitute for contraception, Reuter reports from Prague. The bill, which also

confirms the abolition of the death penalty first adopted last May, was passed on Wednesday night with only one vote against.

Teargas fired on students

Greek riot police fired thousands of rounds of tearges to disperse rampaging students march to protest against the killing of a teacher and planned educational reforms police said, Reuter reports from Athens.

Witnesses said the flerce pitched battles were some of the worst fighting seen in Athens in years and four ambulances carried people to hospitals.

The number of casualties was not immediately known About 500 riot police fought hundreds of protesters who threw rocks, swung wooden clubs, blocked streets with burning cars and smashed shop windows, the witnesses

Soviet TV bans

programme Soviet television authorities have temporarily dropped a controversial current affairs programme after twice veloing items on the resignation of Foreign Minister Mr Eduard Shevardnadze, Reuter reports

from Moscow. The State Committee on Television and Radio, suspended Vzglyad (Viewpoint), which has an audience of 90 million, for two

weeks. The weekly programme was twice banned from showing reports about Mr Shevardnadze's resignation last month, apparently because the issue is regarded as politically ultra-sensitive.



President Ramiz Alia's planned political and economic reforms. Fiat to lay off Italian workers for a week By Halg Simonian in Milan the latest round of lay-offs, but were Total registrations in 1990 were 2,348,172 units, against 2,362,462 in 1989. Meanwhile.

FIAT, the Italian automotive and industrial group, is laying off more than half its Italian car workers for a week next month in response to lower European demand and a fall in its market share at

The lay-offs will affect 65,000 of the 117,000 Fiat Auto workers at all its car assembly plants in Italy, with the excep-tion of one commercial vehicles site. The latest round of lay-offs, which will reduce output by 40,000 vehicles this year, follows four weeks of closures at five of the group's nine Italian car assembly plants in the last three months of 1990.

Mr Paolo Gasca, head of industrial rela-tions, warned that more lay-offs might be

necessary this year. News of the lay-offs

comes after news this week of a 0.6 per cent decline in Italian car sales in 1990

the Fiat group's car market share, which includes Lancia, Alfa Romeo and Ferrari, fell sharply to 52.9 per cent against 57.8 per ent in 1989. The decline in the Fiat group's position

was particularly marked in November and December, when its share of the market slipped below 50 per cent. A Fiat official attributed the year-end fall partly to a decision by buyers to hold back until new or improved models in parts of the range were introduced.

Fiat has been particularly hit by the success of the new Ford Fiesta, largely at the expense of its Uno model, which is not due to be replaced until 1992. Ford raised its Italian sales by 59 per cent last year,

pleased there have been no compulsory redundancies Olivetti, the Italian computer maker

should reach agreement with unions today on a programme of temporary lay-offs involving up to 3,500 workers, a senior government official said, Reuter reports from Rome. The accord would operate until the government takes a final decision on a labour ministry proposal for a pro gramme of early retirement in certain industrial sectors which are being hurt by the international economic slowdown.

Union sources said the company had agreed that all those temporarily laid off, and who did not qualify for eventual early retirement in 1990, would be reinstated by June. Olivetti, whose first half 1990 pre-tax profit fell 41 per cent says the lay-offs are vital if it is to remain competitive.

Fiat unions expressed disappointment at after six successive years of rises. French warming to UK ideas on Ecu

giving it a 7.7 per cent market share.

BRITAIN'S latest proposals on the hard Ecu were welcomed yesterday by Mr Pierre Bérégovoy, the French Finance

Minister. He said he understood that Britain was now prepared to countenance the adoption of a single European currency if member states and their electorates agreed. This was a step forward from its position that the use of a single currency

markets. "That is a change which ter, last June, when he was still Chancellor of the Exche-

The latest UK Treasury ideas on the hard Ecu, tabled

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BRUSSELS

tary Fund. It would be used in parallel with national currencles but could evolve into the

It would enable European The hard Ecu and the EMF

both of which could be nent [on Emu] which meets

ter," said Mr Bérégovoy. Britain's latest sign of flexibility in the debate on economic and monetary union has elso attracted a cautious welcome from German, Belgian and Dutch officials. An EC working group of

in Brussels on January 15. Mr Bérégovoy was speaking just before meeting Mr Karl Otto Pöhl, the Bundesbank president, when the minister said he wanted to discuss the increase in the German public sector budget deficit caused by the costs of unification and what this meant for German

made no secret of his fears that the Bundesbank is prepar-ing to raise interest rates soon

This would put pressure on France to follow just at a time when it wants to keep its own rates low to keep the recession

However. French ministry officials refused to comment on the meeting beyond saying that it was friendly. • The meeting of the

finance ministers and central bank governors of the Group of Seven leading industrial countries in New York on January 20 and 21 is coming "just at the right moment," Mr Beregovoy said. The sharp market move-

ments triggered by the wors-ening Gulf crisis heightened the importance of international co-operation to stabilise currency movements. He launched the idea of a G7 meeting two months ago, pri-marily with the aim of discussing how to stem the dollar's fail.

rency of the European Commuto counter inflationary pres-- which is France's objec-Soares on course for second term

SHORT OF a last-minute upset Mr Mario Soares, Portugal's president, is expected to be returned with a handsome majority for another five years in Sunday's election. Yet neither he, nor his main

opponents, comes out of the election campaign looking par-

By Patrick Blum in Lisbor

ticularly clean, after two weeks of mud-slinging. Mr Soares still has a com manding lead and is likely to win without the need for a second ballot. According to an opinion poll by Publico, a respected daily newspaper, his support stood at 62.5 per cent. None the less, this compares with more than 70 per cent

before the campaign.
Publico gave his nearest
opponent, Mr Basilio Horta. supported by the small right-wing CDS party, 17.2 per cent, Mr Carlos Carvalhas of the hard-line Communist party (PCP) 9.6 per cent, and Mr Carlos Marques, representing a mixed bag of far-left radicals and environmentalists, just 1.7 per cent.

About 9 per cent of those

polled were still undecided. and abstentions could be close

to 40 per cent. This high level

reflects both popular weariness

with a contest whose outcome

looks predictable, and the

nature of the campaign itself,

which has been short on ideas and strong on insults. Much of

the latter has come from Mr

PORTUGUESE

Horta, whose staunchly right-wing views hark back to the perceived glories and certain-ties of the former regime and

ELECTIONS

Portugal's colonial past. In an effort to build momen tum for his campaign. My Horta has expended most of his energies on increasingly strident personal attacks on Mr Soares. He has accused the president of lying, called for his resignation, and hinted at

corruption. to Portugal. His attempt to focus on Mr Soares's Socialist background has won him some broader support from the ranks of the ruling right-of-centre Social Democratic party (PSD), but he remains dependent on support from a minority, albeit a sizeable one, from further right in the political spectrum. Mr Soares, who skilfully



Carvalhas, a Communist member of the European Parliament, has kept above the fray and won more support than expected for a campaign that has been straightforward and free of aggressive rhetoric. He will not win on Sunday, but he may draw disenchanted voters

from Mr Soares, Mr Anibal Cavaco Silva, the prime minister and PSD leader.



Mario Soares

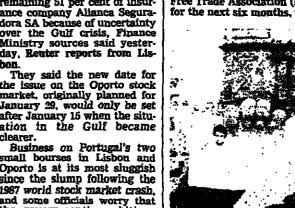
shed his Socialist party ties after his election in 1986 to cultivate a non-partisan latherly image as president of all Portue, has brushed off most of the criticism. He has run a polished if uninspiring campaign whose main themes have been unity and stability.
Of the other candidates, Mr

is unlikely to be displeased with the outcome of the election. He argued successfully in the face of misgivings within his own party that the PSD should not field a candidate on the grounds that coexistence with the Socialist president Portugal's government has delayed the privatisation of the remaining 51 per cent of insurance company Alianca Seguradora SA because of uncertainty over the Gulf crisis, Finance Ministry sources said yester

They said the new date for the issue on the Oporto stock market, originally planned for January 29, would only be set ation in the Gulf became clearer.

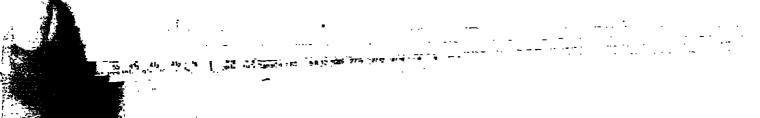
small bourses in Lisbon and Oporto is at its most sluggish since the slump following the 1987 world stock market crash, and some officials worry that the government's ambitious privatisation programme could

Market sources said that if the Alianca sell-off was pushed back greatly there could also be delays in other privatisations expected this year. These include stakes in insurance firm Bonanca and finance company Sociedade Financeira Por-



Mr Alexei Kuzevanov, the first Soviet soldier allowed to remain in Czechoslovakia, shows the card confirming his official refugee status. Mr Kuzevanov, said he hid in an "illegal flat" for two months before he was granted political asylum, Reuter reports from Prague.





being managed by a politically tive - that would be even betindependent European Mone-

should only be decided by the not without significance," he said. Mr Bérégovoy also gave his implicit support to Britain's idea of a hard Ecu which was first floated by Mr John Major, UK Prime Minis-

single currency.

businesses to cut transaction costs and also help in the effort against inflation.

introduced after 1994 - could provide "a basis for an agreeboth British concerns and also the aspirations of our Community partners," according to UK Chancellor Norman Lamont who presented the

'If we together make a hard Ecu which becomes a common currency used in Europe, that is a good thing. If, beyond that, it becomes the single cur-

national experts is due to dis-cuss the plan for the first time

monetary policy.

The French minister has

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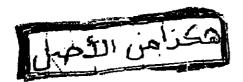
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Italy agrees loans and credit deal for Algeria of \$7bn

By Francis Ghilès

package of loans worth \$7bn (£3.6bn) to Algeria. Initial agreement was reached between the two countries during the visit President Chadinary the visit President Chadinary the visit President Chadinary the visit President Chadinary that the visit President Chad Bendjedid paid to Rome on

The Algerian head of state and his foreign minister, Mr Sid Ahmed Ghozali, were tour-ing European capitals in an attempt to mediate between the west and Iraq over the Gulf

The package of loans, which is of the same order as that extended by Italy to the Soviet Union earlier last year, is meant as a gesture towards North Africa's largest country, which is engaged in bold reforms aimed at liberalising its political and economic sys-

Hence a first tranche of \$2.5bn is earmarked for the refinancing, over the next seven years, of Italian state-guaranteed credits which fall due between January 1991 and January 1993. The remaining \$4.5bn, which will have to be raised through banks, will be spent on the purchase of Italian goods and services.

This package must also be set in the context of Italy's decision to virtually double the amount of natural gas it will

of Sicily to Italy. ENI, the Italian state-owned ENI, the Italian state-owned energy and chemicals group, has agreed to take 9bn cubic metres of gas a year more between 1994 and 1996 while ENEL, the state electricity company, is close to agreement with Algeria's state oil and gas monopoly about the purchase of a further 5bn cubic metres of gas a year. Last year, Italy of gas a year. Last year, Italy was Algeria's largest hydrocarbon export market. Algeria and Italy have also agreed to set up a joint bank.

This move will be particu-larly welcome in Algiers. where the Banque d'Algèrie is eager to attract foreign companies and banks following the liberalisation of investment laws last April. The private Saudi group Al

Baraka was the first foreign group to set up both a joint bank and a joint leasing company with Algerian partners.

The three leading French state banks, Société Générale, Crádit Lyonnais and Ranque Crédit Lyonnais and Banque Nationale de Paris, only have representative offices in Algiers.

Japan to improve status of Koreans

By John Ridding in Secul

JAPAN yesterday announced it would abolish its system of fingerprinting Korean residents in Japan and implement a number of other measures aimed at improving their legal

status.

The measures, announced on the final day of a two-day visit to Seoul by Mr Toshiki Kaifu, the Japanese prime minister, were welcomed by Mr Roh Tae Woo, South Korea's president.

They resolve one of the principal visit of the principal with the principal welcomed the principal visit of the

cipal irritants in relations between the two countries since the end of Japan's 1910-1945 colonial rule of

"I want the Korean residents to bridge the gap between the two countries in promoting mutual understanding. We are now ready for future-oriented relations with Japan." Mr Roh

Under the terms of an agreement signed by the foreign ministers of the two countries, fingerprinting of the 680,000 Koreans resident in Japan will cease by the end of 1992. About 300,000 other foreign ers in Japan will also be exempted.

Seoul has long demanded the end of fingerprinting for Korean residents, many of whom are descendants of Koreans shipped to Japan for forced labour during the Second labour during the Second World War.

In addition, Japan yesterday agreed to give expanded job opportunities to Korean resi-dents, to ease regulations on the deportation of Korean resi-



Japanese Prime Minister Kaifu (right) before talks in Seoul yesterday with President Roh Tae Woo

dents and to extend to five years, from the current one year, the period within which Koreans are allowed to re-enter Japan after leaving the country. All third and later genera-tion Koreans living in Japan will also be given permanent resident status. Despite the

official welcome given to the steps, some South Korean newspapers expressed disap-pointment that the system of fingerprinting was not abol-ished immediately. Some also said that Japan

was not doing enough to end the social discrimination fac-

ing Koreans living in Japan. During his second round of talks with Mr Kaifu, Mr Roh also called for steps to reduce South Korea's widening trade deficit with Japan. Last year, the deficit increased by more than 50 per cent to a record \$6.09bn (£3.15bn).

Pilot error blaned > for Indian air clash By David Housego in New Delhi

lore in February 1989 was due to the failure of the pilots to maintain correct speed on approach to the runway, according to a court of inquiry which reported yesterday.

The Airbus crash resulted in the death of 92 people and a government decision to ground the airline's fleet of 18 for several months. Domestic flights of the A-320 were only resumed ast month after the fall of Mr 7.P. Singh's administration and the formation of 2 new overnment under Mr Chandra

The court of inquiry, under Justice K. Shiyashankar Bhat. sees the probable cause of the clash in a pilot mistake of selecting an altitude of 700ft 35 seconds before impact, instead of a vertical speed of 700ft. The refort says that the vertical speed and altitude knobs on the flight control unit are close

to each other. The result of this mistake the result of this initiality, the report says, was that the engles of the airliner – which hadbeen at a higher altitude – went into idle/descent

"Rilure of the pilots to realise he gravity of the situation" ment that they lost precious mosents before opening the thritle of the engines. When the did so it was already too

the wake of the crash. Mr

THE crash of an Indian V.P. Singh's admistration Airlines Airbus A-320 at Banga alleged that Airbus Industrie, the manufacturers othe A-320. had paid illegal compissions to the former government of Mr Rajiv Gandhi to sede orders for the aircraft — legations that Airbus Indurie has

The grounding of s A-320 fleet cost Indian Arlines Rs1.7bn (£49m).

Precious momnts were lost' before throttle was orined

The report says the "was no defect reported on he air-frame, engines and their systems" prior to the cash— though it records one iserva-tion about the compute con-

trols.

The report says the addent could have been avoing if Bangalore had been edipped with an instrument lading system (ILS). This is dered by the government in compents

on the report.

The court of inquiryalso makes clear that fewer lives would have been lost if fire engines had been able raidly to reach the site of the eash which was near the aiport building.

Eighty people died a a result of the fire in the from of

NEWS IN BRIEF

ndian religious leaders

lopeful on temple row

Thai worries about Iraqi debts

By Paul Taylor, Asia Business Correspondent, in Bangkok

THAl rice exporters at a recent meeting expressed increasing concern about the prospects for repayment of the baht 2bn

(£42m) Iraq owes them.
Nine Thai companies are each owed baht 200m-300m for high-grade rice which was exported to Iraq in 1989, before the Gulf crisis erupted. In December, the exporters, Huay Chuan Rice, Soon Hua Deng, Capital Rice, Hong Yeah Seng, Thai Hua, Seng Thong, Chaiya-porn Rice, Siam Rice and Kitiporn, sent a letter to the Iraqi authorities seeking informa-tion about the overdue pay-

While the initial Iraqi response was said to be "positive" Baghdad is more recently reported to have told the Thai companies that it is unable to pay the debts because its assets have been frozen by countries complying with the UN trade embargo resolutions. The Thai rice exporters' con-

the open support which Thailand's Foreign Ministry gave last week to the US-led effort to persuade Iraq to withdraw from Kuwait. While the ministry's stand has won the endorsement of the prime minister, Mr Chatichai Choonhavan, it has also drawn criticism from the parliamentary opposition, which has argued that Thailand's involvement in the Gulf crisis is too costly.

Although the Thai rice exporters have received the approval of the Bank of Thailand, the central bank, to extend so-called packing credits by six months, several of the companies are now expressing concern that Baghdad may default on the credits and doubt that the Thai government would bail them out. While Thailand remains the world's main rice exporting

ing as an exporter of cheap, high-quality rice, and by a series of problems caused by pests and other calamities which have hit Thai produc-• The Gulf crisis is adding

considerably to the costs of the mostly foreign investors in Thailand's baht 30bn second petrochemical complex at Ma Ta Phud on Thailand's eastern seaboard, causing some of them to delay or re-evaluate planned downstream projects, according to Thai Olefins (TOC) and Aromatics (TAC). Among prospective investors are Toyo Engineering of Japan

for the Olefins plant, a consortium comprising Chiyoda and Progetti Lavori, which is bid-ding for the TAC's aromatics plant contract, and a UK-Thai consortium, led by ICI of the UK, which has reportedly delayed opening tenders on a plant to produce PTA (Pure Terephthalic Acid) used in the production of polyester fibre.

Kaifu to launch regional initiative in Thailand

By Paul Taylor

JAPAN'S prime minister, Mr Toshiki Kaifu, who arrives in Bangkok next week at the end of a five-nation Asean tour, is expected to call for a new part-nership between Japan and South East Asian nations aimed at resolving the conflict in Cambodia and rebuilding the economies of Indochina. Diplomats in Bangkok believe Mr Kaifu will use his three-day visit starting on January 18 as a launching pad for a significant foreign policy ini-tiative, emphasising Japan's desire to strengthen its relations with Asean (Association of South East Asian Nations) countries and Tokyo's willing-

ness to play an active role resolving the Cambodian war, and then rebuilding regional The Japanese ambassador to Thailand, Mr Hisahiko Okazaki, told the Nation English-language newspaper in Bangkok that Mr Kaifu's expected policy speech in Bangkok would amount to a restatement of the so-called Fukuda Doctrine, which was unveiled in March 1977 in Manila by the then Japanese prime minister, Mr Takeo Fukuda. The doctrine called for a dia-

logue between Asean nations and Indochina but was never really put into effect because of Vietnam's invasion of Cambodia the following year.

With the prospects for peace now improving, albeit at a painfully slow pace, it appears that Tokyo is now ready to play a more active role. Japanese direct investment in Thailand remains strong. By

some estimates a new Japanese factory opens here every three More than 800 investment

projects valued at about \$5.5bn over the last four years.

Four consortia bidding for computer deal

FOUR international consortia have submitted final bids for a baht 2bn (£42m) project to computerise the Thailand revenue department's operations

the biggest project of its type in the country, Paul Tayor writes.

The four groups, which sub-mitted their bids last week, are a consortium led by IBM; one led by Digital Equipment's Thai subsidiary; a consortium comprising Siam Unisys, Yip In Tsoi and SGV-Andersen Consulting; and a consortium led by Japan's NEC. A decision on awarding the contract is due in April.

The contract involves installing two big mainframes at the Bangkok headquarters, nine medium-sized mainframes in district revenue Offices, and 48 small mainframes in the provinces together with desk-top computers. The project is due to begin this year.

INDU and Moslem leaders yesterday met to resolve a dispute oer a shrine and said the talks gave hope of an end to religious lence which has killed hundreds and brought down two go innents, Reuter reports from New Delhi. Mr Javed Habib, a Moslem leader, said after a third round i

Mr Javed Habib, a Moslem leader, said after a third round if taks: "The hope that we can reach an honourable settlement still alive." Both sides agreed to set up expert groups to examine diuments backing their respective claims to the 400 year of shine in Ayodhya, Uttar Pradesh.

Ir Habib said Moslem leaders would name their experts next well to submit by January 24 their views on documents backing a lindu claim to the site where a mosque now stands. Hindu helpes Mosthyl Emperer Belium demolished a temple to low

belive Moghul Emperor Babur demolished a temple to Lore Raia, the most popular god in their pantheon, to construct a monue. Moslems say there was no temple at the site.

Menem condemns 'insult' by US

Presient Carlos Menem of Argeitha (right) has bitterly attaced the US embassy in Buens Aires for accusing his government of corruption. He called the accusation an "insul", John Barbam writes from henos Aires. Mr prence Todman, the US

ambasidor, said he had sent the grernment two letters complaing of bureaucratic delays to American invest-ments ad mentioned one case of attepted corruption. Mr Menemaid he would ask Mr Todmarto explain himself. Businesmen and diplomats claim the corruption in Argentina has ot out of hand.



IBM in Brazilian joint venture

nation, the exporters' plight has been heightened by grow-

ing competition, particularly from Vietnam, which is emerg-

THE Brazilian government has authorised the country's first joint venture in the information technology industry.

The project between IBM and the Brazilian company SID to produce microcomputers is the first concrete manifestation of the intention of the government of President Fernando Collor de Mello to liberalise the computer sector. It is also IBM's first joint venture in the world to produce one of its

principal lines. IBM and SID are the first to take advantage of the govern-ment's decision in October to allow joint ventures. But information technology

remains the most protected sector of Brazil's highly protected economy. A market reserve still operates, prohibiting the import of many prod-ucts, including facsimile

presence in Brazil it is forbidden to import microcomputers. Scientists estimate that the protection policy has left Brazil a generation out of date on computers and on average information equipment in Bra-

zil costs three times the price outside In this first project, estimated at \$3.5m (£1.8m), IBM is to provide technology and put up 30 per cent of the capital the maximum possible under the conditions set by the Collor

government. According to Mr José Goldemberg, the science and technology minister, it aims to produce microcomputers for "personal use but more sophis-ticated than available here and at more attractive prices".

The PS/2 line to be produced was launched by IBM in 1987. Mr Antonio Gil, president of

São Paulo, to be operational within three months and the first Brazilian model to be launched by the beginning of

next year. He said: "We aim to produce between 200,000 and 250,000 units over the next four years. To start with, parts will be imported but gradually the index of national input will be increased.

Announcing the authorisation, Mr Goldemberg said: "We hope that as we open up, for-eign companies will choose this route, producing in Brazil with Brazilian companies and generating employment here rather than simply opting for the solution of importing prod-

To increase the competitiveness of its national computer industry the Brazilian govern-

'Minister of cocaine' faces 30 years in jail

A FORMER colonel once known as Bolivia's "minister of cocaine" could get 30 years in prison after being convicted of conspiring to smuggle the drug into the US, AP reports from

A federal jury took two hours on Wednesday to convict Mr Luis Arce Gomez, interior minister under Bolivia's military junta in the early 1980s. "We never gave up. We kept looking for him." said Mr James Shedd, a spokesman for the Drug Enforcement Admin-

istration.
"He was in charge of a government that became the worst thing we can envision - a gov-ernment involved in the production and distribution of

investments. The Gaillard Cut project could thus be post-

poned for several decades. The recent Gulf crisis how-ever, and a sudden shift in

trade routes, might have caused planners in Washington

to consider hastening the proj-

Ten Chicago brokers and traders convicted of fraud

By Barbara Durr in Washington

THE US government achieved a breakthrough in its investi-gation of trading fraud in the futures markets this week when a Chicago federal jury convicted 10 soyabean brokers and traders of fraud and racke-

teering.
The convictions appeared to breathe life into the govern-ment's efforts to fight fraud in the Chicago trading pits. The investigation had stalled after the government failed last summer to win convictions of three Swiss franc futures traders on most charges against

In the latest trial, the second of three, six brokers and four traders of soyabeans from the Chicago Board of Trade faced Only one of the nine charged with racketeering was acquitted of that charge.

Each racketeering count carries maximum penalties of 20 years in prison, a \$250,000 (£130,000) fine and forfeiture of personal assets. Sentencing will come later.

During the trial, which began on September 10, prose-cutors alleged that the defendants engaged in illegal after-hours trading known as "curb trading", in which brokers passed along losses to indepen-dent traders in return for profitable trades later.

Those convicted this week were among 48 people indicted for fraud in 1989 after a two-year Federal Bureau of Investi-

UK b finance Zimbabwe trucks

Britain ito provide £24.7m in development aid grant to Zimbabweo help finance a £70.6m order for trucks which has been place with ERF of Cheshire and AWD of Dunstable, Peter

Montagnowrites.

The more, from the government's aid and trade provision, is part of a lin package arranged by Chartered WestLB with the backing of le Export Credits Guarantee Department (ECGD).

Bankers by the deal is a classic of its kind under the aid and

trade provisn. On the orthand, it helps the government meet a development policy objecte of upgrading Zimbabwe's transport, and is also providing we for the truck makers and their suppliers at a time of severe malet downturn.

Swedist investment in S Africa

The Swedish byernment has given its permission to SKF, the world's large roller-bearing company, to invest SKr, the world's large roller-bearing company, to invest SKr10m (£920,000) in itexisting ball-bearing plant in South Africa, it was announced yesteday, Robert Taylor writes from Stockholm.

The trade mister, Ms Anita Gradin, was anxious to emphasise that the decish was in line with Sweden's existing ban on investments to buth Africa begun in July 1979 and did not break the sanctions play.

the sanctions plcy.

The investme is aimed at improving working conditions in SKF's plant at tenhage, just outside Port Elizabeth.

Electionkillings in Pakistan

The Pakistani autorities yesterday ordered more troops into the south-western ton of Jhang, some 250 miles from Islamabad, after a parliametery tenth was shot dead. Farhan Bokhari writes from Islambad.

Mr Esarul Had lasm, an MP and leader of a Sunni Moslem group, was shot aske arrived at a polling station to cast his vote in yesterday's parlimentary by-elections. Police arrested six people in connection ith the killing.

Later, the nepher of a candidate opposed to Mr Qasmi's group was killed by gunna.

Singapore manufacturing boost

Manufacturing investment commitments in Singapore rose 27 per cent to \$82.480n (\$74min 1990 after a 2.5 per cent fall in 1988, the state-run Economic levelopment Board (EDB) said, Renter reports from Singapole, he commitments were made mostly by foreign companies, with scal portion totalling \$\$266.8m against \$8232min 1990

S\$333m in 1989.

EDB chairman Philipeo said uncertainties in the Gulf and the weakening of the Uand other economies "will cloud our investment promotion effits" in 1991.

Whisky lobby in Taiwan protest New liberalised duties on aported spirits announced in Taiwan drew strong protests yesteay from the Scotch whisky industry, Philip Rawstorne writes.

Philip Rawstorne writes.

Under the proposals, dueo be introduced on April 1, the duty on Scotch whisky will be anost three times as high as that on bourbon and other US whisks. Mr Bill Bewsher, director general of the Scotch Whisky Assocition, said yesterday: "The decision to liberalise the market for otch whisky is welcome, but such liberalisation can only workairly if it includes a uniform duty

The defence lawyer, Mr Stepmore than 300 charges includgation inquiry. Federal prosement also announced an hen Finja, said he would ing racketeering, mail and wire fraud and violations of the cutors said their investigations SID, said he expected the ven-ture, which will be based in appeal. Sentencing was set for March 22. investment of \$840m in the secwould continue and more Although IBM has a strong tor over the next three years. Commodities Exchange Act. indictments were promised.

Changing trade patterns put canal widening on hold

The Panama authorities may instead decide to let transit times exceed 24 hours, reports Tim Coone

rowest part of the Pan-ama Canal to boost handling capacity have been placed on hold as a result of the latest traffic projections by the Panama Canal Commission

Changes in world trade pat-terns have modified the PCC's traffic forecasts to the point where the \$400m (£207m) projcted widening of the Gaillard Cut could well be postponed until the end of the decade, close to the December 31 1999 deadline when the US is to cede control over the canal to US fears over possible deteri-

oration in the administration of the canal after this date lay behind the December 1989 invasion to oust General Manuel Antonio Noriega and his Panamanian Defence Forces. The invasion solved that problem and cleared the way for more amicable relations between Panama and the US over investment decisions in the canal, such as the Gaillard Cut widening. It seems that decision may now be left to the Panamanians themselves any-

way, given the PCC's latest traffic forecasts. According to studies by the executive planning division of the PCC, the "pinch point", when average transit time through the waterway will take longer than 24 hours, will not occur until the year 2007 or 2008. This is some 10 years later than previous estimates made as recently as two years ago by the canal's then-deputy administrator, Mr Fernando

The Gaillard Cut is the 70km waterway's narrowest point, and is named after the US engineer who built it at the beginning of the century. Here the canal had to be blasted through a hill of solid rock.

Large "Panamax" ships are at present restricted to one-way and daytime-only operation through it. An aver-age of 33 ships a day use the canal. One-fifth are the large "Panamax" ships, wider than 100ft (the lock chambers are 110ft wide).

110ft wide). Widening the cut to permit two-way operation of these vessels would cost an estimated \$400m. However, according to Mr Richard Wainio, director of the executive planning division of the PCC, "we would only do it if the shipping world considers it useful and shippers are willing to pay the price."

He said the project as at present planned would require an 11-year construction period, and would be financed out of toll revenue. Tolls would have to be raised some 10 per cent above their present \$2.01 per net ton, as the canal is run only to break even.

PCC statistics show that traffic through the canal has not grown significantly during the past decade. The trans-isthmus oil pipeline, transport using the US rail network, and the international relocation of Jap-anese manufacturing facilities have all taken business away. Most significantly, container and car traffic, the highest revenue earners for the PCC, are down. Containers on the US-Far East trade are being diverted to the US west coast and the US rail network. The opening of Japanese car making facilities in the US has

Mr Wainio says the Panama-

nians might reasonably opt not to widen the cut, and instead

use more commercial criteria

in the canal's operation, by

allowing average transit times

to extend beyond 24 hours,

which would run the canal at

its full capacity and maximise

income without making big

The say containing and is seen to be a seen

reduced car shipments.

ect's start before the canal is handed over in 1999.

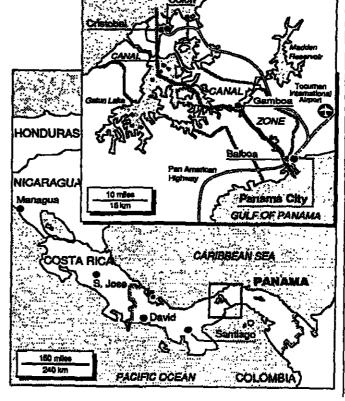
According to Mr Walnio, movements of petroleum products and phosphate rocks through the canal have surged since August. Far Eastern buyers have stepped up purchases of US refined products to replace the loss of Iraqi supplies, and concern over the continuity of phosphate rock supplies from Jordan in the event of a Middle East war has resulted in greater trade between Florida suppliers and the Far East. Venezuela and Ecuador have also stepped in

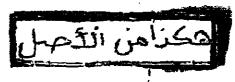
> A long-term shift in trade patterns however, such as might be caused by the outbreak of war, could once again modify the PCC's traffic fore-casts and thereby its investment plans. "All long-term forecasts are subject to modification," Mr Wainio admitted.

as important new oil suppliers

to the Latin America and US

markets, he said.





Carsberg urges cheaper calls to US

By Charles Leadbeater, Industrial Editor

SIR BRYAN Carsberg, the director general of Oftel, the telecommunications industry regulator, yesterday urged British Telecom and Mercury Communications, to cut prices for telephone calls to the US after approving sharply lower accounting rates for transatlantic calls

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The accounting rates, which set the amount which BT and Mercury pay their foreign counterparts for carrying a call to its final destination, will be almost halved in the next three years. The route between the UK and the US is the busiest intercontinental route in the

world.
BT has blamed artificially

high accounting rates for the high levels of call charges. It makes large profits on its international services.

Sir Bryan said reduced accounting rates should lead to cuts in prices for international calls so that they are closer to the costs of providing the service. This would help to stimulate international traffic, he

However, BT refused to com-mit itself to any cuts in trans-atlantic charges. The company said any move on international prices would have to await the outcome of its discussions with Oftel and the Department of Trade and Industry over the introduction of a cap on inter-

Mercury said the cut in accounting rates would not lead to any dramatic reduction in call charges as accounting rates were only one factor in determining prices.

Oftel approved in October that it was planning to cap BT's international calls charges in view of the company's high profit margins on these services. The negotiations over the price cap are expected to be concluded

within the next few weeks. Sir Bryan said he hoped the agreement to cut accounting rates for calls to the US would lead to similar reductions on other routes.

In a separate development Sir Bryan gave a London con-ference further details of how Oftel and the government intend to introduce greater competition into the UK telecommunications market. The move follows the publication of consultative proposals last

Sir Bryan said that equal access - one of the central proposals that would allow local customers to choose which iong distance carrier to use by dialling a special code would only be introduced if a telecommunications provider were to press for it strongly in order to promote greater com-

BRITAIN IN BRIEF

Barclays makes stern wage offer

Barclays Bank made a stern start to the banking pay round by offering a 7 per cent rise to 75,000 staff. The bank declared its belief in the need for lower pay settlements nationally to help reduce inflation and interest rates.

Barciays' offer was immediately rejected by both the Barclays Group Staff Union and Bifu, the financial services union. A Barclays settlement is likely to influence strongly other

hanking settlements in April. The offer comes at the start of what is likely to be a tough bargaining year for the clearing banks and other financial services companies.

Coal sales are likely to slump

British Coal's sales to UK industry are likely to fall dramatically over the next 10 years, according to a report on the £300m-a-year industrial coal market.

The report predicts annual sales of only im tonnes by the end of the decade, compared with 6.5m tonnes last year. imported coal and gas will replace much of British Coal's lost business, while the market itself will shrink - primarily because of the environmental need to curb sulphur dioxide

New term for fair trade chief Sir Gordon Borrie, director

been reappointed for a further year when his present term **Eight London businessmen** industry secretary, ends recent

British Nuclear Fuels may extend its radiation compensation scheme to cover all external contract employees working at BNF sites. The move follows the record payment of £150,000 to the widow of a contract worker who died of lenkaemia after being exposed to high doses of radiation at the Sellafield nuclear reprocessing plant (above) in north west England. BNF said the payment to Mrs Brenda Dunn, whose husband died of chronic myeloid lenkaemia at the age of 31, was the maximum award payable under the company's compensation scheme. Companies including Visa, Access, American Express and Diners Club lost more than £1.5m from the fraud. The conspiracy involved obtaining details of credit and charge cards during genuine transactions and using them to prepare so-called "white

British Nuclear Fuels may extend compensation plan

Ice cream plant to close down Bird Eye Wall's, Britain's

Britain's biggest and most acquisitive bus groups, has bowed to a government ruling that it should unwind its largest ice-cream manufacturer, is to close its Leeds factory, in the north of England, with the loss of 180 jobs. The factory is due to close company's routes and assets in April. The move will leave

to Transit Holdings for an undisclosed sum. Gioucester, with annual capacity of 130m litres, as Wall's only factory in the UK. This is the first occasion since the deregulation of Britain's bus industry in 1986 The Treats plant at Leeds, which had made ice lollies and that a bus company merger has been reversed as a result of government intervention. other ice-cream products since 1954, was only one-tenth the

Verdict in credit card case

and shopowners involved in an international "matia-style" multi-million-pound credit

speculation over Str Gordon's

appointed as director general in 1976, replacing the late Sir

John Methven, and has been

Stagecoach Holdings, one of

takeover of Portsmouth

It has agreed to sell the

Sir Gordon was first

reappointed twice.

Bus merger

is reversed

a huge leisure complex has been given the go-shead by planners. The scheme, comprising 1,000 luxury homes and holiday accommodation for

> go before the local council for final approval. Mr de Savary earlier overcame protests from conservationists by agreeing to sell nearby land to the

3,500 people in Cornwall, in south-west England, will now

Royal Society for the Protection of Birds for £1.

Warmest year on record

Last year was the warmes since records began, according to the Meteorological Office, whose announcement will be widely viewed as supporting evidence for global warming. Global average temperature were 0.05 C higher in 1990 than during 1988, the previous highest year. Last year was particularly warm in Europe

western Siberia, the Far East,

most of the US and southern

Canada. March was easily the warmest on record. Six of the seven warmest years since records began 140 years ago have all occurred since 1980, the Met Office said.

Labour to fight election on tax and inflation

By John Mason

THE opposition Labour Party's intention of basing its campaign strategy from now until the next general election on the economy and the new poll tax was endorsed yesterday.

At a biannual strategy meeting of its "shadow cabinet", members based their confidence upon private polls carried out for the party demonstrating considerable public concern about the future prospects for the economy.

A senior party source said public concern about rising unemployment is increasing with people concerned that ser-vice industries and the financial sector could suffer during

Mr John Smith, the opposition spokesman on economic affairs, said this was something that Conservative MPs would have to answer for to * their electorates

He said all the current economic problems could be traced directly to the government's incompetence in creating a boom simply to help themselves win the 1987 election. He pointed out that despite the benefits of North Sea oil Britain's competitiveness still lagged behind its EC partners. The polls also suggest that Labour's support has remained firm at about 40 per cent since Mr Major became prime minister.

Electricity privatisation

Package designed to deprive investors of easy profits

By David Thomas and Clare Pearson

A PACKAGE of measures designed to deprive City of London investors of easy profits in the two generating companies heading for privatisation by the government was announced yesterday.

The measures are likely to dismay some investing institutions, already smarting following this week's decision by the government to retain a 40 per cent stake in National Power and Decree of the thet flots and PowerGen after their flotation next month.

The proposals were unveiled at the launch of the marketing campaign for the two generators when the government confirmed that investors will have to buy units of shares in both companies at a comm This arrangement is designed to stop investors

favouring one company over another. Each company's shares will be traded separately after deal-

ings start. Further controversy arose over the issue yesterday when the opposition Labour party threatened to use the government's stake to intervene in the companies if it came to power after the next general election - which must by called by the end of 1992.

Labour opposes the cost-cutting plans of the companies, notably for more coal imports and new gas-fired power sta-

Kleinwort Benson, financial dviser to the government, has devised an unusual way of selling shares to institutions in an attempt to avoid charges of underpricing made after the sale of the 12 regional electricity companies last month. Some shares will be held back for underwriting institutions which will be invited,

just before dealings start, to bid for them at levels above the fixed price at which most of the issue will be sold. Before this price is struck, financial intermediaries both in the UK and overseas will be required to submit reports on levels of demand among their

In addition Kleinwort Benson is considering whether primary underwriters - banks who initially take on the risk can be cut out altogether. But details of the idea are not yet clear.

Some investing institutions and merchant bankers reacted sceptically. "It looks too clever by half," one said. Incentives in the form of

cash discounts off the share price and loyalty shares will be offered to individual investors, Kleinwort Benson said.

Kleinwort also said it intends to undertake more than usually thorough research into institutional demand before setting the share price. Payment will be in two instalments, with the minimum investment likely to be £500 on a fully-paid basis. The government is considering whether it will nominate directors and what form a

golden share in the companies could take. Mr John Wakeham, energy secretary, yesterday did not rule out all government inter-vention in the companies, although he stressed that man-agement would be left to man-

He said: "Our position as shareholder in the company will be the same as any other

We have power to influence and vote at the annual meeting but we shall not sit there and run the day-to-day affairs of the company or seek to interfere in that sort of way.' Observer, Page 14 Electricity company results,

general of fair trading, has

of office expires in June. The move, announced by Mr Peter Lilley, trade and

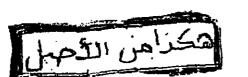
Businessman Peter de Savary's £200m plan to redevelop a run-down fishing barbour as

Redevelopment

wins go-ahead



Only Singapore Airlines offers you the choice of 30 direct flights, all routed far away from the troubled Gulf region, from 13 European cities to Singapore, and beyond to the rest of East Asia, Australia and New Zealand. All our flights are on MEGATOP or BIG TOP 747 aircraft, so you will be relaxing in the comfort of the world's most modern fleet whilst enjoying inflight service even other airlines talk about. SINGAPORE AIRLINES



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to st-ne le-an jet at

Brazilian plant to make British cars

work, with the expectation

that an integrated manufactur-

ing operation would get under

has held senior executive posi-

tions within British Leyland, the former state-owned motor

manufacturer which has since

been sold to British Aerospace

as the renamed Rover Group,

said it was likely to take at

least until the end of the year

to decide whether, and in what

precise form, the manufactur-ing operation should proceed.

Range Rovers, he said the "real

market" would be for Land

Rover's more traditional and

rugged 'Defender' workhorse.

used in agriculture and for-

estry applications.

Land Rover would hope to achieve 50 per cent local con-

tent at start-up, and move up rapidly to higher levels.

held similar positions

with Leyland Bus and Truck in Brussels and Rover Ireland,

for Leyland DAF, in order to

Rover in Nigeria.

Despite the initial sales of

Mr Morley, who for 15 years

way at the start of 1993.

By John Griffiths

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By John

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LAND ROVER. Brazilian subsidiary which could lead to production of up to 18,000 vehicles a year from

Such a plant would represent a major expansion for Land Rover, whose production of 68,621 vehicles last year was a record.

Land Rover assembly operations around the world but none in Latin America. Production at the exisiting overseas plants relies on kits supplied by Land Rover's UK

take advantage of last year's lifting by the debt-laden Brazilian government of a ban on vehicle imports which had been in place since 1974.

however, also imposed an 85 per cent general import tariff

the which, with local taxes, makes an imported European vehicle four times as expensive as in its domestic market.

Manufacture, using a high level of locally-produced components, is thus seen as the only practical way of develop-ing a sizeable presence in the Brazilian market, where about 750,000 vehicles were produced last year.

Land Rover believes that about 50 per cent of output could be exported to other Latin American countries. Feasibility studies into estab-

lishing a sales and distribution operation initially, followed by manufacturing, have been going on since August last As a result, a wholly owned

subsidiary, Land Rover do Brasil is planned to become operational in Sao Paulo by the end of February.
Initially, it will be responsible for developing a sales, marketing and dealer network to import the company's luxury Range Rover models, which Mr

Richard Morley, the pro-gramme director, said yester-day could be sold at a rate of up to 2,000 units a year. The feasibility study for the manufacturing plant will con-

tinue in parallel with the manage the overseas Land Rover operations. development of the sales net-

Land Rover itself does not own or operate existing assembly operations, in Australia. Kenya, Malaysia, Turkey. Zaire, Zambia and Zimbabwe Instead, these are supplied through DAP the Dutch truck maker which merged with Leyland Vehicles in 1987 and in which Rover has a 16 per cent

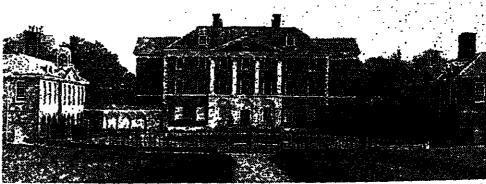
In its British Leyland days, Leyland Vehicles operated world wide under the name of Land Rover-Leyland. Mr Morely rejoined Rover in

August last year to undertake the Brazil study. Yesterday he acknowledged difficulties encountered by

other manufacturers operating General Motors, Ford, Scania and Fiat, for example, have all complained about being placed under too heavy profit pres-sures by the Brazilian govern-

Mr Morley, 53, first joined Leyland 15 years ago, as man-aging director of Leyland-Land Mr Morley, however, said the government had the problem of striking a balance between encouraging manufacturers to be competitive, and the reality that they had been protected from competition for the past eight years by the imports ban.

Economic table talk to fill a long weekend in the country



Chevening: ancestral home and venue for an annual economic think-tank on the Budget

ATER today, Mr Norman Lamont, the UK chancellor of the excheouer his fellow Treasury ministers and a select group of top officials head for Chevening, the ancestral home of the Earls of Stanhope in the Kent countryside, writes Peter Norman.

Although this government "grace and favour" mansion is well equipped for an elegant Edwardian-style country week-end, the purpose of the trip will be to have a sobering, first look at the government's budget options for 1991-92.

in recent years, Treasury spokesmen have gone out of their way to play down the importance of the Chevening weekend. This year, following last November's change of prime minister, chancellor and much of the Treasury ministerial team, the talks will be more exploratory than usual. With war looming in the Guif, any economic judgments will be hedged with much uncertainty.

But certain things are clear. The chancellor will frame his budget knowing that a general election has to be fought within the next 18 months; that Britain is in recession and that years of budget surplus are coming to an end. While the political pressure to facilitate a fourth Conservative elec-tion victory will mount, his economic room for manoeuvre is small.

The main constraint on Mr Lamont remains the need to lower inflation. Although the Treasury is now convinced that retail price inflation has peaked, it is unsure whether this applies to wage inflation. This uncertainty helps

explain why the Treasury is in

no hurry to lower interest

Post of the professional

rates in the face of growing evidence of serious recession. Indeed, some officials regard the pound's languishing in the lower half of its fluctuation band in the exchange rate mechanism of the European Monetary System as positively beneficial for Britain's medium-term economic prospects.

That might mean short-term

pain, particularly for mortgage holders. But the reward could be reaped in a budget-time success in the battle against inflation, which would pave the way for eventual economic

s the economic picture has deteriorated, so have the government's finances. But this lurch into deficit might be less of a constraint on the chancellor. He has said that he "sees nothing wrong" in the government running a "modest" budget deficit if output is below trend. A deficit would allow the government to experiment with the flotation of bonds denominated in European Currency Units or

even hard Ecus. However, Mr Lamont has declared that he is no fiscal "fine tuner". He will be no more inclined to change taxes to boost the economy than his immediate predecessors.

Although Mr Lamont has

been a Treasury minister for many years, it is highly unlikely his 1991 budget will go down in history as a milestone on the road of tax reform.

The rapid turnover of Trea-

sury ministers since Mr Lawson's replacement by Mr John Major in October 1989 is one factor behind the ebbing of

Another is the need for the

Treasury and other departments to sort out the mess left by the community charge

- the new system for local tax-ation. A third factor is the leg-islative timetable. According to Mr Bill Robinson, the director of the Institute for Fiscal Studies, "Tax reform happens in budgets after elections - not before." But Mr Lamont will not want to go down in history as a "do-nothing" chancellor, who - should the government fail to win the election - made no mark whild holding high

He is regarded by taxation policy experts as a man who favours "fiscal neutrality". which means he is in favour of a "level playing field" in the tax system without special privileges for sectional interests or groups of individuals.

He is also thought to be

more of an economist as chan-cellor than Mr Major, who always had his eyes on a higher political prize than number 11 Downing Street. If the government finances allow - and here war in the Gulf could be a serious limiting

factor - it would be logical to expect him to consider some relief for less well-off citizens while maintaining a firm fiscal He also might decide to do more to promote savings,

building on Mr Major's 1991 budget decisions to end com-posite rate tax from April and introduce Tessas – the new tax exempt savings accounts. Such goals would fit in well

with the prime minister's known views on taxation and might even help the chancellor achieve his important, but instated, goal of ensuring Mr Major's re-election.

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FINANCIAL TIMES

four-wheel-drive subsidiary of Rover Group, is setting up a

1993 onwards.

The venture, if its main objectives are achieved, would require the use of a high level of Brazilian-sourced components, and would represent Land Rover's first integrated overseas manufacturing ven-

Currently, there are seven manufacturing centre at Soli-hull, central England. Land Rover is seeking to

The British government,

PEUGEOT TALBOT

UK motor subsidiary cuts jobs and output

By John Griffiths

PEUGEOT Talbot, the French vehicle group's UK subsidiary, is to shed 335 jobs and cut car output for the second time in three months, the company told its 4,300 workforce yester-

The company, based in cen-tral England, blamed the collapse of UK car sales, shrinking overseas markets and the Gulf crisis for its decision. The move is only one of several retrenchments by the UK vehicle industry as the UK's recession bites deeper. Ford is also planning to shed some 900 jobs this year, although most of these form

part of an aiready known, long-term programme to cut Rover plans to cut a total of

1,226 jobs in the engine and gearbox sections of its Long-

bridge plant; at Cowley, where its ageing Maestro, Montego and 800 ranges are built, and at its Swindon pressings plant. Jaguar also plans to shed 800 jobs through natural wastage.

Statistics published by the Society of Motor Manufacturers and Traders this week showed new car sales falling more than 27 per cent in December, the biggest monthly drop on record.

Pengeot Taibot union leaders said they would fight the cuts, which bring to nearly 700 the number of job losses announced at the company since November. Most jobs will go at the Ryton assembly plant but some will also go at he nearby Stoke components

Car output is to be cut from 2,400 a week to 2,100 from

February 4. This means that weekly output will have dropped by just under 20 per cent since November, when 2,600 a week were being built of the Peugeot 405 models which are the only vehicles produced at the plant.

Mr Tony Woodley, of the TGWU transport union and national officer for the motor industry rejected company claims that the latest cuts could be achieved voluntarily and through natural wastage. "Peugeot must think again.

We are actively encouraging the workforce to resist these redundancies", said Mr Woodley, who also chairs the union side of Peugeot Talbot's joint negotiating committee. The plant's union officials are expected to meet shortly to consider their course of action.

In a letter to Mr Geoffrey Whalen, Peugeot Talbot's managing director, calling for the cuts to be reconsidered, Mr Woodley claimed they could jeopardise the plant's future. Mr Whalen, however, said

considered the problems to be relatively short term. Despite the UK's worsening problems, Peugeot Talbot achieved record output of 116,000 cars last year, up from 107,000. Of these, 70 per cent were exported. But the West European market has also gone into a downturn in recent months, after five years of record sales.

"If, as we expect, the market for our cars in Europe increases in 1992 and beyond, Ryton's capacity to produce 120,000 cars a year should fully utilised," he said.

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It was introduced in 1988, following the tragic and untimely death of David Watt, to commemorate his life and work.

To be eligible for the prize, writers must be actively engaged in writing on international and political matters for newspapers and journals, and in the English language. In the opinion of the judging panel their writing must have made an outstanding contribution towards the clarification of international and political issues and the promotion of greater understanding of such issues.

The Memorial Prize is organised, funded and administered by RTZ to whom entries should be sent.

Full details and entry forms are available from The Administrator, The David Watt Memorial Prize, RTZ Limited, 6 St. james's Square, London SW1Y 4LD. Clasing date for entries and nominations is 18th March 1991,

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FOR FURTHER INFORMATION PLEASE CONTACT:

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House, Charlotte Street, Majarriestur, M. 40A of 11.00m on Menday 21 January 1991 for the purpose of having laid before it a copy of the report pregared by the Joint Administrative Receivers under Section 48 of the said Act and, if thought fit, appointing a commit-

A proxy form is sent herewith. Creditors whose claims are wholly secured are not ontitled to extend or be represented at the meeting. Other creditors are only entitled to

a. They have delivered to us at the eddress anown below, no later than 17 January 1991 at 12.00 noon, written details of the debt they claim to be due to them from the company, and their claims have been duly admitted under provisions of rule 3 11 of the insolvency Rules 1996;

NOTICE OF CREDITORS MEETING

and

and

the has been lodged with us any proxy

which the creditor intends to be used on

his behalt. Dated, 7 January 1991 Signed JO Harrison Joint Administrative Receiver, Cork Gully Barth House, Charlotto Street, Manchaster M1 4BX.

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of Amoco UK's businesses for the refining of crude oil and marketing of petroleum products, to determine whether or not such acquisition might operate against the United Kingdom public interest. The Commission would like to hear from those who have information which could help the inquiry, and

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from those who have views on the acquisition. Please write by 18th January 1991 to the Reference Secretary (SNEA/Amoco). Monopolies and Mergers Commission, New Court, 48 Carey Street, London WC2A 2JT.

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TECHNOLOGY

Britain's Food Safety Act obliges companies to prove that their quality control procedures are first rate. Della Bradshaw examines the latest tests

A commitment to healthy eating

here is a legendary tale in the UK food manufacturing indus-try. In 1974 Smedley's, the UK tinned food producer, found itself in court because a hawk-moth was discovered in a tin of garden peas. The hearing enthralled the food industry because Smedley's defence centred on its excellent quality control procedures.

Although the courts accepted the company's argument on quality control, the House of Lords ruled that Smedley's was guilty because the hawk-moth was there.

Today such a defence could well get a company like Smed-ley's off the hook. With the introduction of the Food Safety Act in Britain this month, food companies caught in the same situation can now successfully defend themselves by demonstrating that they have taken all reasonable precautions and shown "due diligence" in manufacture - but just what due diligence means has still to be determined in court.

Although viewed by many outsiders as a loophole for food processing companies, many of those to which the legislation refers are "terrified", says David Edwards, operations director of the Food Hygiene Bureau, a commercial test house and training organisation. "They see the new law as an extra commitment, not an

extra defence," he says.

The topic now taxing the food manufacturers is both how to ensure quality in the sourcing and manufacturing processes and how to demonstrate that adequate procedures are in place should the need arise. To do this companies are looking at technologies within the context of over-

all quality procedures. Top of the shopping list for many companies are rapid blological tests to determine whether bacteria are present in the food manufacturing chain. Many of today's tests involve sending away samples or growing them in a laboratory. By the time a problem is discovered the food could be on

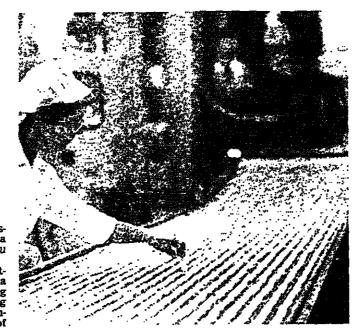
supermarket shelves. "Everyone wants tests that will give you a result within the working day," says Terry Roberts, head of microbiology at the Institute of Food Research's Reading laboratory. Such tests are not yet available - rapid tests to identify specific organisms which cause salmonella, for example, are unlikely to be available for sev-

eral years. Others companies are looking to computer systems to help them keep the appropriate records. The software industry, however, has been relatively slow to take up the challenge of the food industry, says John McGrann, managing director of software house Pace, of Moira, Northern Ireland. He points out that the food industry throws up completely different challenges from most other

industries. "In the food industry you take a sheep into a plant and you cut it up - you

Pace has developed a software package, divided into a series of modules including product specification, auditing and control of suppliers, maintenance and calibration of machinery, and training. "Diligence" was chosen as the name for the product because the software reminds companies about things they must do, says McGrann - such as when to visit a supplier or when to carry out maintenance on a machine.

Most manufacturers now see these sort of techniques as an aid in a much wider quality recording system. The British Standards Institution's BS 5750 certification, originally devel-oped for the engineering industry, has been adapted for food rocessing companies, monitoring such things as pro-



An assembly line worker brushes up on diligence

esses, machinery and training.
To date, however, less than
100 companies out of the thousands of UK food producers have been certified under the scheme, says Paul Bidder, consultant in the manufacturing advisory service at the Leath-erhead Food Research Association. And cypics point out that even accreditation to the British standard may not prove a suitable defence in law. They say that BSI certification

worth more than £4bn in the UK in 1990.

Today chilled foods have to display a "sell y" or "best before" label. (From April 1 these will be changed to a "use by" date.) But. says Ellis, these dates are "completely irrelevant" unless the consumer knows the temperature at which the food was stored.

With the Fresh-Check indicators, which have been sold in the US by manufacturer LifeLines for several years, the consumer has a visual indicator of when the food has been "thermally abused", as Ellis puts it.

The indicator is a circle in the centre of which is a polymer dot, which darkens when xposed to heat. If the central dot is lighter, or the same colour as, the outer circle, then the contents are fresh. If the central dot is darker, then the packet should be left on the shelf.

The layers of polymer can be altered using a computer model to tailor the indicator to the

type of food. A more sensitive polymer is used on foods which degrade rapidly, where ones with a longer shelf life - cooked ham, for example – would use a more rugged chemical cocktail. When bought in bulk, the indicators

cost about 3p each.
In the UK Ellis believes two major food retail chains could soon adopt the Fresh-Check indicators. In France, now that Monoprix has adopted the system, Ellis believes the marketing advantage it will bring will force rival chains to label their salami and brie. tion - and ensures the manufacturer does what it says it is going to do - rather than ensuring that the product is

Other companies, particularly smaller ones, are looking at more specific testing proce dures such as the hazard analysis and critical control point tests (HACCP), which focus on the most critical element of food process and ensure that it is carried out correctly - heating the produce to the right temperature might by the criti-cal element of a canning proess, for example.
With the onus in the new act

on manufacturers to ensure the quality of ingredients, as well as the quality of finished food items, large manufacturers with quality procedures in place are now turning their attention to their suppliers There is certainly evidence that certain people are asking the question of their suppli-

s," reports Bidder. Biscuit-maker the McVitle's Group, for example, is now laying down procedures to require suppliers of their potentially most hazardous products to adopt the HACCP procedures, says John Dripps, McVitie's quality assurance manager. High on the list of such prod ucts are those which are not cooked - fillings or chocolate coatings.

The legislation even puts an onus on the manufacturer to check their "food sources" which at the end of the chain means the farmers that grow the vegetables and rear the Confessions of a flying video

MANY a schoolboy has had hours of fun flying his radiocontrolled toy aeropiane. Now a glant version of the machine is available to do everything from sorting out traffic jams to spotting forest

The Vanguard unmanned twin-engine air vehicle, devel-oped by Electronics & Avistion Systems, of Rehovot israel, and also marketed by International Economic Strat egy, of Antwerp, Belgium, has a 3,24 metre-long fibre-

For use in traffic monitor ing, the Vanguard has a video camera built into the nose. The video information is sent to the ground control unit for monitoring traffic density or even recording licence plates, installing infra-red cameras on the vehicle could help oil

or mineral companies spot geo-physical differences in the landscape. Or they could even identify ivory poschers sneaking across boundaries with their booty at night.

The Vanguard system cost up to \$2m (£1m) for a comput erised ground control unit and four aeroplanes.

Hiding unsightly bar codes

their way on to almost every-thing we buy, but the black and white symbols can look unsightly on expensive pack-aging — such as cosmetics - or prove difficult to find on larger food packages in

To overcome these prob-lems Battelle, of Columbus, Ohio, the independent research organisation, has developed a bar code system that uses invisible ink, thereby maintaining the visual impact of expensive packag-ing. In addition, it can be used

on every side of packages to make it easier for the supermarket assistant to put the product through the scan-ner at the check-out counter.

The technology uses a spe-cially developed Invisible Ink and ink-jet printing technology to apply it. Once in place, the bar code is read by infra-red sensors. Battelle has ilcensed Accu-

Sort Systems, of Tellord, Pennsylvania, to incorporate the technology into a range of fixed systems, to be used in areas such as inventory control. It is now looking to exploit the invisible infra-red ₹20 32 9

WORTH WATCHING by Della Bradshaw

bar code technology for handheid systems.

PC with a very good address

PERSONAL computers and printers, costing thousands of pounds, are most trequently used to generate cor respondence, writes Paul Levin. But in spite of the investment, many enveloped still get addressed by hand. The technology gap occurs because envelopes are diffi-

cuit to feed into most per-sonal computer printers. In response the America division of Selko, of Japan, has created the Smart Labe Printer. Less than seven inches long and weighing less than a pound, it holds a roll

of 130 self-adhesive thermal orinter labels. The printer comes comp with software that can automatically capture an address displayed on a PC screen and churn out a label in about 10 seconds. It can be attac to an IBM PC or Apple comouter in minutes.

Light fitting has a personal touch

A SELF-CONTAINED light fit ting which adjusts to daylight and switches itself on and off when people enter a room, has been developed by Thorn Lighting, of London, writes Lynton McLain.

The Sensa fitting contains two 40% fluorescent tubes, a photo-electric cell to moni-tor the surrounding light and a passive intra-red switch to tect the presence of people in the room.

The fitting compensates for daylight by switching itself off or lowering the Intensity of light emitted. It also switches off when it detect that nobody has been in the

room for 10 to 15 minutes. With these teatures, the fitting can cut energy consumption by up to 50 per cent, according to Thorn.

Little card packs a big punch

THE Japanese trick of packing more and more into a smalle space has been demoi again by Mitsubishi Electric ith its latest semiconductor packaging technology for smart cards - the credit card-sized plastic cards used to store data, especially for portable computers. Mitsubishi has announced

the development of a chip packaging technology to dou-ble the capacity of today's cards. The paper-thin packag-ing (PTP) technique enables the company to stuff two dou-ble-sided printed circuit boards into the card, where previously there was only room for one.

When the first PTP card is commercially available in 1992 it will contain 4 Mega bytes of information, but Mit-subishi expects a 48 Mbyte card — which could hold up to 10m words — to be on the market shortly after that.

Next generation remembers last

DUTCH consumer electronics company Philips is using file week's consumer electronics show in Les Voges to launch what it hopes will be the next generation of audio cassette

it has developed a tape player which can handle both digital tapes and conventional casettes. So the digital com-pact casette (DCC), as it is called, gives the consumer. both the digital sound quality of compact discs, while ensuring that existing analogue cassettes can be played on the same machine.

Japanese manufacturers, on the other hand, have opted for digital audio tape (Dat), which uses a smaller player and cassette than today's anziogue recorders.

in spite of this week's debut, machines will not be available until next year.

Contacts: Electronics and Aviations Contacts: Electronice and Aviations Systems: Israel, 8 404696. Internation Economic Strategy: Belgium, 03 232 79 09. Battelle: US, 614 424 6754. Accu-Sort: US, 257 723 0961. Seliko: US, 201 529 5730; UK, 0628 770001. Thom Lighting: UK, 061 366 1168. Mitsubjath; Japan, 03 3218 2711. Philipe: Netherlands, 40 736 108.

MANAGEMENT

to create change

By Christopher Lorenz

ost chief executives study. It also found that most believe that corpoprogrammes failed because rate change programmes will only succeed if they start at the top. The truth is exactly the opposite: effective corporate renewal must begin at the bottom. This is the controversial con-

clusion that three American academics have drawn from a four-year study of organisa-tional change at six large cor-porations. Its results are reported in the Harvard Business Review* by the trio, Michael Becr, Russell Eisenstat, and Bert Spector.
Most senior managers in the

US, complain the academics, share two entirely fallacious assumptions about the management of change. First, that organisations can be transformed by the promulgation of company-wide initiatives such as mission statements, "corporate culture" programmes, training courses, and new payfor-performance systems. Second, that employee behaviour is changed by altering a com-pany's formal structure and

systems.
In corporations where change programmes have been successful, the academics report, they have usually started at the periphery, in a few plants and divisions. And they have been led by the gen-eral managers of those units, not by the chief executive or by corporate staff - whether by the "human resources"

function or anyone else. This is not to say that change can never start at the top, the researchers argue, "but it is uncommon and too risky as a deliberate strategy. Change is about learning. It is a rare CEO who knows in advance the fine-grained details of organisational change that the many diverse units of a large corporation

demand". Once senior management does become involved, its most effective role is still not to try to mandate corporate renewal from the top, the academics argue. Instead, it should create a climate for change, and then spread the lessons of grass-roots successes and failures.

Excessive or misguided top involvement is not the only trap to avoid, according to the they were guided by a mis-

atés and soft French cheeses have been castigated by some scientific experts in Britain as harbingers of food poisoning.

But in France one supermarket chain is ensur-

ing that the canny French consumer can buy

products at their pungent best.

Monoprix now insists that suppliers of seven

dairy and five meat products use a US tagging system designed to reassure the consumer that

the food has been stored at the right tempera-

ture. If the storage temperature has been too high, the label changes colour. Tony Ellis of Chill Fresh, the company mar-

keting the Fresh-Check indicators in the UK, believes that the British consumer wants the

same kind of check for chilled foods. The chil-

led food market – everything from milk and yoghurt to smoked salmon and chicken – was

taken theory of change: that the way to alter behaviour is first to change people's know-ledge and attitudes. In fact, the academics say, the most powerful way of changing individual behaviour is to give people new roles, responsibilities and relationships in a new organisational context. This creates a situa-

iour on people, thereby changing their attitudes. This is not to say that new competencies are unnecessary, stress Beer, Eisenstat, and Spector; improved analytical and interpersonal skills are vital if an organisation is to change, they point out. So is teamwork between departments, and between employees

tion which forces new behav-

and management.
The academics suggest that a sequence of several overlap-ping steps will help create effective change. They include: Mobilise commitment to change through collaborative (with employees) diagnosis of business problems;

• Develop a shared vision of how to organise and manage more effectively. Lead employ-ees towards a "task-aligned" vision of the organisation which defines new roles and responsibilities, both within and across interdependent

 Foster consensus for that vision, including by replacing managers who cannot function in the new organisation;
• Spread revitalisation to all departments without pushing it from the top - instead, let each find its own way to implement teamworking, for

Then institutionalise the changes through formal policies, systems and structure; o Finally, monitor and adjust solutions as problems arise. The purpose of change is to create an asset that did not exist before — a learning organisation capable of adapting to a changing competitive environment," comment the

*HBR Nov-Dec 1990. Reprint No 90601. An associated article on corporate renewal appeared on January 9.

charcoal grey cashmere proudly displayed in the lobby of Taylor & Lodge, the Hud-dersfield weavers. It costs £150 a metre and, until recently, there was a ready market for it in Japan where it would be made into suits costing Yen 1m

or over £4,000 apiece. Suddenly, however, even this export-oriented niche player in the wool textile business has hit upon hard times. The high pound, the Gulf crisis and a slowdown in the lucrative Jap anese market has caused a falloff in orders. Since Christmas its 106 staff have effectively been put on half-time working. Even though wool textiles is a worldwide market which

should to some degree be insulated from a domestic recession, Taylor & Lodge is not Figures from the Confederation of British Wool Textiles show that output in the Yorkshire spinning and weaving

industry fell by some 10 per cent in the first 10 months of 1990 and exports fell by 11 per cent to £508m. Around 300 jobs were lost in a workforce that now numbers some 26,100.
This was before the latest spate of announcements which included the voluntary liquida-tion of the Brackendale Spinning Company of Thackley with the loss of 60 jobs.

A further 127 jobs are to go at William Ediestone of Sow-erby Bridge which went into receivership just after Christmas. Blaming the erosion of its customer base in the clothing industry, Thomas Burnley of Gommershall is closing its Yorkshire plant this month with the loss of 245 jobs and consolidating its operations in Northern Ireland where subsidies are more readily available.
Executives in the wool textile industry, which is dominated by small privately-owned mills, view this wave of trou-bles with a mixture of bravado and alarm. Having slimmed down and invested in new technology since the last recession ten years ago, many think they should be well-placed to ride out the present storm.

What worries them, how-ever, is that their present prob-lems are almost entirely outside their own control and the recent spate of closures shows that there is not much room left for further adjustment. They say they now deserve more sympathetic treatment from government. Ten years ago, says John

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The steps needed Month of a better quality than the bale of Looms with an uncertain view

Peter Montagnon reports on the extra dimensions to the already slimmed down wool textile industry's problems



Wool textiles: further shrinkage predicted

Walsh, managing director of Abraham Moon, there were seven mills in the Bradford suburb of Guisely. Now there is only his firm left.

Adds John Ward of Thomas
Carr, the real shake-out in the

wool textile industry occurred in the 1970s and early 1980s. The mills that are left are no longer as labour-intensive as they used to be. They are capital-intensive too. That means that high interest rates are as much of a problem, if not more so, than labour costs.

According to Gordon Kaye, managing director of Taylor & Lodge, the first half of 1990 looked like being a record. But then in the summer the Gulf crisis hit, depriving the company of its important market in Kuwait. Potential sales lost there amount to some £150,000

This is a large amount for a company with annual turnover of around £5m. Since the Export Credits Guarantee Department has not yet paid any claims, his company has had to finance the unsold stock



RECESSION at an interest rate of 16 per

On top of that has come the strengthening of the pound against the Japanese Yen and the dollar. A rate of some Yen 260 to the pound has squeezed margins on sales to Japan.
Although the company does not sell much into the US, it is affected by the high dollar rate as the currencies of other Far

Eastern markets are linked to the dollar. In South Korca, where there has recently been a campaign against luxury foreign imports,

consignments through customs has become more difficult and delays can extend to weeks even months. Almost universally, executives in the wool textile indus

Taylor & Lodge has experienced a range of nontariff trade barriers. Getting

try say their problems have been compounded because the UK entered the European exchange rate mechanism at too high a rate. When setting economic policy in far-off London, the government is all too ready to ignore their problems, they say. In trade matters too, it is slower to offer support than that of Italy, the indus-try's main competitor.

Privately some executives complain that the retailing background of Tim Sainsbury, trade minister, means that he does not understand their problems as manufacturers. They insist that they are not calling for more protection -and indeed would welcome an agreement in the Uruguay Round trade talks to unwind the Multi-Fibre Arrangement that governs trade in textiles Such an agreement would

provide an opportunity for cut-ting the high tariffs imposed by the US on textile imports and for measures to curb dumping by foreign producers like Mexico and Turkey. No sector exports as much to Japan as does the wool textile industry, says Kaye, "but we're looked upon as a poor relation an old-fashioned industry We're shoved into the corner Finding a way of promoting a better image for the textile industry has become all the more important in the current

recession. Ward complains that even some clearing banks have become prey to the short-termism that prevails in the City. Herd instinct has led them to restrict their lending even with the security of an ECGD insurance policy. Apart from that, the wool executives say, there is not much they can do except try harder. Abraham Moon's Walsh says he is not planning

to lay off any of his 150 employees, but margins have become "very tough".

In the longer term, he says, even the survivors could end up weakened. A smaller industry means that training oppor-tunities will disappear and the infrastructure on which the mills depend, for example for the installation and servicing of plant and equipment, will

simply wither away. Previous articles in this series were published on November 21, 30, December 4, 14, 18 and 31.

Taking innovation to the customer

Simon Holberton on a Xerox experiment

erox, the US office equipment manufacturer, is turning market research on its head. Traditionally ditionally, a marketing department uses market research to analyse where the probable demand for a product is likely to come from and why. Now, however, Kerox is first taking its technologies to its customers so that it and they can together develop products virtually a priori. Known as "innovating with the customer", Xerox's corporate research group is experi-menting with an initiative called the Express Project. This is an experiment designed to commercialise more rapidly technologies developed by the company's Palo Alto Research Centre (PARC).

According to John Seely

According to John Seely Brown*, the director of PARC, one such project has brought together in a single organisation a small team of Kerox researchers, engineers, and marketing people with employees of Syntex, a local pharmaceutical company. From this cross-fertilisation

of talent, the team defined Syntax's key business needs and the PARC technologies that could best be used to meet them. They worked on prototype solutions - one is known as "forms receptionist". Its aim is to tackle the data management and analysis of

more than 300,000 case reports that Syntex's 1,000-plus researchers on new drugs put up for approval by the US Food and Drug Administration. "It combines technologies for document interchange and translation, document recogni-

tion, and intelligent scanning to scan, sort, file and distrib ute Syntex's case reports," writes Brown. "For Syntex, writes brown. For cynnes, the new system solves an important business problem. For Xerox, it is the prototype of a product that we eventually hope to offer to the entire

pharmaceutical industry."
The Xerox-Syntex collaboration was put onto videotape and is now being subjected to a study by another research team at PARC to see what lessons can be learned about co-production. The early ones will be all too (amiliar to companies which have embraced

cross-functional teamwork as a management method. Says Brown: "One of the most interesting lessons we've learned from the Express Project so far is just how long it takes to create a shared under-standing among the members of such product teams — a common language, sense of purpose, and definition of goals. This is similar to the

tional teams that end up reproducing inside the team up reproducing inside the team the same conflicting perspectives the teams were designed to overcome in the first place."

Kerox's work with customers is presented by Brown as just one way, although a very important one, in which the company is trying to think about and organise itself for about and organise itself for the future. With the plummet-ing costs of computing power he envisages a workplace where sophisticated technol-ogy is ubiquitous – allowing people to tailor technology to meet their specific needs and technology companies to offer

experience of many inter-func-

"mass customisation". The emphasis, however, is not on the technology itself but on the work practices it supports. In the future, organi-sations won't have to shape how they work to fit the nar-row confines of an inflatible technology. Rather, they can begin to design information systems to support the way

people really work."

Brown says that some of the most important work being done at PARC is by anthropologists. Work studies at PARC showed that when office work-ers were asked what they did, they would describe what was required of them in terms of their job manual. The authropologists, however, observed that they relied "on a rich variety of informal practices that weren't in any manual but turned out to be crucial to getting the work done". He describes this improvisa-tion as "local innovation". Hig

companies, he argues, have the potential to be remarkably imovative if they can capture this and learn from it. Research that reinvents the

corporation, Harvard Business Review, January-February 1991. Reprint no: 91101. For copies, fax: (The Netherlands) 31-3433-1910.

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THE PROPERTY MARKET

Shafts of light break through the gathering gloom

By Vanessa Houlder

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erhaps the best that can be said so far about 1991 is that it promises to be unforgettable. Rarely has the industry started a year with such intimations of doom, as pundits predict plummet-ing values, receiverships and redun-

The gloom is not universal, however. Developers, investors, bankers and agents are reflecting a spec-rum of opinion, not undiluted des-peration. Broadly speaking, they divide into optimists who think that lower interest rates will herald the bottom of the cycle this year, pessimists who think the problems are too intractable to be solved by lower interest rates and pragmatists who expect to find opportunities even in a devastated market. First, here are a few reasons to be

relatively) cheerful.

Mr David Hunter of Scottish Amicable thinks property, with its moderately secure income stream, will appear fairly robust in relation to equities which will suffer dividend cuts. "I raise my hat to the courage of people sitting on funds without any exposure to property," he says. He makes the point that the UK is

not a uniform market. Although business parks to the west of London and shopping centres may be in crisis, other areas such as high

street shops are attractive, he says. He predicts that political considerations will necessitate a fall in interest rates to 12 per cent. That may trigger an economic upturn but it will also make property yields

look exceptionally high.

Mr Russell Schiller, head of research at Hillier Parker, the charresearch at Hillier Parker, the char-tered surveyor, argues a similar case in support of a turnaround in the investment market (although he is still wary about the occupational market). "If we get interest rates coming down by two to three points by late summer it should be enough to make yields at the current larger to make yields at the current level sustainable. Once people see that we have reached bottom there is no

point in holding back," he says. He concludes that "1990 was too soon to buy and too late to sell.

Nineteen ninety-one will be a time to consider when to buy".

Mr Michael Slade of Helical Bar also expects the rot to stop in 1991, although he does not believe any improvement will be apparent until

	IUIAL	KEIUKN	3 (%)	
<u> </u>	Retall	Office	Industrial	All Properties
Year to Nov '90	-7.1	-7.4	-1.8	-8.3
Quarter to Nov '90	-1,8	-3.4	-1.4	2.4
Month of Nov '90	-0.6	-1.4	-0.8	-1.0
			Source: Investo	ent Property Delabank

the middle of next year. "Smart money moves in and out of the market before the swing of the cycle.

We have 18 months of buying time. "It is going to be a lot worse than anyone thought it would be. But those who are not firefighting and those who have liquidity will be able to take the opportunities that undoubtedly will come," he says.

He too is selective. He tips retail property and is keen on developing south-east industrial space. However, he believes oversupply will depress the office space market for a further two or three years. Mr Slade's concern about over-supply is shared by Mr Chris Walls of Salomon Brothers, the invise-

ment bank, who scoffs at the idea that lower interest rates will solve the office market's problems. "His-torically there is little or no correlation between levels of interest rates and yields. In so far as yields are determined by rational analysis, they are determined by investors expectations of rental growth. If you are going to see a significant fall in rents over the next 12 to 18 months I see no logical reasons why yields should harden." In the same period, he expects City rents to drop 20 to 30 per cent with falls in values

of 15 to 25 per cent.

Mr Geoff Marsh of Applied Property Research also takes a grim view of the central London market.

"To interpret the current situation as simply another cycle is to miss the big reighter." he says "The central control of the centr the big picture," he says. The cen-tral London office market is now

due for a radical restructuring where the balance of power shifts in favour of the tenant in the long term, he argues. Prospective occupiers are waiting for offers that cannot be refused, perhaps including the uptake by the developer of a tenant's existing leases.

This view is shared - to a point by Mr Nigel Wilson, finance director of Stanhope. He argues that, to let space, a developer may have to assume an "economic obli-gation". This could happen, for example, by giving indemnities example, by giving indemnities about existing leases, he says. The exceptions will be good locations, where there is still a great deal of tenant demand – from accountants, solicitors and privatised industries. "There will be a lot more movement in the property market if developers are prepared to be more flexible," he says.

That flexibility may extend to leases, where the 25-year, upwards-

leases, where the 25-year, upwardsonly rent review structure could give way to shorter leases with index-linked rents and ceilings on reviews. "This may be the year that the lease structure changes," says

Mr Wilson.

The ingenuity required by a developer in attracting tenants will probably be matched by that required to raise funds during a required to false future until the liquidity squeeze. Mr Wilson, who is negotiating six transactions of £100m or more, says he is confident about all of them. However, it is necessary to pay higher margins and negotiate harder to seal a deal.

The transaction having been completed this

EXCHANGE WEST LTD

nı appears as a matter of record only

Relationship banking is making a comeback, he says. He also expects to carry out more transactions with European banks.

Now that funds are more difficult to obtain, pioneering techniques, such as the convertible mortgage, will come into their own, he says. "Just as innovations in leasing will create liquidity, innovations in healing will create liquidity." banking will create liquidity," he

Mr Peter Scott, corporate finance director of property and construc-tion at Barclays Bank, says that several banks, including his own, are still prepared to finance attractive deals proposed by manage-ments with good records. Those deals, however, are more likely to involve investment finance.

He considers the market condi-

tions poor compared with the 1970s, although the financial position of companies tends to be more secure, because of lower gearing and tech-

because of lower gearing and tech-niques such as hedging. Barclays, he says, has a policy to stand by its customers. "It is not in anyone's interest to be precipitate," he says. That said, he points out there were a number of receiver-ships last year particularly among unquoted companies and the small-est gusted companies and this may est quoted companies and this may well continue.

well continue.

Mr Norman Bowie, an honorary fellow of College of Estate Management, who has a longer perspective than most, offers one of the bleakest of all forecasts. Having started work in the depression of the 1930s, he is

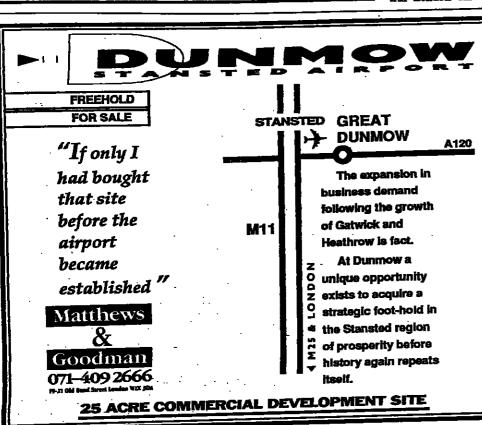


a veteran of five property cycles. In his view, oversupply and the risks of a worldwide recession to an increasingly international industry point to a severe downturn for the property market. "In some ways it

could be as nasty as 1973-4 and a bit more prolonged," he says.

Long-term influences are also eroding values, he thinks. The

underperformance of property compared with equities over the last couple of decades suggests property yields are not high enough. The tendency for modern buildings to become obsolete more rapidly, the growing number of cars, and the electronic revolution, all of which favour work dispersal, are also undermining property values.



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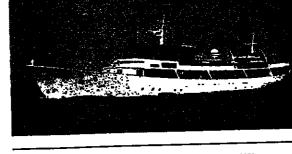
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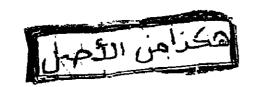
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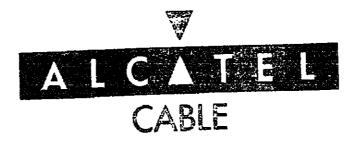


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There is a story about an old lady who called in the police because she said that the man across the road was committing indecent exposure in his front room. The policeman could find nothing improper and told her so. "Oh yes," she said, if you stand on a chair and look over the top of the curtains, you can see him perfectly well."

The tale came to mind at the pening of Sharman Macdonald's All Things Nice at the Royal Court. Ms Macdonald has an obsession with sexual exposure. In particular, she has an obsession with exposure to young girls growing up, espe-cially when it comes from the parents. But Ms Macdonald is not - one would guess - an ordinary decent lesbian. Indeed she may not be homosexual at all. Her characters frequently say that they do not like men, but they also succumb to them and some of them admit that they cannot live without them. Take this line from one of her earlier plays, When We Were Women: "Men are children. Take that to your heart

and keep it there. In pain we



Joanna Roth

long night through." Then take this one from the mother in All Things Nice: "I can't do without men, and that's a fact." There are are plenty of other lines like that. In short, Ms Macdonald

seems to be thoroughly mixed up about sex and attaches too much importance to it. She has other obsessions. In no particular order, they include smoking, drink, vague references to God, a tendency to bring in hymn-singing, popular and folk music, and an attachment to Scotland somehow juxtaposed to the Trucial States where All Things is jointly set.

If that sounds a harsh judgement, it is worth taking her work together. The mother in All Things Nice is pretty clearly related to the one in When I Was a Girl, I Used to Scream and Shout. The mother in the earlier play was about to take off for the Trucial States, but held back when her 15year-old daughter became preg-nant - largely in a fit of pique about her mother's impending departure. This time the mother makes it to the swimming pools of the Gulf and all.

Much good does it do her: she
might just as well have stayed
on Clydeside.

Seen in isolation, All Things Nice could just have something to be said for it. It is about the awakening sexual instincts of pubescent girls at a time when the sexual desires of the mother are still alive: in this case of the grandparents, too. Most of it, however, could have come straight from When I Was a Girl Like one of her characters worrying about the size of her breasts, Ms Macdonald's work fails to develop.

There is a very good set designed by Kenny Miller. It has windows all over the place, the symbolism being that everyone is looking in on everyone else's sexual activities, whether real or imagined. The set is far too good for the play which is directed by Max Stafford-Clark and should not have been allowed to reach the main stage of the Royal Court.

Malcolm Rutherford

Mattinson, Shorr

PURCELL ROOM

Wednesday's evening recital in the vocal writing, and when the current Park Lane Group series of "Young Artists and 20th Century Music" was shared between two interesting performers, each with strong ideas about their chosen music. The bass-baritone David Mattinson is already launched on a career, having last October garnered the BP-Peter Pears Competition. On that occasion - admittedly, in the unfriendly environment of Sadler's Wells – I thought him an exceedingly implausible firstprize-winner. In the relatively greater intimacy of the Purcel Room, and with Clare Toomer a niano-partner rock-solid in support, his strengths were able to register rather more

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forcefully.

Mattinson is a personable, confident, intelligent singer, good with languages - in Jon-athan Harvey's youthful (1965), attractive Four Songs of Yeats his English utterance was full of pith and point, and in Shostakovich's magnificently spare and death-haunted Suite of Verses of Michelangelo he gave the impression of delivering the Russian rather than merely pronouncing it.

He's alert to muances that can spin off from words into

not under pressure he can col-our and phrase with a good deal of individual character; but whenever the line rises in pitch and volume, his technical weaknesses — limited tonal resources, a top dangerously dry and savouriess - become immediately and cruelly apparent, straitjacketing his expres-sive insights. It's strange indeed that a young man of so much evident talent seems willing to exhibit himself in public in this obviously unfinished state.

Aaron Shorr, the American planist who divided the evening with Mattinson, presents a much more "finished" impression. He chose first a severe test of platform control (as well as audience patience), Book 2 of George Crumb's tricksy pretty-pretty Makrokosmos piano pieces, and later Steve Martland's *Kgakala* (1982), a diffuse not-quite-sonata appeal ingly flavoured with popular reminiscences. In both the pianist's cogent sense of musical shape and substance were unflappable; he kept the attention taut in a way that betokened real authority.

Vulnerable gods behind those enigmatic smiles

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Susan Moore reviews Khmer sculpture in Paris and Old Master drawings from Venice in London

The plush Paris suburb of Passy seems a long way from
Phnom Penh. In the
16th arrondissement, however, ensconced in the Musée Guimet, rests the greatest collec-tion of Khmer sculpture out-side the Cambodian capital or its former site at Angkor. This Oriental museum offers a kind of litmus paper to France's colonial past, as do the country's burgeoning Vietnamese and Cambodian restaurants – phenomena comparable to the V&A's magnificent holding of Indian art and the British high street tandoori.

It seems probable that the Khmers originated from Southern India, importing and adapting their native Hindu religion and culture. They were to establish themselves in the 9th century as the dominant power in Indo-China for half a millennium. Their legacy is the complex of temples and sculpture known generi-cally as Angkor, it would be no exaggeration to describe it as one of the wonders of the world – and as one gravely under threat.
The colossal royal funerary

temple of Angkor Wat gives its name to a series of smaller temples stretching over some five centuries and out across some 75 square miles. Built in 1112-82, it is a contemporary of the great Romaneseque cathedrals of Northern Europe. The moated outer perimeter wall runs for more than 10km; inside, long galleries and courtyards rhythmically rise via a series of platforms to culmi-nate in a central mass of five diadems, the tallest soaring to the height of the tower at Notre Dame in Paris. Bas-relief carvings depicting the Hindu epics run for some 800m, cast-ing contemporary European sculpture into the deepest

The stark interiors of the Guimet provide a compelling backdrop to its collection of architectural fragments and freestanding sculpture. (Only the gods were deemed worthy of stone; Khmer wooden cities and day to day paraphernalia has long since perished.) At

high, top-lit gallery devoted to the pre-Angkor period which offers up such major and exquisite gems as one of the red sandstone pediments from 10th century Banteay Srel. It may depict an episode from the Indian Ramayana, but the energy and the narrative vig-our of the Khmer carvers is already distinct.

A horse-headed deity - a version of Vishnu - from Pre Rup is a glorious creature, the stone of his torso and head pol-ished to a smooth silvery grey in subtle contrast to the unpol-ished stone of the sarong's crisp folds and the description of his intricate metalwork crown. All around, deities cast their enchanting enigmatic smiles, not unlike Archaic Greek statuary.

Two great naga (serpent) heads from the balustrades of the royal terrace at Angkor Wat and from Preah Khan, dominate the second, more dimly lit room. Here, too, are lintels of delightful apsaras or voluptuous dancing girls, and ornate window balusters, bronzes and pearl and gemstudded jewellery. Then comes almost an inner sanctum of Stygian gloom, with spotlights in the melodramatic style of son-et-lumière – focusing the sculpture in the style of the Bayon, the temple of the town of Angkor Thom built by Jaya-varman VII (1181-1201).

Jayavarman, a late convert to Buddhism, believed himself a Buddha incarnate, and his great visage, three metres high, smiles down from the great Victory Gateway of Ang-kor Thom, and from the 54, 45m-high peaks of the Bayon. One of the most ravishing of the apparently benign god-king, holding court, eyes closed and smiling serenely. It is a work of indescribable subtlety, and one of many of comparable quality.

The Chams invaded Angkor in 1432 and the Khmers fled to Phnom Penh. Angkor was abandonned for some 450 years until an astonished French nat-uralist stumbled upon the ruins in 1860. They were were exceptionally well preserved save for the strangling effects of the stone-splitting roots of the silk cotton trees. Over a period of 80 years, French archaeologists painstakingly and cautiously restored what they could of Angkor, concentrating on Angkor Wat and Angkor Thom.
Then came the Vietnam war

and the Khmer Rouge to bloody the illustrious name of its forebears. Pol Pot proved to be an enthusiastic iconoclast. Some 600 sculptures at Angkor Wat alone are thought to have been mutilated or stolen during his reign of terror.

Despite rumours which con-tinue to fly, the Angkor tem-ples – in the latest reports at least – have not been damaged beyond repair. During the Vietnam war, Khmer pleces flooded the Western market, and smuggling is continuing apace, no doubt due in part to the pitiful desperation of locals who barely find enough food to keep themselves alive. Since my visit nine months ago, apparently five more gigantic heads from the crouching demons who line the Victory Gate at Angkor Thom have dis-appeared. One turned up at the Biennale des Antiquaires in Paris. Even more hazardous to the

venerable monuments are the well-meaning but ill-informed efforts of the team of Indian archaeologists installed by the government to restore Angkor, Cambodia's greatest cultural treasure and tourist trump card. Angkor Wat's grey stone has been bleached putty colour after it was washed - so I was told - in an ammonia solu-tion, and the surface of cleaned bas-reliefs has been badly eroded. The use of PVA is also

A communiqué issued last month by the Cambodian government and opposition groups meeting in Paris to discuss UN peace plans, suggests that there is a pale hope for a New Year peace in Cambodia. UN aid is desperately needed for the long suffering Cambodians, as is the UNESCO umbrella to protect their heritage. Let the French archaeologists, with all their research and experience, on the first available flight.



Jayavarman VII: safely preserved in the Musée Guimet

Anyone who has ever tried to look at Old Master drawings in the Gallerie dell'Accademia in Venice will appreciate how hard it is to see the collection. Happily, however, the collection is now being catalogued school by school, published and exhibited.

Roman, Tuscan and Neapolitan drawings went on display in 1989, and a scaled-down ver-sion of the show was consigned to the art gallery of Edinburgh University, courtesy of the Instituto Bancario San Paolo di Torino, to mark the honorary doctorate awarded to Francesco Cossiga during the Italian President's State visit to Britain in December (which also brought us, courtesy of Fiat, the great Lion of Venice and its accompanying show at the British Museum). Now it comes south as the first major drawings exhibition in the Print Room of London Univer-

sity's new Courtauld Galleries (until January 13).
Within the three regional schools, the selection of drawings is arbitrary. There are some sheets by the great masters among the 59 on show, but they are more than outweighed by problem pieces, many with new attributions. Incredible as it may now seem, even the authorship of one of the highlights, Michelangelo's fluent black chalk drawing of a Madonna and Child with Three Angels, was once disputed. Berenson believes that it and a whole group of other auto-graph drawings by Michelan-gelo were the work of his friend and collaborator Sebas-tiano del Piombo. In fact the recto is typical of Michelangelo, and it is the verso - the head of an old woman shown here in the form of a photograph -

and arguably even more beau-tiful.

The earliest Tuscan drawing, by the Florentine Quattrocento artist Benozzo Gozzoli, is another of the jewels of the collection. The group of exqui-site male heads executed in silverpoint and heightened with white on prepared paper makes for an arresting if fugitive image, not least because one half of the sheet is tinted violet, and the other green. Figure studies, composi-tional sketches, and drawings

after the Antique are found throughout the show, as well as portrait studies (such as one of Ottavio Leoni's delightful coloured chalks) and land-scapes. The finest of the latter is a grand Claude pen and brown ink drawing, a modello for an even grander painting in the Doria Pamphili. A particular delight is the spirited, sculptural red chalk figure by Alessandro Algardi, drawn on the verso of a sheet on which is scrawled a long love poem.

The discreet charms of traditional Kabuki theatre

The recent holiday season in Tokyo offered Kabuki-lovers (even ignorant visiting foreign-ers) programmes of special interest and admirable variety. At the traditional Kabukiza, the lovable and uncomfortable old house in Ginza, the popular actor-manager Ichikawa Ennosuke presented his three act four-hour version of the elaborate 18th century history play, Yoshitsune Senben Zakura (The Thousand Cherry-trees of Yoshitsune), concentrating on the section of the play featuring Tadanobu, a brave fox who magically assumes the form of a noble follower of Lord Yoshitsune. The part naturally requires immense athletic versatility, a gift for quick-change (not only of costume but of voice, acting style, mime); and and of his adoring fans.

Some years ago, Ennosuke

and his company brought this

work to Europe, and for many theatre-goers there is served as authority.

A thrilling introduction to Kabuki. I was fortunate enough to see it in the incom-

parable, if incongruous setting of the Teato La Fenice in Venice; and I recall the rapt attention of the usually impatient Venetian audience as well as my own excited awe. A totally alien, yet not at all inaccessible world of theatre opened out before us.

It was fascinating to compare the remembered Venice production - sets and costumes almost unaltered with the work as it is presented to the local audience. At the Fenice, whether for reasons of economy or of display, Ennosuke played three parts: the fox, the real Tadanobu, and a bluff, stentorean warrior named Benkei. Now Benkei's scenes have been ceded to another actor; but, in compensation we see a great deal more of Tadanobu; and in the second of the current three acts. he engages in an elaborate dance scene with the heroine, Shizuka (Yoshitsune's concubine). which was - perhaps wisely -omitted in the European tour, as virgin audiences might not have appreciated the extended mixture of stylised movement and recitation, evoking a past battle and a night of quasi-

After the interval, Kabukiza spectators were able to witness an exceptional ceremony: a kojo, or name-taking, at which the 31-year-old actor Ichikawa Koyone was granted permission to use the stage name Monnosuke, used by his father until his death a few months ago. At the ceremony, the new Monnosuke's sponsor Ennosuke spoke frankly about the late Monnosuke's uncertain view of his son's talents and his slow development. The younger actor was equally selfdeprecatory, but promised to live up to the family name,

with Ennosuke's help. Then, in the finally act, Monnosuke VIII was seen as Yoshitsune, a part often played by his father. Actually, in this scene he was required to do little except sit and look noble; (stillness is as important an element in kabuki as motion or speech); he fulfilled his assignment with dignity and was

cheered, though not as wildly as Ennosuke, who - in the last act - produced his full bag of tricks, making his final exit, in fox costume, over the audience's heads suspended from a cable.

A kabuki season is in prog-ress also at the National Theatre of Japan, less atmospheric but considerably more comfortable than the Ginza house. Though the company has no spectacular superstar like Ennosuke, it numbers many fine players - mostly from the Nakamura family. Their main offering also involved the figure of Yoshitsune. In Ichi-no-Tuni Futuba Gunki ("Kuma-gai's Battle Headquarters") there is little magic, but there are many of the confrontations between duty and love, honour and loyalty that make up the fabric of kabuki drama. In Namiki Sosuke's 18th century play, actual events - and chiefly the battle of Ichi-no-Tani - form the background, but the foreground is occupied by partly fictionalised charac-

ters and by situations whose

reality has been enhanced by the author's rich fantasy.

The central figures are two women, both mothers of sons who have just participated in battle for the first time. Meeting at the general's camp, the women recognise each other after a long separation and. though their sons have fought as enemies, their old friendship and their common maternal concern rekindle the old affection. As a rule we think of the onnagata parts in kabuki the women's roles played by men – as exemplars of delicacy, subtlety and grace; and in many instances, this view is correct. But just as Shakespeare used males both for Juliet and for her nurse, so in kabuki there are many parts depicting older women, devoted hand-maidens, nurses mothers. And in the Sosuke scenes at the National the two mature onnagata were the stars: Nakamura Shikan played the general's wife with earthiness, while Sawamura

Tanosuke was the grander,

more beautiful Fuji-no-Kata, ex-concubine of the emperor and mother of his son. For much of the act there is some doubt as to the identity

of the son who is known to have been killed; then the general's wife. Sagami, discovers that the severed head brought of her own Kojiro. Nakamura Shikan's portrayal of shock and grief was as formal and as affecting as a Donizetti mad scene. As her husband the general Kumagai, the actor Naka-mura Kichiemon rose to equal heights in his farewell, when, stripping off his armour he revealed monk's dress beneath and declares that he has determined to spend the rest of his life as a vagrant priest, praying for his son Kojiro. His exit was a supreme indication of kabuki's emotional power. Even a total outsider, with no knowledge of the language and only the most superficial idea of the drama, could not fail to

William Weaver

INTERNATIONAL PREVIEW & EXHIBITIONS

A festival of music by Hans

Werner Henze dominates this weekend's events in London. The testival, organised by the BBC at the Barbican, is the latest in a highly successful series focussing on leading contemporary composers.
Tonight's concert by the BBC Philharmonic Orchestra under Markus Stenz Includes the UK premiere of the Violin Concerto No 1. Tomorrow at 16.00 the London Sinfonietta gives the world premiere of a revised concert version of Henze's ballet The Idiot. Tomorrow evening at the Gu Theatre the composer conducts his own staging of The English Cat, a black comedy set to Edward Bond's Balzac-inspired libretto. Sunday's concert, in which the **BBC Symphony Orchestra will** play The Raft of the Medusa, is directed by one of Germany's leading younger-generation conductors, Ulf Schirmer. On Monday Peter Sheppard plays the Violin Concerto No 2 and the festival ends on Tuesday evening with two of Henze's most ambilious scores, Tristen and the

Seventh Symphony. Henze will give a series of pre-concert tails and there are early evening fover performances, including El Cimarron tomorrow and Sunday.

The main event at the Monnaid in Brussels this month is a new production of The Nutcracker by Mark Morris, opening tomorrow. It is conducted by Sylvain Cambreling and runs till January 26. Dance also features prominently in Washington's cultural programme next week when American Ballet Theater open a short season at the Kennedy Center. On Tuesday the programme is a triple-bill of Galté Paristenne, Balanchine's Ballet Imperial and Twyla Tharp's Brief Filing. A new production of Coppella staged by Enrique Martinez opens next Friday.

The Royal Shakespeare Company visits the Deutsches Schauspielhaus in Hamburg this weekend with The Winter's Tale and Coriolanus, Both production are by Michael Bogda designs by Chris Dyer, in Berlin, Peter Stein is back at the Schaubuhne to restage his production of The Cherry Orchard, opening on Wednesday.

The most notable operatic event of the week is a 20th century double-bill at the Amsterdam Muziektheater, opening tomorrow. It brings together Schoenberg's Die glückliche Hand and Morton Feldman's Neither, sung by the American soprano Reri Grist. The staging is by Pierre Audi, and the conducting is shared by Oliver Knussen and Richard Bernas.

EXHIBITIONS GUIDE

AMSTERDAM Rijksmuseum Painters of Venice: traces the origin and development of the Venetian "Vedute", town views of the 18th century. Canaletto, Bellotto and Guardi form the heart of the exhibition, drawn from collections worldwide. Ends March 3. Also Dutch Watercolours from the 18th Century, an exhibition of 70 watercolour drawings by Jacob de Wit, Cornelis Troost and others Ends Feb 17. Closed Mon Van Gogh Museum Van Gogh and Modern Art: paintings by Van Gogh juxtaposed with works by about 40 European avant-garde artists from the years before the First World War, including Matisse Picasso, Klimt and Kandinsky. Ends Feb 18. Closed Mon

Kunshnuseum Matisse, 70 sculptures and around 120 monochrome prints representing all periods of the artist's development. Ends Feb 10. Closed

Mon BRUSSELS Musés Royaux d'Art et d'Histoire Inca-Peru, an exhibition tracing the evolution and decline of the Inca culture through 450 artefacts. Frankfurt

Jahrhunderthalle Hoechst Drawings and watercolours of German Expressionism: a selection of work by Beckmann, Kokoschka, Schleie and others. Ends Feb 2. Daily THE HAGUE

Mauritabula Foundation Great

Dutch paintings from America: 75 masterpieces from public and private collections, including works by Rembrandt, Vermeer Frans Hals and Van Goyen. Ends

Sun. Daily LAUSANNE

Fondation de l'Hermitage Francois Bocion (1828-1890), a retrospective including 150 paintings and drawings of scenes around Lake Geneva. Ends Jan 21. Closed Mon

Hayward Gallery The Drawings of Jasper Johns, 120 works by the American artist ranging over the past 35 years. Ends Feb 3.

Royal Academy Egon Schiele and his contemporaries, major exhibition of Viennese paintings. including Kokoschka and Klimt.

Ends Feb 17. Daily MARTIGNY Retrospective of sculpture, paintings and drawings by Camille Claudel (1864-1943). Ends Feb

17. Daily MUNICH Joseph Beuys (1921-1986), 150 paintings and drawings from the Van der Grinten collection. Ends Jan 27, Closed Mon Staatsgalerie Moderner Kuns

From What We Have and What We Would Like, a selection of work from the gallery's own collection juxtaposed with other work on loan, Ends Jan 27. Closed Mon Haus der Kunst Paintings and Objets d'Art 1965-1990, an exhibition of work added to the city's art collection over the past 25 years. Ends Feb 17. Daily Kunsthalle der Hypo-Kulturstittung

Royal Dresden, Art at the Saxon Court: a collection of paintings, sculpture, porcelain, jewellery and other objets d'art showing the artistic and technical sophistication of 18th century Dresden. Included in the exhibition are the 41-carat Dresden green diamond and paintings by Canaletto. Ends March 3. Daily Lenbachhaus Getlinger Photographs Seuys, photographs of the German artist Joseph Beuys taken by Fritz Getlinger between 1950 and 1963, including portraits of Beuys and photographs of his drawings and sculptures. Ends

Jan 20. Closed Mon NEW YORK Metropolitan Museum Mexican art from pre-Columbian era to 20th century. Ends Sun Museum of Modern Art High and Low: Modern Art and Popular Culture, bringing together works by Dubuffet, Duchamp, Picasso, Warhol and others. Ends Tues. Closed Mon PARIS

Bibliotheque Nationale Memories of Egypt, multi-media exhibition commemorating the bicentenary of the birth of the Egyptologist Champollion, Ends March 17 Conclergerie Saint Bernard et le Monde Cistercien: celebrating the 900th anniversary of St Bernard's birth, the exhibition includes manuscipts, stained glass windows, scale models of cloisters and a huge wine press. Ends Feb

Galerie Odermatt Cazeau Wide-ranging collection of paintings by Andre Masson. Ends Feb 2

Grand Palais Paintings, drawings

and tapestries by Simon Vouet (1590-1649), whose vast compositions decorated neleces and churches at the time of Louis XIII and Richelieu. Ends Feb 13 Haboldt and Co Drawings by French and italian masters of the Ecole du Nord, Ends Jan 19 Louvre Recent acquisitions of the Department of Objets d'Art. Includes 136 exhibits of medieval ivories and goldsmiths' work, renaissance bronzes, enamels and majolicas. Also 18th century furniture, tapestries and porcelain many of which were royal gifts or royal possessions. Ends Jan 21. Closed Tues Musée des Arts Decoratifs Panoramic wallpapers from the 19th century. Ends Jan 21. Closed

Musée d'Oraay From Manet to Monet the museum's acquisitions over the past seven years, including paintings, drawings, photographs and furniture. Ends March 10. Closed Mon Carte musées et monuments sold in museums and metro stations enables visitors to avoid queues at 60 museums and monuments. including the Louvre, Musée

PRAGUE National Gallery Jan Zrzavy (1890-1977), exhibition of paintings at the Wallenstein Riding School. Ends March 3. Closed Mon

d'Orsay and Versailles

Ends Feb 24

Villa Medici Jean-Honore Fragonard and Hubert Robert. a comparison between two very different 18th century artists, often depicting the same landscape.

ROTTERDAM

Museum Boymans-van Beuningen Fra Bartolommeo, drawings from the Italian Renaissance: : selection of 100 drawings from the museum's collection. Most are figure studies for his paintings. and many are on public view tor the first time. In addition, eight landscape drawings from European and American collections. Ends Feb 17.

STUTTGART Staatsgalerie Selection of

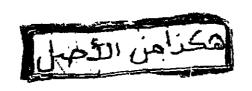
paintings by the Bolognese artist Giuseppe Maria Crespi (1665-1717). Ends Feb 17. Closed

Kunstlerhaus Roberto Capucci: Gowns as Armour, fashion in steel Ends April 2. Also Mozart in Vienna, an exhibition for the Mozart bicentenary. Ends Sept 15. Daily

WASHINGTON

National Gallery A major exhibit of 90 Van Dyck paintings borrowed from collections worldwide and mixed with the gallery's own Titian, Prince of Painters: 50 works from public and private collections worldwide. Ends Jan 27, Daily

Kunsthaus Giovanni Segantini (1858-1899), retrospective of post-impressionist paintings and drawings from the three major periods in his life, including landscapes from the Swiss Engadine. Ends Feb 3. Daily



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FINANCIAL TIMES

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Friday January 11 1991

Massaging the oil price

ONE NOTABLE paradox of the Gulf crisis is the fact that the approach of the UN deadline has conspicuously failed to propel the oil price back to the peaks reached in the autumn. Today's level is a far cry from late September's figure of around \$40 a barrel; and while the price will inevitably remain sensitive to the ebb and flow of diplomacy, there is some comfort to be derived from the manifest softness of the oil market in the face of the increasing risk of outright

war.
The International Energy Agency (IEA) now estimates that western oil stocks are at their highest levels for nine years. Leading oil producers, including Saudi Arabia, Iran and Venezuela, have moved considerable quantities of oil away from the potential war zone in order to supplement deliveries to consumers in the event of an interruption to sup-ply. Equally striking, the Organisation of Petroleum Exporting Countries (Opec) has shown a remarkable capacity to increase production in a period when western demand has anyway been slowing in response to incipient recession. Historically, in real terms, the oil price is depressed. Does this mean that the IEA has been justified in playing an exceptionally low-key role in the first five months of the crisis?

Oil sharing

Clearly the rapidity with which the market has made good much of the loss of Kuwaiti and Iraqi oil suggests that any resort to the IEA's arrangements for oil sharing between its 21 member states. which can be triggered by a seven per cent fall in oil supplies, would have been aca-demic. But even if the agree-ment is workable, which some doubt, there are grounds for thinking that it is largely aca-demic anyway. The earlier oil price hikes of 1973-74 and 1978-79 gave rise to crises not of supply but of price. This has certainly been true of the dislocation that has followed the Iraqi invasion of Kuwait and will in all probability be true in the conditions that arise from any western military

The real problem is that the

the world economy could be far more costly than the war itself; and it extends far beyond the OECD area from which the IEA draws its membership. Against that background the Against that background the case for making use of strate-gic stocks is a great deal more obvious than the case for cum-bersome oil sharing arrangements which were devised at a time when much less of the world's oil was traded in a transparent fashion on spot and futures markets.

Market overshoot

The appropriate principles for stabilising speculation are much the same as those that apply in central bank exchange market intervention. While the time horizon in the oil market is different, it is no less prone to overshooting than the cur-rency markets. And to the extent that the oil price loses touch with the immediate real ities of supply and demand and acquires an anxiety premium it would make sense to attack the premium through aggres sive intervention when market sentiment looked vulnerable Where a genuine loss of supply posed little more than a trans tional problem it would make equal sense to use strategic reserves to mitigate extreme price volatility. Yet the IEA is only willing to intervene directly where there is a serious shortage of supply, which is precisely the situation in which the use of strategic reserves is likely to be ineffec-

If there is to be any attemp at price stabilisation, the job seems more likely to fall to President Bush than the IEA. The United States holds the biggest reserves and has less reason (or justification) than other countries to worry about releasing those reserves without a simultaneous response from other countries to restrain demand. And it is surely in the wider US interest not least in terms of east-west relations, to seek to damp down the more extreme fluctuations in the oil price. But the way to deal with the worst-case oil scenario - a serious long term disruption of Saudi supplies - is not through market manipulation. In that event, oll stocks can do no more than limit the wider economic dam-

impact of higher oil prices on

Mr Lamont's grim options

WHAT BETTER way to start off the Budget season than with an equally peculiar Brit-ish ritual, the weekend country house party. The discussions at Chevening this weekend are an initial stage in a journey whose end is the chancellor's emergence from "Budget purdah", waving his battered red case. The Budget is the chancellor's day of glory. This year, how-ever, the Budget is unlikely to give pleasure to anyone, except

the opposition. "If it isn't hurting, it isn't working", said Mr Major when chancellor. It is hurting and is going to hurt a great deal more. Already the Treasury's forecasts for the Autumn Statement of economic growth of 0.5 per cent this year look hugely optimistic. But this deterioration in the British economy is only one of the hazards that Mr Norman Lamont will wish to discuss. Far worse, a major war could be under way within

Two questions

Given these uncertainties, the right course would be to focus on two conceptual questions, instead: whether entry into the exchange rate mechanism should change the way fiscal policy is approached; and whether significant reform of taxation can be contemplated

and, if so, where.
Since March 1988 the aim of fiscal policy has been to balance the budget (that is, the public sector borrowing requirement; over the medium term. Unconvinced, in addition, of the need for fiscal fine tuning, the government has taken a fairly passive approach to fiscal policy.

The custom has simply been to take the outcome for the . PSBR (or debt repayment) as the target for the succeeding

When monetary policy is, if not locked, at least constrained by ERM membership, is such passivity desirable in principle? When interest rates are high, sterling weak and the economy in a nosedive, is such passivity tolerable in practice? The questions are still more pressing when the growth of MO, or narrow money, has been within the Treasury's target

ever since last August. The case for a more aggressive fiscal policy has, indeed. been strengthened by ERM entry. Furthermore, the economy is weak and capital markets could readily accommo date a large fiscal deficit.

Nonetheless, the government would be ill advised to make substantial net changes in tax-

ation beyond those required by the indexation of allowances. A discretionary tightening of fiscal policy is not required. There will be no real fiscal drag (the tendency of tax revenue to rise more rapidlythan gross domestic product) to offset. Last but not least, a discretionary fiscal loosening could be counterproductive in terms of the main aims of lower inflation and lower rates of interest. In the UK discretionary fis-cal changes have almost always been ill-timed. Any action this year looks likely to be far too late. But the main objection to a discretionary fis-cal loosening is that the reces-sion is not so much the problem as the solution. The government has chosen a dis-inflationary policy. That being so (and presuming it is not thinking of a U-turn), it is both

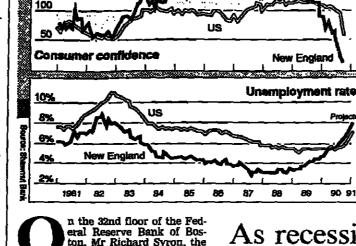
desirable to get the pain over as quickly as possible. What will lead the economy out of the recession will be falling rates of interest. For this the rate of inflation needs to be pushed down as swiftly as possible and the credibility of the exchange rate needs to be increased. Both require a firm

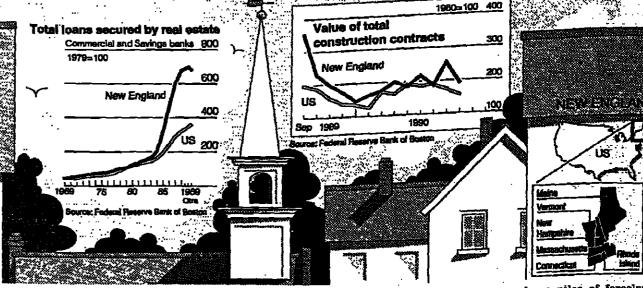
politically and economically

Taxation of perks

Yet such a Budget need not be boring. There are ways to raise revenue - through the taxation of perks, such as those for company cars, or modification of mortgage inter-est relief or, more radical still. re-introduction of a property tax – that would allow tax changes elsewhere. This reve-nue could then be used for further incentives for savings, for

example. Nonetheless, Mr Lamont's first Budget is unlikely to be an occasion of joy. He can offer little. He must, instead, rein-force the bold policy on which his predecessor embarked. Only thus can he attain what both he and the country need: sharply lower inflation, lower interest rates and a durable





eral Reserve Bank of Bos-ton, Mr Richard Syron, the Fed's 47-year-old president, is pouring coffee for a visitor and cold water on prospects for the New England economy and its banks.

50

"There has to be a massive consolidation of the banking system in New England," Mr Syron booms, "and I don't mind saying massive!" He adds that the number of institutions in the region - some 627 commercial banks and thrifts - will diminish by a full

third during the 1990s.

Half a mile away, snowflakes are drifting down upon the insolvent Bank of New England (BNE), once the region's second-biggest bank and now in the hands of the Washington regulators who seized the 300-branch institution last weekend. tution last weekend.

In the executive suite of the failed bank, representatives from the Bank of America and Banc One of Ohio are picking over the carcass of BNE, hop-ing to acquire its New England branch franchise cleansed of nearly \$6bn of problem loans. An executive takes a break from the chaos to tell the sorry tale of how worthless real estate loans and recession pushed the bank over the brink.

Meanwhile, some 50 miles south-west of Boston, the lights are shining brightly in an otherwise de erted Rhode Island State House as Mr Bruce Sundlun, the septuagenarian governor who shut down 45 of the state's own banks on January 1, works another 14-hour day.

Rhode Island's problems are different from the rest of New England; here it was not only real estate but organised crime that helped wreck some of the state's banks. But Mr Sundlup, a millionaire businessman with a no-nonsense approach to life, has already won the award for decisiveness in the spreading New England banking crisis.

The fundamental problem for Governor Sundlun, and for his counterparts in the other five states that comprise New England, is that the region, along with New York, is in the vortex of the US recession. It is undoubtedly the worst-hit part of the country, with a financial system that is consequently under immense strain. New England's recession began two

years ago - long before the nation-wide slowdown took hold last autumn. Nearly 140,000 jobs have been lost over the past 14 months, or double the level of the 1981-82 recession. Unemployment in New England is now nearly 7 per cent, against a national average of 6.1 per cent. It is expected to peak this summer at point above the national level.

Consumer confidence, meanwhile, has hit rock bottom. Retailers in Boston are offering discounts of up to 70 per cent on luxury goods. According to the Conference Board, the consumer confidence index in New England stood at 140 in early 1989; it has now dropped to just 22 - the lowest level recorded anywhere in the As recession deepens across the US, some of New England's problems are spreading, write Alan Friedman and Martin Dickson

Dire straits, and getting worse

US since the statistical measure was

But statistics tell only part of the story; gallows humour has taken the place of 1980s bravado. "At least I outlasted the bank," joked one fallen property developer.

"Do you know what a neutron loan is?" asks a prominent real estate law-yer. "It is when the bank and the borrower both self-destruct, leaving only the property standing.

Two key questions are posed by this painful state of affairs: how much more can the regional economy fall? And are the severe problems of New England the results of unique circumstances or, more ominously, are they an accurate harbinger of a deeper recession and set of bank failures that could soon cascade along the eastern seaboard and then even farther afield?

To answer those questions, it is necessary to look at how New England got into its plight. The region, which contains 5.3 per cent of the US population and accounts for a little larger share of national output, has had to work hard for its living since the Pilgrim Fathers landed on its inhospita-ble shores in the early 17th century.

For the rocky, thickly wooded region, with its economic heartland centred on Massachusetts and the port city of Boston, lacks natural resources. Down the centuries its inhabitants have relied so successfully on brainpower to rebuild economic growth out of slump that a phrase has been coined to describe it:
"yankee ingenuity." In the mid-19th
century, for example, New England
was the cradle of the American industrial revolution and the textile mills in the Massachusetts town of Lowell

were the envy of the world. The early 1980s witnessed a particu-rly dramatic example of this cycle of economic renewal. New England suddealy experienced employment growth and wage rates well above the national average. The politicians called it the "Massachusetts miracle", and Mr Michael Dukakis, then governor of the state, fought an unsuccessful presidential campaign on the

The prosperity stemmed in substan-tial measure from a lucky coincidence which saw three of the region's main sectors enjoying strong simultaneous growth: the cold war policies of the early Reagan years were kind to local defence contractors; the information technology explosion helped the cluster of computer companies on Route 128, the main highway around Boston; strong growth in global capital markets gave a thrust to the city's financial services community.

By 1986-1987 all those sectors were turning down. Defence spending had peaked, the computer industry was hit by a global decline which affected several leading New England hard-ware companies, and finance suffered in the wake of Wall Street's Black Monday. In addition, the region was

New England, along with New York, is in the vortex of the recession. It is the worst-hit part of the country

fast shedding other manufacturing jobs, scared off by an extremely rapid rise in property prices and labour

But despite the slowdown in the region's growth, a speculative binge of real estate investment none the less developed in the mid-1980s as cash-rich banks and thrifts virtually threw money at property developers. The price of office space in suburban Boston rose from \$9 to \$20 a square foot between 1981 and 1988. Although no big bank was as reckless in its lending as the fallen Bank of New England - which allowed 37 per cent of its total loan book to be concentrated in commercial real estate the Boston Fed says that the proportion of total commercial and savings bank loans secured by real estate in the region jumped to twice the national average by early 1989. The real estate bubble was bound to

thrifts in the region went public and raised an enormous amount of equity capital; in Massachusetts alone a handful of thrifts sold \$1.55n of shares in just 18 months. Capital ratios skyrocketed, in some cases above 30 per cent, so the thrifts then went on a lending spree. "It was not hard, with federal insurance, to raise the liability side of the balance sheet," says the Fed's Mr Syron. "It was a lot harder to book good assets."

Mr William Seidman, chairman of

the Federal Deposit Insurance Corporation, told a congressional committee that he could not rule out the possibility of more bank failures sim size to that of the Bank of New England The corporation is expecting bn of losses in 1990-91 as a result of bailing out failed banks, and - in a stark indication of things to come is seeking a \$25bn levy on healthy US banks to replenish its funds.

Recovery for New England will almost certainly be long and painful. Mr Syron and most economists agree that the region will reach the bottom of the recessionary trough at least six months after the national economy or some 12 to 18 months from now This is because the banks, anxious to repair their capital ratios, are nervous of taking on new loans, and corporate New England faces an acute credit

Mr Jasper Evarts, a fund manager at Harbor Capital in Boston who is a director of the Boston Stock Exchange and a member of the board of the Cambridge Trust Company, a small private bank, says the banking sector has been hit so hard that its willingness and ability to lend could make recovery slower. "Too many loan officers are now pleased with having the fewest number of write-offs rather The freezing of bank credit in turn

is accentuating the problems in the property market. Whereas in 1988 the stock of new office space in the Bos-ton area was equivalent to a two-tothree year supply, analysts say the surfeit means there is now six or seven years' worth. A leading real estate expert says that besides the

sitting on huge piles of foreclosed property - and insurance could be the next sector to suffer.

with home values plunging and the unemployment rate rising fast, it will also take a long time to restore shattered consumer confidence. At the same time, New England's state governments are struggling with lunge budget deficits because the recession is ending the tax base. They will budget deficits because the recession is eroding the tax base. They will either have to increase taxes or slash services — and doing either will add to the downward economic spiral.

To all these local factors must now be added the national recession the

US entered last autumn, which will cut demand for New England goods and services outside the region. And if a Gulf war leads to a sustained rise in oil prices. New England will suffer particularly severely, since imported crude accounts for more than 60 per cent of its energy costs.

Nor are there any substantial signs of light at the end of the tunnel. It is true that Boston's large mutual funds (unit frusts) business is still in good shape, that a fledgeling bio-technology industry offers promise, and that the weakness of the dollar is helping export businesses. But none of this seems likely to provide the big new industrial expert provided to kink steries. industrial engine needed to kick-start the economy.
As recession deepens across the US

me of New England's difficulties are being repeated in other regions. In particular, real estate values have been crumbling down much of the eastern seaboard, which in turn sug-gests that more banks - though most of them small – will go to the wall, trom New York state to Georgia.

However, no other eastern region is

expected to face difficulties as severe as New England's. This is partly because their growth in the boom years was not so marked or unsustainable; and partly because the regional economies of New York, New Jersey and the mid-Atlantic states tend to be more diversified and balanced. Banking failures across the US cannot be ruled out. Mr Seidman says that should the recession prove deeper or longer than forecast, more bank failures will be "almost assured". This would increase the cost of the federal bail-out to the gov ernment and further weaken the fabric of the fragile American economy.

Back in Boston, it is perhaps indica tive that a debate is raging as to whether the region's crisis is as bad as that of Texas in the mid-1980s, when the crash of crude oil prices sent the economy into a tailspin that saw the failure of nine of the state's 10 largest banks.

Mr Nicholas Perna, chief economist at New England's Shawmut Bank, says that "on the Richter scale there is an earthquake here of six, as opposed to a Richter nine in Texas".

This may be the case, but for those falling into the cracks opened by New England's economic earthquake, such comparisons offer precious little com-

burst for more than just cyclical rea-sons. In the late 1980s more than 100 strength of it. But the miracle proved a mirage, banks, several big insurers are also

Dentsu rubs it in

■ Saatchi & Saatchi eat your heart out. While Britain's crippled advertising giant was tendering its financial rescue plan in London, its Japanese counterpart Dentsu was industry leadership by throwing the world's most

Even compared with Saatchi's glory days, when it thought nothing of converting Alexandra Palace into a replica of its Charlotte Street eadquarters, Dentsu's thrash was bigger and better. On the first floor of Tokyo's Imperial Hotel there was

lavish new year party.

champagne and a baroque music trio in front of a mock-up of Berlin's Brandenburg Gate. All around were bistros, beer halls and restaurants of various national listinctions to support the

"Spring in Europe" theme. Moving up a floor, you could have your portrait drawn, be filmed in high-definition video against one of four eastern European backdrops (sample - Chopin's home in Poland).

be told your fortune by palmist, tarot-card reader or astrologer, then take in a 20-minute floorshow featuring many beautiful young ladies. Japanese and otherwise. it took a year to plan the party for 11,000 people which

now takes the road to Osaka Sapporo, Nagoya and Fukuoka. While Dentsu won't say what it costs, anyone conversant with Tokyo prices will know £2m is a conservative estimate. Come to think of it, wasn't that the paltry sum Saatchi tried to save shareholders with its ill-fated convertible preference share issue?

Cheque mate ■ In a bid to placate the Sids, Franks and disgusteds of Tunbridge Wells, who complained bitterly about the way shares were allocated in

OBSERVER

last year's privatisation of the 12 regional electricity companies, the government has promised that when the two generating companies are floated, nobody's cheque will be cashed unless they are due

for some shares. Hardly generous, you may feel, but last time round some people's cheques were cashed, and then returned to the unsuccessful applicants a few weeks later.

This was because shares in each regional company were allocated separately, and some cheques had accordingly to be split into twelve, says Dewe Rogerson, the government's highly paid marketing adviser. Surely it couldn't be just a cynical ploy to top up privatisation revenues with

a modicum of interest income?

Power points ■ Giulio Andreotti, 72 next week, is the wittiest as well as most durable of Italian politicians - he has been a minister for most of the past 40 years. And his sixth term as premier has not prevented him from publishing a book of selected quins from his concurrent career as a political

entertainer. The title - "Power Exhausts... but it is better not to lose it - derives from one of his classic utterances: "power exhausts those that do not have it." Here are some

other samples. On a chauvinistic note: The better I know certain gentle ladies, the better I understand the fascination of ecclesiastical

Of an anti-clerical colleague:

He could not stand being close to priests, except at election The politician: The most difficult dictatorship to hate

Andreotti, man of the

church: I do not have personal

is one's own.



"T've taught it to talk for six hours without reaching any conclusion."

plans, but aspirations, Rather, one aspiration alone: to die with God's grace, as late as possible.

Knotty one ■ To breakfast aboard the 67ft

Rhone-Poulenc, perched high albeit not altogether dry outside London's Earls Court for the Boat Show. Come September next year 10 identical yachts leave Rio in the British Steel Challenge: a race round the world widdershins - east to west, against the spin. Overheard Jorgen Philip-Sorensen, chairman of

Group 4 Securitas which is sponsoring one of the contenders, describe inauspicious start to own seagoing career. "Bought my first boat in Sweden. It sank after a week."
Also heard salty Chay Blyth

discourse on selecting race crews from volunteers keen to pay £14,850 for the privilege. They're not always easy to accommodate, it seems. Following joint application

from married couple, he interviewed them separately. On asking the husband if he wanted to sail in same yacht as his spouse, he answered "Of course". The wife's reply to the same question was "Like hell I do."

Schmaltz hotel

 Anyone tempted to go on Hidden Hotels' £350-a-head "give your partner more pzazz' weekend would do well to check for the hidden extras. The package, supposed to rekindle ashen romances, is being marketed in the run-up

to St Valentine's day. True, the price includes the personal musician who can be cued to toot flute, twiddle fiddle or even thrum drum at decisive moments. Likewise the white tuxedo and/or off-the-shoulder dress, and the "official conversationalist" to teach chatting-up techniques

over afternoon tea. But if either party wants sparkle in a borrowed tiara the bill goes up by £40. And cutting a dash by driving around in a Ferrari not only costs an extra £500, but is limited to lovers aged at least 28.

Fighting spirit

■ Cambridge University Boat Club did a quick rethink about its trial run today on the Thames, the first stage in the selection of the crew to row against Oxford on March 30.

The two trial boats are

traditionally given silly names. Last year the boats were christened Red Alligator and The Banshee. But this time Cambridge, who have beaten Oxford only once in the last 15 attempts, hoped to inject some fighting spirit into their crews by calling the boats Iraq and The Rest of the World. However, in the interest of taste and to the dismay of headline writers, a different spirit is being injected. The two boats have been renamed

Drunk and Disorderly.

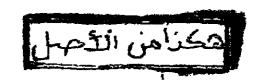
GUESS WHERE IN BRITAIN THE CRIME RATE IS ACTUALLY FALLING?

There's only one major conurbation in Britain where the overall crime rate fell last year. What's more, in established industrial areas, burglary and

theft was down for the fourth year in succession. And for businesses on land regenerated by the area's Development Corporation, last year's reduction was a dramatic 28%.

Where is it? Surprisingly, it's Merseyside. We can tall you hundreds of surprising facts about Merseyside, and its unique new wave of investment opportunity. Write to Horvey Sunderland, Merseyside Development Corporation, Dept 03, Royal Liver Building, Pier Head, Liverpool L3 1JH - or dial 100 and ask for freephone 1723.





t is easy to rant at British education. Some of us have ranted for a long time. We have had to. During the past quarter of a century apoplectic outrage has been the only rational response to the discovery that since the late 1960s many of our state schools have been staffed by

It is not so easy to accept evidence that the managers of the asylum may be gearing up to do better. Yet we appear to be at the start of what with luck might turn out to be a period of slow improvement. By the time the new century dawns quite a few British state schools may be on the verge of adequate. The best of them may even meet the needs of children who will be sizing for jobs in a competitue Evaluate.

The headlines of the past week suggest otherwise. Yesterday's were to the effect that her majesty's inspectors of education find that the teaching of reading is "less than satisfactory" in a fifth of the institutions of leavest leavents they have a few leavest leavents. tory in a first of the institutions of lower learning they have visited. The figure is not as bad as might have been expected from the stories you hear from concerned parents, but it is nevertheless terrible. A concomitant report from the National Foundation for Educational Research indicates that since 1985 there has been a fall for Educational Research Indicates that since 1985 there has been a fall — doubtless a further fall — in the reading standards achieved by seven-year-olds. Mr Kenneth Clarke, the canny new secretary of state for education, was quick off the mark with an interesting to achieve and lead advent instruction to schools and local educa-

tion authorities to try harder. He must know that such an instruction is more likely to be filed away than acted upon. Something else is required, something more radical. required, something more radical furiously, we may already have it— it at least the makings of it. I refer to the much-maligned Education Act put through in 1988 by Mr Clarke's predecessor but one, the ever-smiling Mr Kenneth Baker. Mr Baker has his critics, and indeed his faults, but this is not the occasion on which to rake over all that. For his place in history, as the minister who put the 1988 act on the statute books, is secure. It is a powerful piece of legislation. Properly implemented by future governments, it could come to be regarded as the prime achievement of the Conservative government elected in June 1987.

To appreciate this, hark back to October 8 1976. On that day Mr James Callaghan, then freshly in office as Callaghan, then freshly in office as Labour prime minister but now a peer, spoke about the low standards attained by young people in British schools. It was a carefully-constructed speech: at the end of it the stubbornhmacy of the teaching profession was exposed. To Lord Callaghan, then, goes the credit for initiating a "great debate" on education at a time when child-centred, progressive, know-noth-ing-and-strive-less teaching was at its

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most destructive. There was no mystery about what had to be done. Control over teaching had to be wrested from the teachers. Their "secret garden" had to be invaded. Their right to ruin children's minds behind securely-closed class-room doors had to be removed. Yet no

POLITICS TODAY

Clarke conducts his own class-warfare

By Joe Rogaly

dared to tackle this until Mr Baker came along. All of them, including Shirley Williams, Mark Carlisle and Keith Joseph accepted the Department of Education's belief that its job was to supervise school building, period. The first two Thatcher terms

period. The first two Thatcher terms passed, and nothing was done. But Mrs Thatcher, herself a former education secretary, did eventually recall the echoes of the Callaghanin-spired debate. Ferhaps because of her recollection of the character of the Education Department, the then prime minister set her sights low. She demanded a basic core curriculum demanded a basic core curriculum, demanded a basic core curriculum, designed to give children in the worst schools an acquaintance with the three Rs, plus a smattering of science. There would be a few simple tests. Mr Baker took on the brief, but amplified it. You would expect that of him, for he is a man of dreams. I can recall when he wanted to link every home in Britain to a network of fibre-optic cables. He dreamed so strongly about cables. He dreamed so strongly about his education bill that he found the strength to win his arguments with Mrs Thatcher.

The result was a legal requirement for a 10-subject core curriculum, with children to be "assessed" (heaven for-bid they be tested) at the ages of seven, 11, 14 and 16. On that founda-tion the Education Department has subsequently erected a great administrative edifice with curriculum coun-cils and a school examinations and sment council and a large number of criteria for the provision of information. It has two flaws: it is unwieldy, and it is still at least partly infested with 1960s child-centred notions that persist into the 1990s.

Mr Baker's successor, Mr John Mac-Gregor, started to tackle the unwieldiness. The original cunning plan provided for continual assessment of pupils' progress. It would be carried out by teachers, working to a long list of attainment targets, over all sub-jects. On top of that there would be national tests the results of which would have to be reconciled with those carried out by the teachers. All of this involved hundreds of hours of

checking and entering. It was imprac-tical, a deak-bound blueprint.

Mr MacGregor ordained that at the ages of seven and 11 the national assessments would apply only to "key aspects" of mathematics, science and English — more or less Mrs Thatcher's original agenda — and that the other seven subjects would be



The education secretary: starting to reverse a 25-year schools eclipse

assessed by teachers without the con-

trol of a national standard test. Since he succeeded Mr MacGregor in November, Mr Clarke has taken the simplification further. He has asked for a review of the attainment targets in science and mathematics. These targets are broad subsets of each subject. The review should produce fewer targets — perhaps four or five, as there are in English and technology — rather than the 14 currently set for maths and the 17 for science. Recoiling from the notion of a 10-part com-pulsory GCSE examination at 16, he has designated English, mathematics and science (again Mrs Thatcher's original trio) to be core subjects. Art and music are no longer compulsory after age 14. History and geography become alternatives in the later years. Mr Baker would probably not have done that. He has a vision of the importance of history as a part of the national psyche. In fact there were

strong arguments about how nationalistic history should be. Downing Street had its views; Mr MacGregor battled to neutralise this controversal curriculum. We shall see how far he got when draft parliamentary orders on history and geography are published next week. Those who argue that the state should not be deciding these matters at all are sup-ported by the evidence of such internal quarrels. At least we have no equivalent to the French obsession with where to place the circumflex.

All of the above has led to some

teasing. What happened, it is asked, to the incredible disappearing curriculum? Most of it, perhaps still too much, remains in place. Music, art and physical education are yet to be set; they will be less detailed than the others. Interim reports from their working groups are due this month. The timetable for getting all 10 subjects into ring binders and tested

stretches to the summer of 1997; per-haps we shall have a single European currency before it is complete. Mean while this summer parents of seven-year-olds will get their first reports based on the new curriculum, as assessed either by teachers or via the standard national assessments. As to the child-centredness of the

curricula themselves, even a minister with as much energy as Mr Clarke will be hard put to recover ground lost to the soppy educationalists and gullible outsiders with whom the curriculum councils were packed by the education department. Yet the degree of structure already built in is better than what went before. In time, the curricula may be modified to demand higher things of children. Asking that the little dears be sweated, or propthe little dears be sweated, or properly tested, or allowed to compete against one another, is perhaps not for this century.

This overall conclusion is less frustrating if you accept that it takes

about a generation to make real changes in educational practice. Mr Baker's achievement has been to huild a machine for making those changes. It is not in itself sufficient. Teachers will have to be better paid, but then they are sure to get a fillip after the next election, whoever wins. Labour proposes an education stan-dards council; the Conservatives could do worse than pinch the idea and put on it people who favour more rigour. Set them to do battle against the existing inspectors and curricu-lum councils. Both parties now propose to assess teachers' performance in the classroom. Labour currently has the highest aspirations.

What neither party seems yet to have realised is that Mr Baker's machine could be turned towards improving the status of technical and vocational education. It brings technology into the primary school for the first time. Mathematics and science are now compulsory for all. If further non-academic subjects could become options, the makings of a useful education system, with parity of esteem for all subjects, are there. Providing separate schools for the academic, the technical-minded and a middle group may be wise, but it is not practical politics. The national curriculum could be modified to serve the same purpose, within schools. That would allow pupils the degree of choice con-temporary society expects. They could cross from academic to technical and back, as they are able to do between schools in Holland.

All of this may seem unduly optimistic, but my own sense is that we

mistic, but my own sense is that we are over the worst. The national urge to improve the system is becoming palpable. Working through the British Association for the Advancement of Science, Sir Claus Moser has engineered the establishment of a freelance Royal Commission on education—to be called the National Education Commission. He has record in the Commission. He has roped in the Royal Society, the British Academy and the Fellowship of Engineering and got the money from the Paul Hamlyn foundation. The political parties all see education as a leading electoral topic. We must rant on, but perhaps not for a further 25 years.

The state and social behaviour

No reason for regrets

By David Walker

sioned by the Economic and Social Research Council; the way to cut down on smoking is to fall in love. Taking up with a non-smoker Taking up with a non-smoker led to giving up - according to a panel asked to report changes in their health-related behaviour. Pillow talk secures more enduring changes in behaviour than pamphlets from the Health Education

Fragile evidence, but it is illustrative. Much of what goes on "deep" in society remains impervious to efforts by the state to alter behaviour that has officially been condemned. The category includes various labour market behaviours (demanding pay increases) and consumption (borrowing to pay for it) that even a liberal, free-market government wants to

intervene to stop.

If it is too hard to get us to stop using credit cards, how much more difficult is it for the government to prevent procreation, or dragoon women into marriage. And if the state cannot alter demography, how

can it change social policy?
The intractability of behaviour at large (to use a favourite phrase of the council's chairman, Professor Howard Newby) is an ancient torment of the left, worried about collective action. It is more recent news for the right, who in their recent years of ascendancy have invoked the authority of the state when what people get up to in their private worlds has turned out to be morally repugnant or to border on the anarchic.

Crime is the most striking example of behaviour which governments find difficult, if not impossible, to alter at source. Where indeed is the joystick for a Conservative government anxious about theft or urban violence? The latest figures show increases in various classes of offence. The latest home secretary is trotted out to respond: but he, as usual, does not even begin to address the absence of any coherent relationship between numbers of police, prison offi-cers and judges and the level of behaviour labelled criminal. Single parenthood; illegiti-

macy: Conservative ministers have become alarmed; the Cen-

rom a study commistre for Policy Studies has cribbed grandiose schemes of social engineering from the American New Right to deal with them. The fact that government ministers never quite ended up with a family policy is surely because, like crime, child-bearing and the lissile tendencies in man-woman relationships in modern Britain are shaped by causes which are too big and too complex for liberal democratic state even to attempt to do anything

In what to positivists may look like an odd celebration of the council's 25th anniversary, Prof Newby tells policymakers that the capacity of the state is being curtailed by a long-run trend that accelerated in the 1980s. "Privatisation" has insulated people from the atten-tions of policymakers, their activities have become more difficult for statisticians to measure, and for conviction politicians to change.

Governments are not powerless, nor are they wholly ignorant. The point is that social interventions in the 1990s should take place tentatively, locally, experimentally. If social and economic reality is more intractable, the most appropriate style for both social investigator and policymaker is, surely, humility. That certainly was not a Thatcher attribute. Mr John Major's "classless society" – insofar as he was implying that government can rearrange social structure - sounded a disconcertingly positivist note. Governments can inform and

seek to persuade people to shift of their own volition. But it seems, at the end of an inter-ventionist era, that the limits to the domestic reach of the British state are growing - a fitting parallel to its lack of international "sovereignty". Conditions exist for messier,

less predictable social policy implementation - and a concomitant reduction in public expectations of government's capacity. When the next set of government forecasts goes awry, when chancellor or home secretary yanks the policy lever but nothing happens, the weakness of the state

should be no cause of regret.

The author presents Radio
Four's Analysis programme.

habits die hard

From Mr Liam Mulloy. Sir, The article by Lucy Kellaway and Tim Dickson ("Painful birth of single market", December 19) said the first beneficiaries of single market principles are banks.
It is perhaps worth pointing out that the single market for Undertaking for Collective Investments in Transferable

Securities (Ucits, or unit trusts in the UK), was agreed in December 1985 with an imple-mentation deadline of October

A progress review reveals that only 290 or so funds have taken advantage of the legislation (which requires marketing and promotion activities to come under the host/destina-tion country's control) and taken the cross-border plunge. interestingly, the greatest barrier to increased cross-border activity has not been the diverse distribution practices or cultural differences within the EC, but rather the stubborn national bias in taxation

practices. Liam Mulloy, Price Waterhouse Consultants, St Lambert Street 135, B-1200 Brussels, Belgium

Old taxation UK exporters fear for their future if privatisation of ISG goes ahead

From Mr Anthony M.W. Platt, Lord Selsdon and Mr David

Sir, There is a growing level of concern among exporters throughout the country about the fate and future of the Insurance Services Group (ISG) of the Export Credits Guaran-

of the export Creats Guarantee Department (ECGD).

The matter has become urgent in view of the legislation being brought before the House in the next few days, and the options for exporters seem to be increasingly lim-Big associations representing

the vast majority of exporters using the facilities afforded by ISG have been sharing their concerns, which are as follows:

It is imperative that the existing level of service to exporters from Cardiff should not be diminished, both in terms of the markets covered and credit period available. • Many exporters, particularly smaller and medium-sized concerns, depend upon a policy to support their export activi-ties and their bank lending. Any change which diminished

the quality of this security and thus the banks' ability to lend would have a profound and potentially disastrous effect upon thousands of companies already struggling with high interest rates and a reduced

> If the decision to privatise and sell ISG is immutable, then there is an absolute duty of trust upon the government to ensure that the facilities available do not deteriorate in any way. In this regard, we have concerns that the possible pur-chaser of the private insurance market in London and else-where has neither the capacity nor the appetite to absorb the obligations routinely accepted

by the ECGD.
It is vital, therefore, that government guarantees continue to be available to bridge the gap between international competitive practice and the availability of cover in the private market.

We are concerned that the ongoing government involvement should not be limited to three years, but should conexporters on at least the same terms as those employed by

our competitors. • There is no evidence whatsoever that other EC countries or trading rivals are dismantiing their trade armoury. There is no question that any diminution in support for cases of national interest will be immediately barmful, and it is vital that, whatever arrangements are made, that support is main-

• In a difficult and competitive international climate. there is no desire among exporters to be presented with a monopoly as a fait accompli. Should such a situation arise, very strong safeguards would be necessary. It is worth noting that other countries are con-tinuing to provide competitive financial facilities.

Anthony M.W. Platt, chief executive. London Chamber of Commerce and Industry, Lord Selsdon, president, British Exporters Association; and

David Perry, chairman, Credit Insurance



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From Professor Tim Congdon. Sir, in their further thoughts on the hard Ecu proposal, Mr Patterson of the Treasury ("HM Treasury fights criticism of Bulletin's hard Ecu proposal", December 13) and Mr Paul Richards ("A hard Ecu managed by EMF would not be inflationary", December 19) conjure up a strange vision. On the one hand, the European Monetary Fund is to issue hard Ecu liabilities, but hold only national currency assets (it is difficult to see what else the Treasury could mean in saying that hard Ecu liabilities are to be issued "only in return for national currencies"). On the other hand, commercial banks Sir, In their further thoughts other hand, commercial banks are to be free to have both hard Ecu assets and liabilities.

At various points in their writings the Treasury and Mr Richards have claimed that by restricting EMF assets to national currencies, the intro-duction of the hard Ecu could not add to the money supply and would not be inflationary. But this restriction would be relevant only to the EMF. They do not want it to apply to com-

mercial banks. Commercial banks would therefore be able to create hard Ecu deposits, and so new hard Ecu money balances, in the normal way by making new hard Ecu loans. The Treasury and Mr Richards appear to have conceded my point, that the restriction on the EMF's assets would not curb the money-creating activi-ties of the hard Ecu commer-

cial banking system.

They admit as much when they say that changes in hard Ecu interest rates, determined by the EMF, would be required to control hard Ecu "broad tronger" (that is commercial nioney" (that is, commercial bank deposits) and would be the principal means of monetary control. They clearly believe monetary policy in a pan-European hard Ecu system would be analogous to that in national monetary systems. Here also they are wrong.

In a conventional monetary system the central bank holds assets denominated in terms of the national currency and accomplishes its interest-rate objectives by transactions in these assets (usually Treasury

or commercial bills) with the banks. The price it sets on the bills determines short-term bills determines short-term interest rates. But the Trea-sury and Mr Richards say the EMF could not hold hard Ecu assets. It therefore could not buy and sell hard Ecu bills, and could not determine their price and set interest rates in the traditional manner. The Treasury and Mr Richards may have another idea in

mind, that the EMF could control hard Ecu interest rates by varying the rate on its depos-its. This raises the question of why the EMF should have this power, as it would be only one player among many. Unless its habilities were special in some way (perhaps because of legal tender status), the commercial banks - taking their cue on interest rate levels from exist-ing national central banks could be just as important as the EMF in setting the hard

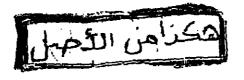
Ecu rates. But, for the sake of argument, assume the EMF could control interest rates. Presumably the intention would be to raise interest rates if hard Ecu

We would see some strange results with present hard Ecu proposals lending and broad money were expanding too rapidly. A very perverse result would then follow. The rise in interest rates might slow down hard Ecu lending by commercial banks, but it would make the EMF's own deposits more attractive than before. This would encourage people to switch out of national currencies into hard Ecu. The growth of hard Ecu broad money might mod-erate, but only by causing the EMF's liabilities to expand

more quickly.

Mr Richards performed a public service by putting the original proposals together and so making the Treasury start to think about fundamental questions on the meaning of "a currency money monetary policy" and so on. But the proposals, although imaginative, were not thought through properly. They should never have been the basis of official policy and should now be dropped.

Tim Congdon, managing director, Lombard Street Research, cio Gerrard & National



Sovi



FINANCIAL TIMES

Friday January 11 1991



NEW RANGE OF REGIONAL JETS

Aerospace groups plan consortium

By Paul Betts, Aerospace Correspondent, in London

By Quentin Peel in Moscow and Leyla Bouiton in Vilnius

A GROUP of leading aerospace companies, including Aérospatiale of France, Deutsche Aero-space and Aeritalia, plan to set up a new manufacturing consortium to build a range of 80to 130-seat regional jets. The new group is also likely to include de Havilland of Can-

ada, Mr Henri Martre, the Aérospatiale chairman, said

The French group and Aeritalia are currently negotiating the acquisition of de Havilland from Boeing of the US. Mr Martre said there were good chances that the deal could be completed in the next few

The partners in the new venture also intend to pool their marketing networks and prod-ucts in the commuter and

LITHUANIA was yesterday

given a virtual ultimatum by Soviet president Mikhail Gorb-

achev to renounce its moves towards independence.

Mr Gorbachev gave a veiled threat of the imposition of direct presidential rule from

Moscow, claiming that "the sit-uation is virtually reaching a

dead end," and that he had

received numerous messages from organisations and work

collectives urging him to take

In a statement ringing with phrases of old-fashioned Communist propaganda, Mr Gorbachev condemned the national-

ist leaders for attempting "to restore the bourgeois system... under slogans of democracy." His appeal to the Lithuanian

parliament was greeted with

both alarm and bravado by the republican leadership.

President Vytautas Lands-

bergis responded with an

appeal to the west for swift dip-

lomatic recognition. Your determined actions will be

capable of preventing new

By Leyla Boulton in Vilnius

LITHUANIA is preparing for

the worst as Moscow multiplies its threats against a people hungry for independence, but whose bare hands and songs

The capital, Vilnius, is buzz-

ing with stories about the

arrival of paratroopers and tanks, and Soviet-inspired

provocations to justify a mili-

While the stories are still much easier to find than the tanks, it is possible that Lithu-

be justified. Few believe Moscow's tough new conscrip-

tion campaign is anything but a front for crushing the repub-

"Nothing is sacred for them," said Mr Patros Bakaus-

kas, a businessman. "They say one thing and do another. They

want to introduce their kind of order and introduce direct

Why indeed would armoured personnel carriers mass out-

side the television tower as they did on Wednesday for an

operation to enforce conscrip-

tion? One prevalent theory here is that Moscow plans to

crush the republic's nationalist

lic's drive for independence.

worst fears may now

are its only defence.

group called International

This would include the ATR turbopropellor aircraft jointly made by Aérospatiale and Aeritalia, Deutsche Aerospace's Dornier turboprop, and possi-bly the de Havilland range if the deal with Boeing is com-

The new partnership would compete against British Aero-space, which has its own range of commuter and regional air-

BAe recently announced plans to develop a 130-seat ver-sion of its 146 regional jet with two instead of four engines and is looking for partners to share in the \$1bn development costs. Fokker of the Netherlands is also planning a new 130-seat derivative of its twin engine

aggressive acts," he said.
Yet he rejected Mr Gorbachev's appeal for the cancellation of all new laws passed in

defiance of the Soviet constitu-

tion as not worthy of reply.
The Soviet leader's angr

and threatening appeal fol-lowed confirmation that at

least 1,000 paratroops had been

flown into the republic, osten-sibly to enforce conscription

into the Soviet army. The

deployment appeared to be in blatant contradiction of assur-

ances from the Defence Minis-try and Gen Mikhail Moiseyev,

Soviet chief of staff, that no

more troops would be sent to the Baltic republics.

Estonia are braced for the deployment of paratroops to enforce the draft, after thou-

sands of young men opted for alternative military service in

the republics in defiance of all-

union Soviet laws.
The same confrontation is

brewing in Moldavia, Georgia,

Armenia and the western

Ukraine, where nationalist

Soviet militiamen restrain demonstrators outside the Lithuanian parliament building in Vilnius

parliament while the world

concentrates on the January 15 deadline for Iraq to pull out of Kuwait. The Red Army's dead-

line for using force against draft dodgers is January 14.

"There is a direct link with the Gulf crisis," says Mr Gedi-minas Vagnorius, a leading member of the Lithuanian par-liament. "They could have

started enforcing the call-up

last autumn. They took this opportunity only because of the United Nations deadline."

been reinforced by President Mikhail Gorbachev's appeal to

the republican parliament to

rescind steps taken in defiance

of the Soviet constitution

including everything the deputies have done to prepare their

way towards independence.
And his claim that "normal

living conditions and reliable

guarantees of security" are absent in Lithuania sounded

like advance justification for a

In fact, life in Vilnius contin-

ues virtually as normal except

in the immediate vicinity of

parliament. The shops are no more empty than shops in any

other Soviet provincial city.

crackdown.

This conviction will have

Defending with bare hands and songs

Neighbouring Latvia and

Lithuanians warned of presidential rule

Mr Jean Pierson, the chair-man of Airbus Industrie, also indicated this week that the European large aircraft manu-facturer was still interested in developing a smaller 130-seat version of its A320 twin engine

For Aérospatiale, the planned new regional jet consortium is part of a series of international partnerships the French state-owned group is negotiating to strengthen its Aérospatiale is holding talks

with McDonnell Douglas, the US aerospace group, over posguided weapons sector, Mr Martre said. In the space sector, the French group is actively

involved in setting up a European satellite consortium

movements have encouraged

mass draft-dodging.

The Georgian parliament has listly refused to implement a presidential decree ordering

Georgian police and security forces to leave the disputed region of South Ossetia, and

allow all-union Interior Minis-

try troops to restore order. Yes-terday, 13 busloads of extra

Georgian police were reported to have arrived in the region. In Moldavia, renamed Mol-

dova, the minority Gagauz peo-

ple are also ready to defy a presidential decree, refusing to

disband their parliament set

up to demand autonomy for

The question now is just how and when the Soviet leader will attempt to enforce

his authority - and the mili-tary conscription - with the open use of force. The Baltic

republics have been given until

Sunday night to comply with

conscription and none show

any sign of doing so. The

appeal to the Lithuanian par-liament, however, suggests

their small region.

THE BALTIE

including Deutsche Aerospace and Aeritalia. The partnership would also

have close ties with Ford Aerospace in the US, now con-trolled by the Loral group. The three European partners are considering taking a 45 per cent stake between them in the Ford space business with Loral keeping the majority.
Among these, Aerospatiale

and Deutsche Aerospace are also pooling their helicopter activities into a new venture called Eurocopter. Mr Martre yesterday renewed his invita-tion to Westland of the UK and Agusta of Italy to join Eurocop-

Mr Martre said Aérospatiale sales totalled FFr32bn (\$6.3bn) last year and were expected to total more than FFr40bn this

that Mr Gorbachev is finally

preparing for a showdown, not

style language.
"One should face the truth,

and see the real causes of the current situation," he said. "They are rooted in gross

breaches of...the constitution of the USSR and the constitu-

ion of the Lithuanian SSR, in

infringement of the political and social rights of citizens,

and in a desire, under slogans

of democracy, to pursue a policy aimed at restoring the

bourgeois system.

"The need to get out of the situation calls for immediate

measures... People demand the restoration of constitu-

tional order, reliable guaran-

tees of security and normal liv-

ing conditions. Having lost

their faith in the policy being pursued by the present leader-ship, they demand the intro-duction of presidential rule."

Mrr Albertas Simenas was

elected prime minister yester-

One of the guards, Nadonas Laimis, an 18-year-old who is

wanted for service in the Red

Army, said he would fight with his bare hands.

serve in my own army. I will resist. I am not alone," he said.

But fear has already begun to fan mutual suspicions and

counter-accusations. According

to one of the more paranoid

theories, the decision by Mrs Kazimiera Prunskiene, the

ithuanian prime minister, to

triple food prices this week was part of a Moscow plot to destabilise the republic.

• In the face of a armed con-frontation within the Baltic republics, Finnish president Mauno Kolvisto said yesterday

that it was vitally important

that Finland maintained friendly relations with Moscow

writes Enrique Tessieri in Hel-

He said that the primary

concern of Finland was to its national interests and also felt

that the Baltic republics

should not rely on foreign sup-

aspirations, but should directly

negotiate with Moscow to resolve the ongoing conflict.

sinki.

"I am a Lithuanian, I want to

day by parliament. Bare hands v iron first, Page

east through its use of old-

Norwegian proposes fund for ailing banks

yesterday intervened in the deepening crisis in the coun-try's banking system and pro-posed a NKr5bn (\$847m) "bank insurance fund". Mr Sigbjoern Johnsen, the finance minister, described the fund as an "extra buffer" to the banks' own guarantee funds.

The fund money would go into a separate government fund and provide subordinated loans to the Commercial Banks' Guarantee Fund and the Savings Banks' Guarantee Fund, the Finance Ministry

"The subordinated loans (from the new fund) will add to the safety net constituted by the two deposit guarantee

Mrs Gro Harlem Brund-tland, the prime minister, warned that an insurance fund was not designed to transfer the banks' responsibility to the state and said that the banks' would have to repay loans from the fund once they

The banks' problems stem from 1986 when Norway's oildependent economy was sent reeling by a fall in world crude oil prices to below \$10 a barrel, their lowest level in a

This caused record unemployment and bankruptcies and a plunge in the value of collateral for loans. The value of property was one example, and this has since declined by about 10 per cent annually. After four years of record

Christiania forecast record credit losses of NKr2.68bn, double that of 1989.

in 1990 because of a NKr980m Fokus was forced to seek a three-year conditional guaranrom the commercial banks' guarantee fund and write down its share capital by

Iraq bought satellite

interested in exploring land for urban planning only require pictures from one angle. Military clients want pictures from two or three perspectives to gain an impres-sion of the high of structures and the physical dimensions of potential targets.
This tends to confound

the Iraqi government. Asked if he had passed on details of the iragi request to French or US

government

redit losses, confidence in Norway's banking system has been eroded. This tendancy increased just before Christ-mas when Den norske Bank (DnB) and Christiania, the country's two biggest banks, announced big rises in 1990

loss on loans and guarantees. 50 per cent.

photographs

Continued from Page 1 graphs of the targetted areas in the region, taken from two different perspectives, allowed the Iraqis to look at territory and installations to map a route for an invasion and iden-tify potential points of resistance from Kuwaiti defences. Satellite experts in Washing-ton say that civilian customers

Iraq's claim at the time of the invasion that its move was unpremeditated and was instead provoked by Kuwaiti intransigence on issues such as oil production levels and outstanding loans to Baghdad. Spot was sufficiently alarmed by the Iraqi request for data on Kuwait and Saudi Arabia that it subsequently halted future deliveries to its customer in Baghdad, the National Remote Sensing Cen-tre, a front organisation for

authorities, both of whom would have viewed it as potenam not aware of anything we did, but I am not saying anything against information you

THE Norwegian government

returned to profitability.

credit loss provisions.

DnB said that estimated

credit losses may reach NKr3.83hn-NKr600m above the comparable figure for 1989;

Separately, Fokus Bank, the country's third higgest bank, forecast net losses of NKr600m

Both DnB and Christiania said they would apply for up to NKr1bn from the NKr4.2bn guarantee fund of the commer cial banks.

tially critical intelligence, Mr Brachet said; "I doubt that. I

THE LEX COLUMN

Saatchi launches the lifeboat

In some respects, the proposed reconstruction of Saatchi & Saatchi could have been worse Shareholders are not required to put up any more money and the banks are not taking any equity entitlement. The snag is that in seeking to establish equality of pain among the var-ious classes of stockholder, the scheme puts them at each oth-ers' throats. Equity holders will be aggrieved at being left will be aggreved at being lest with only 30 per cent of their-company. The Euroconvertible holders can argue that since they own the largest chunk of the company's value, have prior charge over its assets and are presently entitled to repay-Oct 96 87 88 89 90 91 ment on terms which renders the equity worthless, ordinary shareholders are getting more

than they deserve.

If haggling is to be done, it might occur to the stockholders that fighting each other is a tactical error. From their viewpoint, the real snag about the scheme is that it relies too heavily on replacing the existnearly on remaining the exist-ing £311m of preference with equity rather than with fixed interest paper. The more equity there is, the better for Saatchi's bankers and the worse for all classes of stock-holder. The stockholders there-

fore have a common adversary. Granted, the banks have a powerful lever. Saatchi's £200m of bank debt is due for refinancing in January 1993. That simply will not happen if a further 221im still has to be found six months later to pay off the Euroconvertible. In other words, if the refinancing scheme were rejected there would be no alternative for Saatchi but self-liquidation over the next two years, in which case there might be nothing left for any class of stockholder at all. To resolve the argument, what Saatchi must do is convince its owners that its prospects in three years' time render the new equity attractive in itself. It might be a good start to save the £600,000 still being spent on the upkeep of those responsible for the whole flasco, the brothers Saatchi themselves.

It is not the done thing in the Square Mile for chairmer to excuse poor annual figures by protesting that the opposition's will be appalling too. But Sir Nicholas Goodison could be excused yesterday for doing so. TSB's UK bad debt provisions more than doubled to £178m. obliterating Hill Samuel's banking profit margins, with the prospect of still harder out for new equity; and, as



times to come as recession deepens. But then look at what lies in store for TSB's rivals when the main clearing bank reporting season starts in late February. If Barclays Bank's UK corporate loan book suffered as badly in the second half of 1990 as did Sir Nicholas's, then Barclays might find itself with UK bad debt provisions totalling for all and the second sions totalling £910m alto-gether for last year. No wonder Barclays is offering its staff a

mere 7 per cent pay rise. TSB's own results are still very much a tale of two banks. The full benefits of last year's 4000 job losses are yet to come, but even so the retail division's profits were up 40 per cent. Some of this can be explained as the result of a £34m fall in TSB's pension contributions; but it nonetheless looks as if TSB's new management is completing its first task of get-ting the retail bank firing on all cylinders. So the spotlight falls inescapably upon the future prospects for the corporate banking division, which lost £40m last year.

Now that Target Life has gone, should TSB bite the bul-

let with Hill Samuel and admit it should get out of that busi-ness too? The stock market's mind seems made up about the issue. Given the relatively high quality of TSB's retail banking and life assurance earnings, it can only be the presence of Hill Samuel which dictates a share price of 132p, putting the group's market value at just 1.1 times shareholders' funds.

Perhaps only S.G. Warburg would have the nerve to serve up a rights issue when the Mid-But the £62m cash call at London International Group has been a long time coming. The company's finances are crying

with Warburg's rights issue for-Rosehaugh a year ago, it may be better to get it over in Janu-ary than wait until the spring, when a poor corporate report-ing season might have under-mined market sentiment still

The LIG issue is not, to be blunt, an irresistible deal for existing shareholders. Its proximate cause is that LIG's balance sheet is overshadowed by the £60m liability for a convert-ible bond which it will almost this bond which it will amost certainly have to redeem in March next year. This is scarcely a comfortable position, given that LIG's net debt now totals £148m, against less than £100m of shareholders' funds at the last balance sheet. date. How, though, did LiG get itself into this fix? Its proposed 28m write-off of its investment in Spanish photo-processing suggests that this is not a man-agement which has made the best use of its capital in the past. The 6.5 per cent yield on the new shares may not be a sufficient reward for investors

Markets

The behaviour of world markets yesterday confirms how little had been expected of the Geneva talks in the first place. Wednesday's momentary bub-ble has vanished, leaving the oil price only \$1.25 up on Tuesday's close and European mar kets - the UK included - modestly up over the two days. Tokyo, which was askep while all the excitement was going on, was consequently unmoved. The equity market most affected, and only modestly at that, was Wall Street. This is perhaps understandable given that the US will be doing most of the fighting.

All this is not to say, of course, that the markets wo be unmoved by the outbreak of war itself. In the short term, the determining influence in the event of war would doubt-less be the price of oil. But while an immediate jump in while an immensate jump in the spot price would be natural enough, a real market price of \$50 hardly seems sustainable unless material damage is done to production outside Iraq and Kuwait. All the while, the oil market remains acutely aware of the possibility that war will of the possibility that war will be avoided, in which case the present price of \$27 would be unsustainably high. The notion that the outbreak of war would represent a buying opportunity for equities always looked foolish. The converse, that it would mean a dramatic collapse, cannot be taken for granted either.

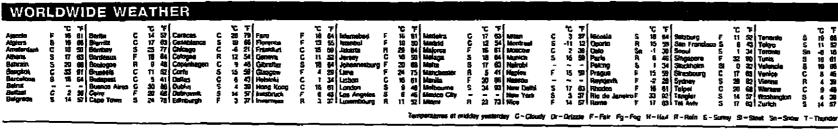
INDEPENDENT NATIONAL RADIO: ADVERTISEMENT OF LICENCE

The Radio Authority invites applications to provide an Independent National Radio (INR) service, to be broadcast on the FM (VHF) waveband, which must consist "wholly or mainly, in the broadcasting of music which.... is not pop music". The service will be expected to cover approximately 85 per cent of the UK population, as a minimum, within two years of the date of licence award.

This licence is advertised under the terms of the Broadcasting Act 1990. It will be awarded, subject to the other requirements of the Act being satisfied, to the applicant offering the highest cash bid for the licence. In addition to the cash bid and the Authority's licence fee, the licensee will be required to make a payment of four per cent of qualifying revenue in each accounting period. The licence will be granted for a maximum period of eight years from the commencement of broadcasting.

A specification document containing all particulars, including an interpretation of the programming remit, details of transmission arrangements and coverage, financial requirements and information about the application procedure, may be obtained, on written request, from the Chief Executive, the Radio Authority, 70 Brompton Road, London SW3 1EY.

The closing date for the submission of completed applications will be Monday, 22 April, 1991. A nonrefundable application fee of £10,000 must accompany each application.



and people walk the streets

without any apparent fear for their lives. It is therefore not

surprising that many Lithua-nians are more afraid of artifi-

cially created clashes with the

Russian minority than sponta-

The only weapon of thou-sands of singing demonstrators

who gathered around the Lith-

uanian parliament on Wednes-day was their passionate attachment to the restoration

Only a few metres away, a

counter-demonstration by the pro-Soviet Yedinstvo (Unity)

organisation dispersed withou

The only protest reported by the official Soviet media in

Moscow was the pro-Soviet

On Tuesday there was an

attempt by pro-Soviet demon-strators to burst into the build-

ing, seen by many Lithuanians

as a dress rehearsal for a

Since then hundreds of vol-unteers from Lithuania's

defence force have massed

inside the building waiting for

an attack, but they say they

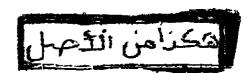
full-scale provocation.

single scuffle.

demonstration

neous confrontations.





Scott Paper plans \$100m write-off

Scott Paper, the world's largest producer of toilet tissue, paper towels and napkins, revealed yesterday that it plans take a write-off

of around \$100m in the fourth quarter of 1990,

ahead of a disposal programme of certain peripheral activities. The \$100m write-off equates to around \$1.35 a share. Analysts had been forecasting full-year earnings of around \$3.80, after an aggregate \$2.71 in the first nine months. However, Scott Paper shares — which have taken a tall recently — gained \$3₈ to \$373₈ on the news yesterday. Page 19

Fletcher Challenge.

the New Zealand-based international

forestry group, is rapidly developing

important energy interests. Already the world's largest pro-ducer of crude meth-

anol, Fletcher has, through its Petrocorp

subsidiary, established itself as New

ahead of a disposal programme of certain

New challenges for Fletcher

Zealand's foremost oil and gas explorer, dis-

tributor and processor. The group has moved into oil exploration in Indonesia, Canada, Thai-

land, the Philippines, Australia and Colombia

A white Christmas in California has turned into

a nightmare for farmers. Cold temperatures

and heavy frosts caused widespread damage

to truit and vegetable crops and the state's

greater concern is the effect this winter

Skase resigns from Qintex

work, a string of luxury holiday resorts and

widespread property interests, entered receiv-

Latin America's best and worst Latin America produced the best performing

stock market of 1990 - it also produced the worse. Economic optimism in Venezuela helped the market increase by 555 per cent in dollar terms. The attempted takeover of Banco

de Venezuela also lifted share prices. In Brazil, however, investors took fright when the nawly elected President Fernando Collor de Mello froze assets in March. In dollar terms, shares fell by 67.7 per cent. Back page.

Companies in this section

Market Statistics

Benchmark Govt bonds FT-A Indices

Davies & Newman Digital Equipment Eastern Elect

First Technology Fletcher Challence

Boral

Hyudaí Laidiaw

agricultural industries are expected to suffer losses of more than \$1bn this year. Of even

weather may have upon growth in the state's \$17.5bn agricultural industry. Page 26

Christopher Skase (left), the former financial jour-

crashed Qintex Australia

group into multi-billion

dollar property, media and leisure empire, ves-

chairman blaming bankers and communists for

his problems. Qintex.

London tradit outions

New int bond issues World commodity prices World stock wikt indices

Pan Am

Samsung Scott Paper

SelecTV

Pepe Polty Peck Intl Quitex Australia SEP Indust

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which owned the Chan-

nel Seven television net-

nalist who built the

and recently won the first foreign onshore

Hayward in Wellington reports. Page 18

Fright of a white Christmas

exploration licence in mainland China. Dai

INSIDE

FINANCIAL TIMES COMPANIES & MARKETS

Enquiries - Marketing Department 44 South Side, Clapham Common, London SW4 9BU

THE FINANCIAL TIMES LIMITED 1991

Friday January 11 1991

Saatchi unveils reconstruction plan

SAATCHI & Szatchi, the troubled advertising group, yesterday unveiled proposals for a radical reconstruction to salvage its finances. It also announced steep salary cuts for its directors including Charles and Maurice, the Saatchi brothers.

The proposals involve replacing Saatchi's £211m (\$406.5m)

Europreference shares and £100m UK preference shares with a combination of new ordinary and preference shares. This will involve extremely heavy dilution for existing ordinary sharehold-ers who will emerge with about 30 per cent of the enlarged ordi-

Mr Charles Scott, finance director, said the reconstruction was ential to enable Saatchi to survive beyond January 1993 when its present banking facilities expire. He said Saatchi's banks would be highly unlikely to recommit funds if it was still facing the threat of having to find \$211m to redeem its Europrefer-

ence shares in July 1933.
Saatchi's ordinary shares fell by 9%p to 24%p yesterday. The ordinary shares peaked at 693p five years ago when Saatchi, now burdened by heavy debt and crippling liabilities, was regarded as one of the world's most successful advertising groups.

Saatchi also plans to cut cen-tral costs by reducing the salaries of its main board directors and moving out of its opulent head-quarters on London's Berkeley Square. Charles and Maurice Saatchi are cutting their salaries from the £625,000 stipulated in

their contracts to £312.500.

Mr Robert Louis-Dreyfus, the Frenchman who joined Saatchi a year ago as chief executive to orchestrate its restructuring, will take a salary cut from his con-tractual entitlement of £500,000 to £300,000. The other directors will accept cuts of about 10 per cent. Mr Louis-Dreyfus, who comes from one of Europe's wealthiest

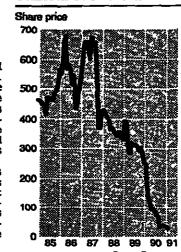
families, is personally underwrit-ing 25m of new equity to be made available to employees. He said he would subscribe for an unspe-cified portion of the equity and that he expected the Saatchi brothers to do the same.
Saatchi, advised by S. G. Warburg in London and Donaldson
Lukin & Jenrette in New York,

has been embroiled in intricate negotiations over the reconstruc-tion since the autumn. Under the proposals, a Donaldson bridge fund will provide £20m of new subordinated debt. Mr Louis-Dreyfus said he hoped to secure a £20m increase in the existing

extend those facilities beyond their expiry date of January 1983. Saatchi needs to secure the consent of a majority of all three classes of shareholders and its banks to implement the propos-als. The documentation should be completed by mid-February and extraordinary general meetings will be held three weeks later.

If the reconstruction goes through, Mr Scott said Saatchi's future would be secure and it would have "no problem" in ser-vicing its debt. So far Saatchi's advertising agencies have contin-ued to perform well, despite the group's financial difficulties. Lex, Page 16

Telephone: 071-498 0088



Ford Motor maintains dividend

By Martin Dickson in New York

FORD Motor, the second largest automobile manufacturer in the US, yesterday confounded Wall Street speculation by maintaining its dividend in the face of a crumbling American car market. But the company made clear that a cut in the payout was likely if the US recession wors-ened or a Gulf war had severe

Ford, along with General Motors and Chrysler, the other big Detroit manufacturers, is expected to report big losses when it announces 1990 year-end

Analysts believe Ford could lose between \$200m and \$500m in the fourth quarter, with General Motors posting a loss of up to \$1.4bn and Chrysler, losses of up All three are suffering from weak domestic demand - total US car and light truck sales fell to 13.8m vehicles last year, down 5.1 per cent from 1989 - and

fierce Japanese competition. Many analysts had predicted that weakening finances would force Ford to announce a cut in its quarterly dividend, which has

shares higher, and at lunchtime they were quoted at \$25%, up \$%.
Many Wall Street analysts said Ford had been sensible not to cut until the economic outlook was

Several noted that its balance sheet remained strong, as did its ability to borrow to cover future Some questioned whether the

decision might weaken the company's capital spending plans at a time when it needs to move more quickly with new model

first quarter of 1989. News that it was being maintained sent the introductions to compete with the Japanese. But Mr Gilmour the Japanese. But Mr Gilmour said the maintained dividend would not put pressure on any of its programmes.

All the US motor manufacturers have had to offer dealers and customers large cash incentives in an attempt to maintain market share and Mr Gilmour said Ford had spent more than \$4bn on this in 1990. It was a "scandalously

high amount". He also revealed that the company's income last year had not reached a level to trigger execu-

Daiwa to advise on formation of Soviet exchange

By Quentin Peel in Moscow

DAIWA Securities, one of Japan's eading financial institutions, has signed a series of deals to provide consultancy and training for the establishment of a new Soviet stock exchange and to advise the Soviet ministry of finance. The agreements mark the first

significant incursion into the Soviet market by a Japanese finance house, in advance of President Mikhail Gorbachev's trip to Japan in April, and before there has been any political set-tlement of the dispute over the status of the Kurile islands.

However, Daiwa is not prepared to commit itself to any future investment plans until the political dispute between the two countries is settled.

The new agreements include providing advice and consultancy

on the formation of security markets, on banking reform, on pri-vatisation of state enterprises and on the creation of joint stock

And the very first piece of advice given by Daiwa is that the two proposed stock exchanges being organised in Moscow should be merged into one.

"I have already said the two stock exchanges should combine into one," said Mr Minoru Mori, chairman and chief executive of the London-based Daiwa Securities (Europe). "If they want a second stock exchange perhaps it should be in Nakhodka," he from Japan - which is planning to set up a free economic zone to attract Japanese and Korean

The agreements were signed by Mr Yoshitoki Chino, the chairman of Daiwa Securities in Tokyo, with five Soviet organisa-tions, including the Soviet minis-try of finance, the Russian Federation ministry of finance, the Commission for Economic Reform headed by Dr Leonid Abalkin, the deputy prime minis-ter, the Moscow International Stock Exchange and the Institute of World Economy and Interna-tional Relations (Imemo).

"It is the first time in the his-tory of Japanese-Soviet relations that the chairman of a major financial company came to the Soviet Union and made a number of breakthrough agreements," said Dr Rair Simonyan, a department head at Imemo.

The deals include free training facilities provided by Daiwa, in London, Tokyo and other financial centres, for future operators in the Soviet stock exchange, which is only just beginning to set up operations.

Mr Mori said he expected "normal diplomatic relations" to be established after Mr Gorbachev's visit to Japan. "From that point of view, I think that normal commercial and financial relations should start immediately after April," he said. "We just started a little bit in advance."

The Japanese government has been reluctant to provide assistance until the settlement of a dispute over the Kurile Islands, now under Soviet control, but Tokyo fears continuing toughinternational goodwill towards Moscow. Moscow says the wartime

Yalta agreement gave it control of all the Kurile islands in the north Pacific. Japan maintains the four disputed islands are not part of the Kurile chain.



SATURN EMERGES AMID THE CLOUDS

The North American International Auto Show opens tomorrow in Detroit with the US automotive industry facing acute uncertainty over its prospects as the Gulf crisis intensifies, writes Kevin Done in Detroit.

The "big three" US carmakers - General Motors, Ford and Chrysler - are all expected to report substantial losses for the final quarter of last

year in the face of falling sales, reduced production and fierce price competition.

US car sales fell last year by 5.2 per cent to 9.3m and the industry is braced for a further decline this year.

General Motors, the world's leading carmaker, is currently launching its new Saturn range (pictured above) in the US.

The car was developed over seven years at a cost of almost \$4bn in a last-ditch attempt to meet Japanese competition. GM was also determined to prove that a US carmaker can manufacture and develop small cars profitably in North America.

The Saturn launch has gone more slowly than hoped, but GM claims that initial Saturn sales in California show it is winning over potential buyers of imported cars.

KIO offshoot sells refinery

By Tom Burns in Madrid and David Owen in London

ERCROS, Spain's largest chemicals producer whose main shareholder is controlled by the Kuwatt Investment Office (KIO), yesterday sold its petrochemical division, Ertoil, to the Luxembourg-based investment group, Ceneral Mediterrangan Holding

Chief price changes yesterday from activities in which it was unable to compete on an interna-

which came amid the worsening Gulf crisis - heightened specula-tion that the London-based KIO

However, governor of the Kuwait central bank Sheikh Salem Abdel Aziz al-Sabah, speaking with the Financial Times yesterday before the announcement, appeared partially to refute this speculation.

Sheikh Salem said that the KIO had yet to reach the point where

it was forced to liquidate large quantities of its stock, bond and property holdings - although it would be forced to do so if the Middle East crisis dragged on.
"It depends on the time factor,
the longer it takes to solve the Kuwait question, the higher the possibility of liquidating," he said. "After a certain period of

Ercros - the result of a merger between Union Explosivos Rio controlled fertiliser company, Cross, in 1988 - has been spend-ing heavily to rationalise its fer-tilising division.

restructuring charges.

Ercros, is 38 per cent owned by

Torras Hostench, a holding com-pany that is 76 per cent owned by the KIO and acts as the main Kuwaiti investment arm in Spain. Trading in Ercros, 35 per cent owned by foreign institu-

General Mediterranean Holding for a reported Pta45bn (\$478m). Ercros said the sale of its refining centre, located in Huelva, southern Spain, was part of a strategic decision to withdraw

Yesterday's announcement -

time our liquid assets would be exhausted."

The group is estimated to have made net profits of Pta8bn last year after incurring first-quarter losses of Ptal.4bn due to heavy

TSB reveals disappointing results

By David Barchard in London

TSB GROUP yesterday unveiled disappointing pre-tax profits for 1990 after making heavy losses on its corporate lending. The figures were the first set of

annual results announced this year by a large UK bank and they raised fears in the city of further bad news when the big four clearers publish their annual results next month.

Though TSB's group pre-tax profits were £312m (\$589.6m), against £155m a year ago, its fig-ures in 1989 included exceptional provisions of £201m for restruct-

uring. The poor performance in 1990 came mainly from corporate banking which made a £40m loss against a £61m profit in the previ-ous year after provisions of £156m against bad debts.

Sir Nicholas Goodison, TSB chairman, blamed the poor showing of the group's corporate banking division on the difficul-ties of industry in a period of deepening recession. The division mainly consists of Hill Samuel, the City merchant bank bought amid shareholder protests for 2777m by TSB in 1987. Until then,

TSB had concentrated almost entirely on personal customer

The results also included an extraordinary charge of C80m for provisions against losses by Target, the group's unit-linked life assurance subsidiary whose sale to Equity & Law was announced earlier this week.

Profits from retail banking rose 40 per cent at £258m from £184m a year ago and insurance and investment services made £114m, up by 37 per cent (on £83m) in 1989.

This announcement appears as a matter of record only.



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Girozentrale Vienna London Branch Royal Bank of Canada

Union Bank of Switzerland

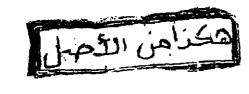
Westdeutsche Landesbank Girozentrale

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December, 1990





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Notice of Redemption

Norsk Hydro a.s

U.S. \$50,000,000 8½% Bonds 1992

Bonds, U.S. \$5,386,000 principal amount of the Bonds has been drawn for redemption, (U.S. \$614,000 having been previously purchased by the Company) on March 1, 1991 at par together with

accrued interest to March 1, 1991 of 8%% p.a.
Payments of principal will be made in accordance with Condition 6 of the Terms and Conditions of the Bonds on or after the redemption date at the specified office of any of the Paying Agents who are listed in the Terms and Conditions of the Bonds, against surrender of Bonds with all unmatured Coupons attached, failing which the face

NOTICE IS HEREBY GIVEN, that pursuant to Condition 4 (A) of the value of any missing unmatured Coupon will be deducted from the payment. Any amounts of principal so deducted will be paid against surrender of the relevant missing Coupon within a period of five years from the date mentioned on the Coupon or within ten years from the relevant date as defined in Condition 9 of the Bonds. Interest on the Bonds will cease to accrue from the redemption date. Bonds will become void unless presented for payment within ten years from the redemption date.

The serial numbers of the Bonds drawn for the mandatory instalment are as follows:-

Bondholders' attention is drawn to Condition 6 on the Bonds which contains information in respect of payment of such drawn Bonds.

By: The Chase Manhattan Bank, N.A. **London, Principal Paying Agent**



INTL COMPANIES AND FINANCE

Skase resigns as chairman of failed Qintex Australia

By Kevin Brown in Sydney

MR CHRISTOPHER Skase, the former financial journalist who built the crashed Qintex Aus-tralia (QAL) group into a mul-ti-billion dollar property, media and leisure empire, yesterday resigned as chairman, blaming bankers and communists for

his problems.

Qintex, which owned the Channel Seven television net-work, a string of luxury holi-day resorts and widespread property interests, was put into receivership by the Victo-rian supreme court 14 months ago. Mr Skase's resignation will

have no effect on the future of the company's assets, which are being administered by receivers from KPMG Peat Marwick, the accountants.

But a statement issued in Brisbane, Mr Skase's home town, showed he remained unrepentant about the failure of Qintex, which had debts of around A\$2.1bn (\$1.62bn) and assets of A\$1bn when the receivers moved in.

Mr Skase said his decision to resign was partly caused by the failure of the receivers to achieve a significant reduction in the group's debts. Some of the leisure and prop-

erty assets have been disposed



Christopher Skase: unrepentant about failure of Qintex

of mostly to Japanese buyers. unable to find a purchaser for the television network, which is priced at around A\$600m.

The cost of receivership and interest on essentially unal-tered debt levels have effec-

tively evaporated the prospects of any financial return to all except the senior secured lendhe said. Mr Skase said he and his family stood to lose more than

A\$100m from the collapse of With shareholders funds at

QAL of over A\$1bn in July 1989, this grim prospect for all but a small minority is a graphic illustration of the inexpert combination of accountants and bankers, and the further deterioration of the Australian economy," he said.

"While the communists and socialists within Australian society are rejoicing in the destruction of the so-called entrepreneurs, the future of Australia as a classless society dominated by the state and bureaucrats is a frightening

prospect for young and old.
"The USSR embraced this philosophy and is now a bank-rupt series of disenchanted states looking to free exterprise and entrepreneurs for survival," he said. KPMG Peat marwick refused

KPMG Peat marwick refused to comment on the statement, but said a response might be issued today.

Mr Skase is one of a number of formerly high-flying Australian entrepreneurs whose businesses crashed as asset values fell following the global stock market crash in 1987. Some including Mr Alan Bond and including Mr Alan Bond and Mr Laurie Connell, former head of the Rothwells merchant bank, face criminal

South Korean trading groups' exports rise

By John Ridding in Secul

SOUTH Korea's seven general trading companies, the trading arms of the country's largest business groups, increased their exports last year, but fell

short of targets.

They attributed the shortfall to the reduced price competitiveness of Korean products and the slowing of demand in their principal markets. They forecast improvement in the current year, partly because of increased shipments to new markets including the Soviet Union and eastern Europe. Samsung, the largest of the trading companies, exported

products worth \$6.32bm, a rise of 11.7 per cent over 1989, but short of the target of \$6.8bm. This year, it is also expecting to achieve exports of \$6.8bn. Hyundai recorded exports of \$5.86bn last year, an increase of about 6 per cent, but short of the forecast level of \$6bn. The company said one of the

main reasons for the shortfall was a three per cent fall in shipments of its cars to the US. Hyundai's exports of cars to the US market have suffered due to their increased price, a slowdown in the US market and greater competition from Japanese manufacturers.

Daewoo's exports were flat at \$4.75bn, short of the targeted \$5.06bn. The company said one of its strategies to improve its performance this year was to diversify markets. The east European and Soviet markets were described as attractive alternatives.
Lucky Goldstar, which exported \$3.1bn last year, a small increase over 1989, said it

did not expect much improve ment this year, although Sunk-yong, which exported \$1.63bn in 1991, said: "We expect to see half of the sun among the clouds in 1991."

Ssangyong exported products worth \$1.7bn while Hyosung achieved exports of \$1.5bn.

The combined exports of the seven companies totalled \$24.86bm a rise of about 4 per cent over the \$2369 exported in

Brambles in Austrian move

By Kevin Brown in Sydney

BRAMBLES Industries, the Australian transport and industrial services group, said it had acquired the Toman crane rental and heavy haulage group in Austria for an undisclosed sum.

Brambles entered the European industrial services sector last year with the acquisition of Fostrans, a French crane hire business, and has now spent around A\$60m (US\$46.5m) in a series of related acquisitions which include the Lastra heavy lift and haulage business in the Netherlands and also Econofreight United Transport in the

Mr Gary Pemberton, Brambles group managing director, said Toman represented an opportunity to enter the central and eastern European market for industrial services.

Toman is the second largest crane rental operation in Austria, with cranes of up to 400 tonnes capacity, and a substan-tial fleet of heavy-lift trailers. It operates throughout Austria and in Hungary and Czechoslo-vakia from bases in Vienna, Graz, Kapfenburg and St Pol-

BHP Steel acquires **Boral** unit

By Kevin Brown in Sydney

BHP Steel, a division of the Broken Hill Proprietary company, yesterday said it had acquired the steel division of Boral, the construction and building materials group, subject to the approval of the Trade Practices Commission.

BHP is understood to have paid between A\$70m (US\$54.2m) and A\$90m for Boral Steel, which has plants in four states manufacturing reinforced bars and wire mesh for the construction industry.

for the construction industry.

The deal increases BHP's share of the reinforced bar and mesh sector from around 25 per cent to 45 per cent, close to Smorgon ARC, the market leader, which has in excess of

50 per cent of the market. The deal will also increase sales of steel to the har and mesh industry from BHP's

own mills. Boral purchased its steel

from a variety of manufacturers. Mr Roger Pysden, chief gen-eral manager of Boral's build-

the group had been approached by BHP.

It is not a core business for

us, and we are satisfied with the price we got," he said. "It is essentially a high-cost, low-value added business which BHP is in a much better position to expand."

Analysts said the price paid

by BHP appeared high, given Boral Steel's exposure to the non-residential construction market, which has been hit

market, which has been hit hard by recession.

"It is a good deal for Boral. BHP probably paid a little too much, but they are getting long-term growth and probably getting rid of a competitor," said Ms Jolanta Masojada, an analysts with Macquarrie Bank.

FLC becoming a leading force in international energy sector

By Dai Hayward in Wellington

FLETCHER Challenge (FCL), the New Zealand-based international group which is one of the world's top three forestry concerns, is rapidly becoming a leading force in the interna-

a leading force in the interna-tional energy sector.

It is now the world's largest producer of crude methanol, used in a wide range of indus-trial products, including petrol. FCL's subsidiary, Petrocorp, having established itself as New Zealand'ss foremost oil New Zealand'ss foremost oil and gas explorer, distributor and processor, has moved into oil exploration in Indonesia, Canada, Thailaid, the Philippines, Australia and Colombia.
On December 20, Petrocorp was awarded its third Indonesian production-sharing contract in central Sumatra. This collowed its specess in cash followed its success in early December in leading the first foreign consortium to be awarded an exploration licence in mainland China. This contract gives it the right to explore 15.900 square kilo-metres in central China.

Petrocorp contributed a taxpaid NZ\$157.1m (US\$93m) to Fletcher Challenge's 1990 profit of NZ\$662.4m. Although Petrocorp's contribution was down on the previous year, due to lower world prices for metha-nol, it may make an even big-ger contribution this year as prices and profits are expected to rise. Ownership of Petrocorp will also allow Fletcher Challenge to benefit from higher world oil prices as each dollar



Hugh Fletcher: confident in future of energy division

oil adds about \$N210m to

FCL's earnings.
Mr Hugh Fletcher, chief executive, has described the acquisition of Petrocorp oil and gas reserves, from the New Zealand government in 1988, as the cheapest acquired anywhere in the world in the past

Last year, Petrocorp was split into its three operational sectors - exploration and production, petrochemicals and natural gas.

Petrocorp's share last year of the oil produced from the onshore New Zealand wells in which it has an interest was 4.6m barrels.

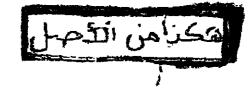
Two of its fields, the McKee and the - both in Taranaki province - produced 16,000 barrels of oil a day, almost 20 per cent of New Zealand's oil Through Petrocorp Explora-tion, Fletcher Challenge now has proven reserves, including those in Canada, of 70.2m barreis of oil and 1.7 trillion (million million) cu ft of natural gas. The latter is equivalent to 355m barrels of oil.

Petrocorp moved into Can-ada last July when it bought the Provost oil and gas fields in Alberta from Amoco for C\$116.5m (US\$101.3m). The Provost project includes four gas fields, an oil field and a com-prehensive gas gathering and processing system. Its reserves are estimated at 180bn cu ft of gas and 1.2m barrels of oil.

Despite the world surplus of methanol which depressed prices last year, Fletcher Challenge is confident that demand will outstrip supply over the next few years. It will be boosted by the increasing use of methanol in the production of transport fuels.

of transport fuels. Fletcher Challenge has prepared for the increased demand, which had produced higher prices, by completing a NZ\$22.8m expansion programme which almost doubled production capacity. In the June 1990 year it sold 535,171 tonnes of methanol. A big cost tonner is Mitsubishi of Japan which has bought a total of im

tonnes. Fletcher Challenge confidence in the future of its energy division should be repaid with increased turnover and profits for its 1991 report



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INTERNATIONAL COMPANIES AND FINANCE

Scott Paper plans \$100m write-off before disposals

By Nikki Talt in New York

SCOTT PAPER, the world's largest producer of tollet tissue, paper towels and napkins, said yesterday it planned to take a write-off of around \$100m in the fourth quarter of 1990, ahead of the disposal of peripheral activities.
The \$100m write-off equates

to around \$1.35 a share. Analysts had been forecasting full-year earnings of around \$3.80, after an aggregate \$2.71 in the first nine months. However, Scott Paper shares — which have taken a fall recently - gained % at 37% on the news. Scott said it had already identified the non-strategic assets which it plans to sell These include most of its food services business - which ranges from napkins to foam

cups and plastic cutlery - plus its speciality paper operations, taking in a paper mill in West-brook, Maine. The bulk of the company's non-woven products business, with operations in the US and West Germany, will also go.

The company declined to say how much such sales might raise, or to specify whether any negotiations were already under way. Scott Paper, which had

already warned that profits for 1990 might fall short of the pre-vious year's figure, has been involved in a programme of asset sales for some years. For example, it disposed of a 50 per cent interest in a pulp mill, Brunswick Pulp & Paper Com-pany, in 1988; sold 194 acres of woodland in Washington state for \$230m in 1989; and shed its Brazilian affiliate in a \$40m

Scott refused to be drawn on whether it still expects to post a profit in the final quarter of 1990. It did stress, however, that it remains committed to European expansion and said that no big facilities in Europe would be involved in the disposal programme. Scott said it expected capital

expenditure in 1991 to be around \$350 to \$400m, only half the projected \$800m to \$850m level of 1990, it said that this reduction, coupled with the money from divertments money from divestments, should enable the company to reduce debt and fund further

Pan Am awaits court ruling

By Nikki Talt in New York

PAN AM, the cash-strapped US airline which filed for Chapter 11 bankruptcy earlier this week, was returning to the Manhattan courts yesterday in the hope of getting its contro-versial plan to sell its London Heathrow routes to United Airlines approved by the bank-

ruptcy court judge.
The decision by Judge Cornelius Blackshear will be critical to Pan Am's survival.
United, together with Bankers
Trust, have agreed to provide
Pan Am with \$150m of temporary loan financing.
This is designed to cover the

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carrier's cash needs until it receives the \$290m United is due to pay for the London routes. This latter transaction is dependent on the approval of the UK authorities. And Mr Malcolm Rifkind, the UK transport secretary, has indicated he will not be However, the sorely-needed

\$150m loan is conditional on Judge Blackshear deciding that the London route sale is a fair deal - the ruling he will be asked to make

Pan Am will face opposition in the courts from various sources. Delta Airlines, the third largest US carrier, said on Wednesday it was willing to offer \$50m for Pan Am's Los Angeles to London route alone. With more time, we would consider making an offer for other routes or assets," said Delta's chairman, Mr Ron

Accordingly, Delta is asking the court to delay its ruling on the United route sale. The air-line is struggling to gain some advantage in the current wave of route sales, and has already lobbied, unsuccessfully, for a US department of transportation hearing into two London route disposals by Pan Am and Trans World Airlines.

Trans World Airlines.
Further opposition will also be lodged on behalf of Pan Am's shareholders. A shareholder suit had already been filed by a Mr John Decker, protesting at the United transaction and obtaining that a batter tion and claiming that a better price could have been secured for the assets.

Yesterday, Mr Nicholas Chimicles, the lawyer repre-senting Mr Decker, said this action was terminated in antic-instion of the Chapter 11 filing, but that the concerns were unchanged and that his client would be represented at the

Nintendo US sales surge 27%

By Karen Zagor in New York

NINTENDO of America, the US subsidiary of the Japanese video games company, yester-day said its 1990 US sales grew

27 per cent to \$3.4bn.
In spite of efforts by would-be competitors to take a bigger slice of the US video games market, Nintendo's presence is commanding, with 87 per cent of the home video game market Mr Peter Main, US vice presi-

dent of marketing, said Nintendo's entertainment system could be found in more than 30

per cent of American homes. At a time when the US toy industry is flat and little pros-pect of improvement in the new year, Nintendo expects to turn in 1991 sales of \$4bn, with the US video game industry posting total sales of \$4.7bn. Although video games are not classified as toys, they compete in similar markets.

Some analysts are sceptical about Nintendo's growth prospects beyond the next year. Mr Takafumi Ochiai, vice presi-dent at New Japan Securities in New York said: "Nintendo manages its software very well. But its market penetration is almost full. And it is difficult for a one-product company to sustain growth.Nintendo's future prospects are tied to its ability to develop new software "and this is very difficult to

Mr Howard Vogel, a toy industry analyst at Merrill Lynch, believes Nintendo will start losing market share next year, helping US toy compa-nies to improve their sales.

*Bank joint venture faces **EC** inquiry

By Lucy Kellaway

THE PROPOSED joint venture between Banque Nationale de Paris, Dresdner Bank and a private Hungarian bank is being examined by the Euro-pean Commission to see if it is caught by the EC's new merger

The commission said it was notified in December about the deal, which on preliminary inspection did appear to fall under the new regulation. The joint venture involves

the two west European banks joining forces with OKHB, the second-biggest Hungarian commercial bank, to create a new bank to be called BNP-KH-

Dresdner Bank.

Although the starting capital of the bank is only Forint 1hm (\$14m), the deal is likely to fall under the merger rules as the western banks' turnover is high. The new bank would help. Hungarian companies help Hungarian companies with import and export busi-ness, help to finance joint ven-tures between western and Hungarian companies, and assist with Hungarian privati-sations. The commission must decide within one month of receiving notification whether to mount a full enquiry.

Imperial Oil expects record year-end results

By Robert Gibbens

HIGHER CRUDE prices will help Imperial Oil, Canada's integrated oil company, to post 1990 results near the peak C\$450m (US\$391.3m) of

This indicates earnings per share of C\$2.60 to \$2.65 after a \$200m restricturing charge, senior officials told a New York energy conference.

Upstream business continued strong in the fourth quarter and downstream operations improved slightly. Debt. has been cut of \$2.8bn from \$5.8bn early in 1989 following acquisition of Texaco Canada for 15bn.

The reduction is due to upstream and downstream asset sales and debt will continue to decline in 1991.

Production in 1991 is expec-ted to average 345,000 barrels daily against 350,000 barrels

KPMG confirms fall in value of cross-border deals

By Guy de Jonquières, International Business Editor

SLOWDOWN international merger and acquisition activity is confirmed by figures published by accountancy firm KPMG. which show that the value of cross-border deals fell 13 per cent last year to \$114.2bn from \$130.6bn in 1989.

There were steep falls in the value of purchases by companies based in the US and France, two of the most active acquiring countries. American acquisitions abroad fell to \$15.8bn from \$23.2bn, while those by French companies declined to \$16.4bn from \$22bn. US acquisitions in the European Community slowed par-

ticularly sharply, to \$3.7bn from \$12.7bn. Much of the decline was due to a drop in the value of purchases in the UK, which fell to \$2.6bn from

Japan and Sweden were the only large countries to increase the value of their acquisitions over 1989. Purchases by Japa-nese companies rose to \$16.7bu from \$14.7bu, while those by Swedish companies grew to \$9.5bn from \$1.9bn. However, British companies

remained the biggest cross-

border acquirers by a large margin, in spite of a decline in the total value of their purchases to \$20bn from \$23.8bn. As in 1989, the US was the most popular target country, receiving foreign purchases worth \$46.8bn. It was followed by Britain, where international

acquisitions totalled \$20.6bn.
Declines in the value of international purchases in North America and the EC were offset by a strong increase in cross-border acqui-sitions in other countries. These almost trebled in value to \$20.6bn from \$7.8bn.

Much of the rise was due to a surge in acquisitions in Argentina, New Zealand and Switzerland. The only EC countries in which the value of purchases rose were Ireland,

Italy and Spain. The fall in worldwide activity was particularly pro-nounced in the final quarter of last year, when the value of deals fell 32 per cent to \$28.6bn from \$42.3bn in the same period of 1989. The total number of deals last year fell from to 2,517 from 2,762.

Philips gives first public showing of its DCC

By Ronald van de Krol in Amsterdam

PHILIPS, the Dutch electronics group, has given its first public demonstration of the digital compact cassette (DCC), the company's lower-priced alternative to the digital audio tape (DAT) system being champi-oned by Sony of Japan.

The company is seeking to promote the DCC system -unveiled this week at the annual consumer electronics trade show in Las Vegas - as the logical successor to the conventional audio cassette, which was invented by Philips

The Dutch group has won backing for the concept of pre-recorded DCCs from major music companies such as EMI, Warner, Bertelsman and its own 80 per cent-owned music subsidiary PolyGram.

It expects to launch consumer sales of DCC players in 1992, by which time it hopes that pre-recorded DCCs will also have begun hitting the market. Like DAT players, the players can be used for home

recording of digital-quality sound on blank cassettes. Like DAT players, however, they will also be equipped with a device to limit the number of copies that a consumer can from a compact disc (CD), the run-away audio success of the 1980s which was jointly developed by Philips

and Sony.

Philips claims that the biggest advantage of DCC players over the rival DAT system is that they can play existing analogue audio cassettes as well as the new DCCs. DAT players, by contrast, can play only DAT tapes. So far, how-ever, few pre-recorded DAT

tapes are available. Philips is developing DCC in partnership with Matsushita of Japan. It has already licensed Tandy of the US to build play-ers, which are expected to sell for \$500 to \$600 each compared with DAT-player prices of \$1,000 or more. Other hardware companies will also be offered

Control of the Contro

LIG in £61.6m issue to cut debt

By Maggle Urry

LONDON International Group braved yesterday's gloomy stockmarket with a rights issue to raise £61.6m net. The cash is needed to cut the company's debt level and allow it to continue expanding.

The group, best known for its Durex condoms, has spent beavily on capital investment and acquisitions over the last

Mr Alan Woltz, chairman, said the rights issue was needed in part because at current prices the company no longer expects bond holders to convert a £50m convertible issue into equity.

LIG, which also makes surgi-

cal and household rubber gloves, health and beauty prod-ucts and processes photo-graphs, saw its shares fall 23p to 216p on the news, having fallen 7p on Wednesday on rumours of the issue. The rights issue is on a one-for-four

hasis at 190p.

Mr Woltz said the group and its advisers — S G Warburg, the merchant bank, and S G Warburg Securities as broker - had reconsidered the issue following the collapse of talks on the Gulf crisis in Geneva on Wednesday, but concluded that

"The reasons for the issue are very positive," he said.
The rights issue was accompanied by a forecast of pre-tax profits of "at least £38m" in the vear to end-March, compared with £36.5m in the previous year. This was below most analysts' earlier expectations of about £41m following a 16 per cent rise in interim pre-tax profits to £18.8m. Mr Woltz said the forecast was a "downside" number and he hoped to beat it comfortably.

A further confusion was caused because the £38m figure was forecast before some deductions. These included £2.3m of supplemental interest on LIG's £50m convertible bond issue for 1990-91 and an exceptional cost of £5.8m for extra interest on the bonds between their issue in 1987 and March 1990.

The extra interest has to be provided because bond holders are expected to exercise a put option in March 1992 at a price to give a yield of 8% per cent rather than the 4% per cent coupon on the bonds.

The group's debt has risen sharply from £87.1m to a net £147.9m, including contingent liabilities of £4.4m, at the end of December. This compares with £87.5m in the last balance sheet, when shareholders' funds stood at £87.1m including intangibles of £42.3m.Mr Woltz said the current level of debt was seasonally high and that gearing would have been 100 per cent at the year end.

After the rights issue, he said, year-end gearing would fall to 24 per cent or 44 per cent excluding intangibles. A final dividend of 6.25p (5.65p) was Lex, Page 18

Laidlaw close to quarterly growth targets By Robert Gibbens

in Montreal

LAIDLAW. the waste management and school bus group controlled by Canadian Pacific, almost achieved target profit growth in the first quar ter of fiscal 1991. The North American reces-

sion affected waste operations, but the school bus business, hit for two years by staffing problems, turned around. In the latest quarter, Laidlaw earned US\$77.5m, up 26 per cent from \$61.2m a year ear-lier, on revenues of \$516m, up 28 per cent. Per-share earnin were 32 cents, up 19 per cent from 27 cents, because average shares outstanding were up nearly 10 per cent year-to-year. The quarterly dividend has been raised from 7 cents a

share to 8 cents.
Laidlaw's medium-term target is a 20 per cent annual growth in per-share earnings. Former chairman and founder Michael DeGroote will remain Laidlaw's representa-tive in the ADT boardroom. Laidlaw owns 29 per cent of ADT, the Bermuds-based security systems group, and seeks additional seats. But it has not decided whether to increase its

interest or sell. Mr DeGroote resigned last month from the Laidlaw boardroom and retired to Bermuda. Earlier, he sold almost all his remaining shares to Canadian Pacific (CP). James Bullock, a well-known Toronto property executive, replaces him as a Laidlaw director.

Laidlaw stock has fluctuated on reports that South Carolina wants the company to set up a large trust fund against potential hazards at a waste landfill site, while Laidlaw insists \$30m special insurance is sufficient. Last autumn it provided \$33m after court action halted operations at a Cleveland landfill site.

Price falls hit Cockerill Sambre Finns may

aggressive pricing by other

steelmakers.

COCKERILL SAMBRE, the Belgian steelmaker, yesterday warned that its profits for this year would be significantly lower due to the recent downturn in the steel market, The warning follows a simi-

lar announcement from Arbed, the Luxembourg steel com-pany, with which Cockerill has recently scrapped plans for a partial merger.

The companies are suffering from sharp falls in the prices of most steel products, lower demand, and increasingly

By Lucy Kellaway in Brussels GLAVERBEL, the Belgian glass maker controlled by Asahi Glass of Japan, is to increase its share of the European glass market by buying out its Italian partner in Splintex, a joint venture company making glass for the car indus-

try.
The deal will mean that Asahi Glass, which is the big-gest maker of glass for cars in the world, will further

However, Cockerill stressed that its financial position remained strong, and that its profits for the year just ended would show only a small fall against the record BFr15.4bn (\$492m) net made in 1989.

Mr Jean Gandois, Cockerill's president, said the company was in no hurry to find other deals following the collapse of talks with Arbed, which would have pooled the flat steelmaking operations of both

Glaverbel to buy out car glass partner

trate on producing high quality glass, using increasingly advanced technology, suitable for meeting the high demands of the growing number of Japa-

nese car manufacturers setting

An investment programme costing BFr1bn (\$32m) in its

up in Europe.

groups. He said that talks had failed due to a conflict in the priorities, and he held out no hope that they could be

Flat steel still accounted for some 90 per cent of Cockerill's business, despite some efforts by the company to diversify into other areas.

Any new partner would need

to be quoted on the stock exchange, and would need to have considerable industrial and commercial strengths, Mr Gandois said.

BFr3.8bn in 1990, claims to have about 8.5 per cent of the

European car market. The

company was set up in 1986 in an attempt to allow the Bel-

gian and Italian glass makers to increase their share of an

increasingly competitive Euro-

mittee, said the revisions would replace both the 1939 Restricting Act and the 1988 Insurance Companies Act. The 1939 act forbids foreigners from establishing busi-nesses in key areas such as forestry and limits their equity strengthen its hold over its
Belgian subsidiary.
Glaverbel said that Splintex
would in the future concenstrengthen its hold over its
improve production methods
by the middle of next year.
Splintex, which had sales of ownership to 20 per cent or, with special permission, to 40 per cent. The 1988 act cut the

reform

in Helsinki

investment

A FINNISH government committee is considering

reforms to the law restricting

foreign investment in the coun-

try's companies. It expects to publish its recommendations

Professor Kirsti Rissanen, who heads the 14-member com-

By Enrique Tessieri

by the end of June.

Finnish insurance companies from 100 to 40 per cent.

Ms Rissanen said: "It is too early to say what the commit-tee will actually recom-mend ... but we do expect to recommend limits on equity ownership of companies."
Finnish bond market, Page 27.

maximum foreign ownership in

No FT? No problem in Japan

Keeping up with the news when you travel to the Far East used to be something of a challenge. The world seldom stands still. These days, in fact, just a few hours can be enough to change history for ever.

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FINANCIAL TIMES

Correction Notice

The Nippon Credit Bank (Curação) Finance, N.V.

U.S. \$500,000,000 Subordinated Floating Rate Guaranteed Notes 2000

given, that the interest rate for the Interest Period from 27th December, 1990 to 27th March. 1991 is 8.425% per annum. The Coupon Amount payable on the 27th March, 1991 in respect of each of U.S. \$10,000 in principal amount of each note is U.S. \$210.63.

Bankers Trust Company, London

SHEARSON LEHMAN **HUTTON HOLDINGS**

US\$300,000,000 Floating rate notes due

October 1996 For the three months 11 January, 1991 to 11 April, 1991 the notes will carry on interest rate of 7.63125% per annum and interest payable on the relevant interest payment date 11 April, 1991 will amount to

US\$190.78 per US\$10,000 note. Agent: Morgan Guaranty Trust Company

Tenneco Inc



Agent Bank

CRI INSURED

MORTGAGE

ASSOCIATION INC. USD 140,000,000 Guaranteed Secured Floating Rate Notes due

In accordance with the terms and conditions of the Guaranteed Secured Notes, notice is hereby given that for the period from January 10, 1991 to April 10, 1991, the Guaranteed Secured Notes will carry an interest of 71½% per amant accuring on the outstanding principal amount of each Note.



The 1991 first quarter dividend of 80¢ per share on the Common Stock will be paid March 12 to stockholders of record on February 8. About 131,000

SAMSUNG SEMICONDUCTOR AND TELECOMMUNICATIONS LIMITED
US\$30,000,000 PLOATING RATE NOTES DUE 1994
GUARANTEED BY
SAMSUNG ELECTRONICS COMPANY LIMITED

unt interest payment date, 10 July 1991, will be US\$3959.38 CHEMICAL BANK

Halifax Building Society

Floating Rate Loan Notes 1992 For the three month period from 10 January, 1991 to 10 April, 1991 the Notes will bear interest at the rate of 14146 per cent, per annum The Coupon amount per £5,000 Note will be £173.37, payable on 10 April, 1991.

Morgan Grenfell & Co. Limited

£100,000,000

BRADFORD & BINGLEY

Floating Rate Notes Due 1998 14%% per armum

NOTICE

U.S. \$100.000,000 Floating Rate Depositary Receipts Due 1992 presently outstanding (the "Receipts")

The Law Debenture Trust Corporation p.l.c.

and relating to U.S. \$100,000,000 Floating Rate Deposits Due 1992 with the Nassau (formerly London) Branch

Istituto Bancario San Paolo di Torino NOTICE IS HEREBY GIVEN TO THE HOLDERS OF THE

Istituto Bancario San Paolo di Torino, London Branch, requestes The Law Debenture Trust Corporation p. l.c. to exercise its powers pursuant to the Conditions of the Receipts and the Depositary Agreement and Trust Deed (the "Trust Deed") dated 4th December, 1985 and made between Istituto Bancario San Paolo di Torino, London Branch and The Law Debenture Trust Corporation p.l.c. (the "Depositary Trustee") as Depositary Trustee for the holders of the Receipts to agree to the substitution of the Nassau Branch in place of the London Branch of Istituto Bancario San Paolo di Torino as the responsible branch in respect of the Deposits and under the Trust Deed;

(2) the Depositary Trustee, being of the opinion that such substitution is not materially prejudicial to the interests of the holders of the Receipts and the interest courons appertaining thereto, has agreed to such substitution with effect on and from 28th December, 1990; and

3) such substitution has been effected by the First Supplemental Depositary Agreement and Trust Deed dated 28th December, Copies of the Trust Deed and the First Supplemental Depositary Agreement and Trust Deed referred to in (3) above are available for

respection at the specified offices set out below of the Paying Agents. **Principal Paying Agent** Bankers Trust Company 1 Appold Street

Swiss Bank Corporation 1 Aeschenvorstadt CH-4002 Basle

Banque Internationale à Luxembourg S.A. 69 Route d'Esch L-1470 Luxembourg Banque Indosuez Belgique S.A. (for payment of principal only) Rue des Colonies 40 B-1000 Brussels New York, NY10015

Bankers Trust Company, London 11th January, 1991

Agent Bank

Tops Series IV Limited (Incorporated with limited liability in the Cayman Islands)

U.S. \$130,000,000

Series IV Floating Rate Trust Obligation Participation Securities due 1992 Secured by a Charge on a Portfolio of Fixed Rate Bonds

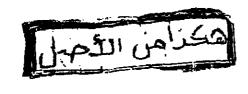
and Notes with an aggregate principal amount of U.S. \$186,355,000 For the period 10th January, 1991 to 10th July, 1991, the securities will carry an interest rate of 7.775% per annum with an interest amount of U.S. \$9,772.74 per U.S. \$250,000 denomination and U.S. \$19,545.49 per U.S. \$500,000 denomination, payable on

Listed on the Luxembourg Stock Exchange

Bankers Trust

Company, London

Agent Bank



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The Kingdom of Belgium

US\$400,000,000 Tranche A: U.S.\$150,000,000 Floating rate notes due 1996

In accordance with the provisions of the notes, notice is hereby given that for the interest period 11 January 1991 to 11 July 1991 the notes will bear interest at 71/2% per annum and interest payable on 11 July 1991 will amount to U.S.\$3,770.83 per U.S.\$100,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

U.S. \$300,000,000



COMMONWEALTH BANK OF AUSTRALIA

Undated Floating Rate Notes exchangeable into

Dated Floating Rate Notes 7.65% per annum (LIBOR 7½% + 0.15%)

Interest Period

11th January 1991 11th July 1991 Interest Amount due 11th July 1991 per U.S.\$ 10,000 Note U.S.\$ 384.83 per U.S.\$250,000 Note U.S.\$9,615.63

Credit Suisse First Boston Limited

EAGLE LIMITED (Incorporated with limited liability in the Cayman Islands)

Series "B" US\$ 45,000,000

Secured Floating Rate Notes Due 1996 In accordance with the provisions of the Notes, notice is

hereby given that the rate of interest for the interest period

11th January 1991 to 11th July 1991 has been fixed at 7.72% p.a. The coupon amount payable on 11th July 1991 will be U\$\$ 38.814.44 per U\$\$ 1,000,000 Note.



The Yasuda Trust and Banking Co., Ltd. London Agent Bank

NOTICE OF REDEMPTION To the Holders of the Extendible Notes Due 2005 of

General Electric Credit Corporation

(now known as General Electric Capital Corporation)

NOTICE IS HERIEBY GIVEN, pursuant to the provisions of Section 6 of the Fiscal and Paying Agency Agreement, dated as of October 9, 1985, between General Electric Credit Corporation (the "Company") (now known as General Electric Capital Corporation) and The Chasse Manhettan Bank (National Association), as Fiscal and Paying Agent, and paragraph 60 of the Terms and Conditions of the above-mentioned Notes (the Notes*), that all of the Notes will be redeemed on February 13, 1991 (the "Redemption Date") at a price equal to 100.75% of the principal amount together with accused misrest to the date fixed for redemption (the "Redemption Price"). Interest on the Notes shall classe to accrue from and after the Redemption Date. On and after the Redemption Date, the sole right of the Notes shall be to receive the Redemption Price.

P.O. Box 448 Mooigate House Coleman Street in EC2P 2HD Englis

as made outside the United seales if made to be a support dentification. U.S holders who are required to provide their correct faspayer identification. S Form W-9 and who fail to do so may also be subject to an IRS penalty. Notes of the provident of the Notes of the Providence of t

GENERAL ELECTRIC CREDIT CORPORATION (now known as General Electric Capit By: The Chase Manhattan Bank (National as Fiscal Agent and Paying Agent

Dated, Jenuary 11, 1991

Industrial Credit Corporation plc

(Incorporated with limited (lablity in Ireland) ¥3,000,000,000 Floating Rate Guaranteed Notes

Due 1993 Unconditionally and irrevocably guaranteed by The Minister for Finance of Ireland acting for and on behalf of Ireland. Notice is hereby given that the Rate of Interest for the Interest Period from 11th January, 1991 to 11th July, 1991 is 7.25% per annum. Interest payable on 11th July, 1991 will amount to ¥3,595,205 per ¥100,000,000

¥3,595,205 per ¥100,000,000 ncipal amount of the Notes. Agent Bank The Long-Term Credit Bank of Japan, Limited Tokyo

Union Bank of Finland Ltd

¥8,000,000,000 Floating Rate Notes

Due 1994 Notice is hereby given that the Rate of interest for the Interest Period from ith January, 1991 to 11th July, 1991 is 7.25% per annum, interest poyable on 11th July, 1991 will amount to ¥1,797,603 per ¥50,000,000 principal

Agent Bank
The Long-Term Credit Bank
of Japan, Limited
Tokyo

U.S. \$200,000,000



Eni International Bank Limited orated with limited liability under the laws of the Commonwealth of The Bahamaa.)

Guaranteed Floating Rate Notes due 1991 Unconditionally and irrevocably Guaranteed as to payment of principal and interest by Ente Nazionale Idrocarburi

(A Public Corporation of the Republic of Italy) Notice is hereby given, that for the three months Interest Period from January 11, 1991 to April 11, 1991 the Notes will carry an Interest Rate of 7%% per annum. The interest payable on the relevant Interest payment date, April 11, 1991 will be U.S. \$184.38 per U.S. \$10,000 principal amount of Notes.

By: The Chase Manhatten Bank, N.A. London, Agent Bank



SHARON STEEL ACQUISITION COMPANY, INC.

has acquired the steel-related assets and businesses of



The undersigned acted as co-proponent of the Plan of Reorganization with the Quantum Fund, N.V. to bring Sharon Steel Corporation out of Chapter 11 of the bankruptcy code, assisted in the settlement negotiations with all interested parties, led the acquisition and financing negotiations of the above transaction and together with management acquired the controlling interest in Sharon Steel Acquisition Company, Inc. through its corporate buy-out affiliate, Legend Capital Group, L.P.

CASTLE HARLAN, INC.

January 8, 1991

New York

BANK OF NEW ZEALAND

NZ\$150,000,000 Floating rate notes 1992

For the three months 10 January 1991 to 10 April 1991 the notes will carry an interest rate of 11.80545% per annum. Interest payable on the relevant interest payment date
10 April 1991 will amount to NZ\$29,109.33 per NZ\$1,000,000 note and NZ\$145,546.64 per NZ\$5,000,000 note

Agent: Morgan Guaranty Trust Company

JPMorgan

The Hongkong and Shanghai Banking Corporation
(Incorporated in Hong Kong with limited liability) U.S.\$400,000,000

PRIMARY CAPITAL UNDATED FLOATING RATE NOTES (THEIR SERIES)

Notice is hereby given that the Rate of Interest has been fixed at 7.6875% and that the interest payable on the relevant Interest Payment Date April 11, 1991 in respect of \$5,000 nominal of the Notes will be \$96.09

In accordance with the provisions of the Notes, notice is hereby given that for the interest Period from January 11, 1991, to July 11, 1991 the Notes will carry an interest rate of 7%% per annum. The interest payable on the relevant interest payment date, July 11, 1991 will be U.S. \$191.68 per U.S. \$5,000 Note. By: The Chase Manhattan Bank, N.A.

deterreichische volksbanken-aktiengestlischaft

Floating Rate Subordinated Notes due 1995

U.S. \$50,000,000

London, Agent Bank

January 11, 1991



U.S. \$500,000,000

National Westminster Bank PLC (Incorporated in England with limited liability)

Primary Capital FRNs (SERIES "A")

in accordance with the provisions of the Notes, notice is hereby given that for the six months interest period from January 11, 1991 to July 11, 1991 the Notes will carry an Interest Rate of 71%% per annum. The interest payable on the relevant interest payment date, July 11, 1991 against Coupon No. 12 will be U.S. \$3,865.10 and U.S. \$386.51 respectively for Notes in denominations of U.S. \$10,000 and U.S. \$10,000.

By: The Chase Manhattan Bank, N.A. London, Agent Bank

INTL CAPITAL MARKETS AND COMPANIES

Zenith in battle to control board

By Martin Dickson in New York

ZENITH Electronics, the last remaining US maker of televi-sion sets, faces a fight to take control of its board from Nycor, a privately-owned New Jersey company which makes

air conditioners.

Nycor, which built up an 8.2
per cent stake in Zenith last utumn, said in a filing with the Securities and Exchange Commission yesterday that it planned a proxy battle to place candidates on Zenith's board. Nycor said it believed that the current Zenith manage-

ment did not have a viable business plan to serve the best interests of stockholders and a change in leadership would be in the best interests of share-

While other US television makers have dropped out of the business in the face of strong Asian competition. Zenith has struggled on and devoted large amounts of money towards developing a high definition television system which promises much clearer picture and sound

The company said in December that it and AT&T were jointly developing an all-digi-tal high definition system. However, Zenith has been

losing money - \$38m in the first nine months of last year while Nycor, which makes air conditioners under the Fedders brand name, is profitable and cash-rich after spinning off several engineering subsid-

Fedders is run by Mr Salvatore Giordano, who took con-trol in the late 1940s, and his

son, Salvatore Jr.

Nycor said in its filing that it had met Zeuith representa-tives to discuss plans for increasing shareholder value and had suggested that the company consider a possible spin-off of the consumer television business.

Digital to shed 3,500 workers in six months

By Louise Kehoe in San Francisco

DIGITAL EQUIPMENT, the second largest computer manufacturer, is to lay off up to 3,500 workers over the next six months. The action is the iirst largescale lav-off company's history.

Digital had previously unced plans to reduce its 123,000 workforce by about 5,000 to 6,000 through volumtary severance programmes by the end of the current fiscal

year, June 30.
Company officials said yesterday, however, that only about 2,500 people had so far left the company voluntarily.
"We don't think that, in the current economic climate, we can expect to reach our goal

through voluntary programmes," the company said. A computer industry-wide slump, on top of rising unem-ployment in Massachusetts, where Digital is based, had limited response to the voluntary severance programme, Digital said.

Ingital said.

Digital said it was still evaluating where the job cuts would be made, but the "vast majority" would be in the US.

Yamaichi leads Y2.5bn purchase in Yamagen

A GROUP of five companies, led by Yamaichi Securities, one of the big four Japanese securities houses, has purchased Y2.5bn in new shares issued by Yamagen Securities, a middle-sized, Osaka-based securities house, Reuter reports from Tokyo. This raises Yamaichi's stake

This raises Yamaichi's stake to 40 per cent from 10 per cent and makes the group Yamagen's biggest shareholder. The purchase was atmed at strengthening Yamagen's financial base, which had suffered from the sharp drop in stack writes a last year.

stock prices last year. Yamaichi is also considering sending one or more directors to Yamagen to participate in its management. Yamagen, capitalised at Y1.62bn, became a member of the Tokyo stock exchange last November after paying Y1.3bn in joining fees.

CBOE names vice-chairman

THE board of the Chicago Board Options Exchange (CBOE) has named William C. Floersch, an independent market-maker, vice-chairman of the exchange and chairman of the executive committee for

Mr Floersch, a member of CBOE since 1974, succeeds Thomas A. Bond, who had served three one-year terms as vice-chairman. Mr Rloersch ran unopposed for the exchange's top elected office.

Treasuries regain losses as high yields attract buyers

By Karen Zagor in New York and Simon London in London

IIS Treasury bonds yesterday morning recouped most of their previous day's losses. with buyers lured into the long end of the market by the attractively high yields.
At mid-session, the Treasury's 30-year bond climbed 3

to 104th, yielding 8.37 per cen after closing down nearly 1 point on Wednesday. Among shorter dated maturities, which have been less volatile which have been less votation than the long end of the yield curve, the two-year note was a higher at 7.09 per cent.

The Federal Reserve

arranged overnight matched sales when Fed funds were changing hands at 6th per cent. The move, which was widely anticipated, was seen as a protest against the low Fed funds rate and to correct a slight excess of reserves. The move was seen as a confirmation that the perceived new target for the rate is 6% per cent. In the foreign exchange mar-

ket, trading was expected to

GOVERNMENT BONDS

remain within its recent ranges before the January 15 deadline for Iraq to withdraw from Kuwait. At mid-session,

Y134.60 and DM1.5310.
Indeed, trading was thin in most US financial markets yesterday morning after the extreme volatility of Wednesday linked to the Geneva peace talks. The Gulf remains the primary concern of the bond market, and volume will probably remain lacklustre until

■JAPANESE government bonds defied expectations in overnight trading in Tokyo, staging a strong rally which saw cash bond yields fall by more than 10 basis points. The benchmark government bond issue No 119 closed on a

there are clearer signs of how

the crisis will end.

yield of 6.86 per cent, against 7 per cent on Wednesday. In the futures market, the key March bond futures contract closed at 96.02, against 95.69 the day Analysts ascribed the rise to

unsubstantiated rumours that Iraq was about to withdraw from Kuwait. "The market is wholly rumour-driven at present," commented one analyst.

EIB 9 114 97
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EUROFINA 9 124 96
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GMAC 9 18 96
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IBM WORLD TRADE 7 5/8 93

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When there are signs of even

BENCHMARK GOVERNMENT BONDS Price Change Yield 500 09/92 03/00 10/08 103-03 -06/32 11.41 11.43 11.38 91-14 03/32 10.47 10.59 10.48 90-24 -18/32 70.12 10.13 10.13 9,000 11/00 102-03 -17/32 8.18 7.92 08/20 103-28 -26/32 8.39 8.10 - 88.8409 +0.002 6.89 6.97 98.7990 +0.057 6.61 6.59 No 119 4.800 No 129 5.400 9,000 10/00 100.2000 -0.450 8.96 8.98 GERMANY FRANCE BTAN 9.000 11/95 95.2216 0.391 10.26 20.17 OAT 6.500 03/00 91.5300 0.350 9.63 9.86 70,500 03/01 101,8500 -0,550 10,23 10.10 10.08 NETHERLANDS 17/00 99.8800 -0.380 9.26 9.17 9.07 13.000 07/00 104.9788 0.288 12.21 12.00 11.09 AUSTRALIA 10.000 08/00 100.2500 -0.350 9.94 9.69 9.70

a small rally everyone pours in. There is a large degree of wishful thinking in this perfor-

In London trade, yields crept back up as investors reas-sessed the chances of a war in the Middle East. The 119 was trading at a yield of 6.88 per cent in late afternoon.

With a high dependence on imported oil and oil-based products, the Japanese economy is seen as vulnerable to open hostilities in the Gulf. The dollar could easily breach Y140 and government bond yields could rise well above 7 per cent if a "shooting war"

■GERMAN government bonds reacted negatively in early dealing yesterday to the failure of Gulf peace talks in Geneva. although a positive mood was later restored by German trade figures for November. In the cash market, the latest 9 per cent 10-year government bond closed the day at 100.33 for a yield of 8.95 per cent, against 8.88 per cent on Wednesday. In the futures market, the

key March bund futures conract closed at 82.22, little changed from the opening level of 82.19 but down from the 82.69 close on Wednesday.

German trade figures for November showed a marked weakening of export growth. This boosted bond prices as analysis suggested that more domestic production capacity could now be channelled into east German reconstruction without adding to inflationary pressures. Moreover a current account surplus of DML3bn in November, compared with DM6.6bn in October, could

London closing, 'denotes New York morning session. Yields: Local market standard Prices: US, UK in 32nds., others in decimal Technical Data/ATLAS Price Sources reduce the concomitant net capital outflow from Germany. Again, this could free invest-ment resources for channelling

> MAPTER opening almost a point lower than Wednesday's London closing levels at the longer maturities, UK government bonds staged something of a recovery yesterday. In the cash market, the

into the east German economy.

benchmark long gilt maturing 2003/2007 closed the day at 1084 for a yield of 10.54 per cent, against 10.48 per cent on Wednesday. At the shorter matnrities prices held up bet-ter, although analysts said that this did not reflect significant switching by investors to the shorter end of the yield curve. In the futures market, the key march gilt futures contract closed at 90.02, against 90.16 on

Wednesday.

The biggest overnight falls in gilt prices took place in Tokyo trading time, which left most analysts bemused, given the strong performance of the Japanese government bend market.

aforeign investment in Chile grew strongly in 1990, with the amount actually entering the country rising by 26.1 per cent, or by \$234.4m over 1989, the government's foreign invest-ment committee said. Reuter reports.

The total invested in 1990

was \$1.13bn. Mining was the most important sector, accounting for 55.6 per cent followed by services at 33.5 per cent and other areas 10.9 per cent. These investments included projects approved both in 1990 and in previous

GTHER STRAIGHTS
COUNCIL EUROPE 7 94 UF
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AMER RANK 6 14 92 FT
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FORD CREDIT COLANDA 10 94 CS
GENERAL FLECT CAP 10 14 95 CS
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ONTARIO 1970/10 10 73 99 CS
QUEBEC PROV 10 11/2 95 CS
ROVAL RUSTOD 10 14/9 CS
SWEDEN 9 3/4 93 CS
AUSTRIA 7 3/8 99 EXP
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CREDIT 17/4 86 GS
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ALBERTA PROVINCE 9 3/8 95
ALSTRIA B 1/2 00
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BELGIUM 9 1/8 92
BFLE 7 3/4 97
BAP B 5/8 94
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INNOVATION AND TECHNOLOGY MERGE AT THE TOP.

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FOREIGN in South I pliffied ar sharply cu March I, t says, Modifica capital int go into ef ning of M ner in a m holds less report thei vant mini: Current)

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By John

From no Tai **TAIWAN'S** postponed : Moscow ca rency for worth of said yester from Taipei 200ds, but 1 been halted they intend Hsing-tsu Brothers Co huge Chu Company.

trade dele Taiwan. Ta matic ties

last year es PARIS BUDAPEST COPENEAG WASHINGTO Immediate (umished a Secretaria nference (Prestig Tel London Brosse U.S.A.

Papua New Guinea raises | Finland opens doors to foreign investment \$1bn for oil development

By Stephen Fidler, Euromarkets Correspondent

A DEBT financing for a \$1bn a number of variables, such as bil development in Papua New Buinea is being raised among international banks.

i The financing for the Kutubu oil project will raise up Frowers involved in the project: Ampol Exploration, a subsid-lary of Pioneer Industries of Australia and an associate of Pioneer, based in Papua New

"Guinea, Oil Search. The other companies fivolved Chevron as operator, BHP, British Petroleum and the Mitsubishi Group, are expected to finance their share out of their own funds. The sport of Papua New Guinea will have a 22½ per Sent interest in the project, its stake being paid for out of future oil revenues. The actual sums raised will depend on the project's ability to support debt as measured by

the remaining oil reserves. If 100 per cent debt funded, Ampoex will raise up to \$220m and Oil Search up to \$104m.

After completion of the project, which includes a gravityfed pipeline to a mooring buoy, both financings will become non-recourse to the companies. Production is expected to start towards the end of the second quarter next year.

The expected production of the development is expected at 220m barrels, and daily output declining from the initial 120,000 barrels per day. The pipeline is expected be usable for other developments. The financing includes political risk insurance through

OPIC, the US government agency and the Australian export credit agency.
It is also possible that the
International Finance Corpora-

developing countries will also lend on its own account to Oil Search.

rates, but the margins become identical once production has started. The term of the facility is between six and seven years, but the average life of the financing is expected to be about four years, with principal repayments skewed towards the early years when produc-tion is highest.

Syndication among banks is

tion, the World Bank affiliate created to encourage the growth of the private sector in

Each financing is priced ini-tially at a different margin over London interbank offered

75 per cent complete, with around 10 banks in the financing. Bankers Trust won the mandate for the financing against a competing bid from Chase Manhattan and Deut-

Tracy Corrigan explains the impact of liberalisation on a small Scandinavian market HEN the final stage of liberalisation is Finnish markka

v completed in Febru-ary, the Finnish bond market will at last be fully open for foreign business.
The market is small, even by

Scandinavian standards, but offers some of the highest yields in Europe, and recent favourable trends have caught the attention of some international investors. Since February 1990, foreign-

domestic bonds, but not bonds launched before that date. Outstanding bonds in the domestic market total over FM100bn, and only 20 per cent of that market - the FM22bn of bonds issued since February 1990 – has been available to investors outside Finland until

ers have been allowed to buy

newly-issued Finnish markka

They have also been allowed to buy markka-denominated international bonds, and, since

porate debt. According to Nomura Research Institute, only about FM45bn will be International and Eurobond issues likely to attract foreign interest, due to the large volume of private placements. Further, some bonds are issued free of all tax to Finnish investors, and so offer relatively low Although the market's lack

of liquidity will remain a stick-ing point, fundamental economic trends are claiming some international interest. With bond yields over 14 per cent and inflation expected to fall below 5 per cent in 1991, real interest rates are among the highest in Europe. "The economy is slowing down," says Mr Andrew White, a UBS analyst, citing falling industrial production and a non-in-flationary December wage agreement.

The government traditionally follows a strict currency policy, keeping the markka stable against an index of 15 cur-

Meanwhile, the structure of the Finnish market is shifting. Finnish insurance companies and pension funds find it difficult to meet their demand for long-term bonds, as the maximum unsturity in the government bond market is five years. Consequently, many lent directly to companies. often their parent companies.

I his practice is expected to die out as a more sophisticated hond market grows. A market in mortgage bonds, or even mortgage-backed bonds, could develop, according to Mr William Ledward, senior European economist at Nomura Research Insti-

In addition, the size of the government bond market is likely to increase. The Flun-ish government is moving from surplus to debt, but will never

(government) bonds.

swaps was declared.

The issue was swapped into fixed-rate Swiss francs, the first swap transaction to be authorised by the Spanish

authorities since the autumn

when a moratorium on peseta

• In the US medium-term note market, Swedish Export Credit is issuing up to \$100m of oil-linked notes, which offer investors a means of hedging against rising oil prices. The

against rising oil prices. The one-year notes, via Goldman Sachs, pay interest at 10% per cent, providing the price of oil does not fall below \$15 per barrel. The yield on the notes falls to nothing if the price of oil drops to \$12.50.

have a huge funding require-ment," says Mr Ledward. Meanwhile, the government has continued to issue new bonds, even when the net amount of government bonds has been shrinking, in order to

replace tax-free bonds with tax-able paper. Despite a net redemption of FM2bn in the first half of 1990, the size of the market reached FM27.5bn, as of June 1990, growing FMSon in five years.

The growth of the interna-tional bond, and, since last

year, Eurobond market has been hampered by the lack of swap opportunities, which has ffectively limited the market to borrowers with a requirement for Finnish markka. The free access to short-term money market instruments and associated derivative products granted to non-res on January 1 1991 should help the nascent swap market to

Italian broker welcomes Sims

By Haig Simonian in Milan

ITALY'S leading stockbroker yesterday welcomed the country's new law on stock exchange reform, which came into operation on Monday, while sounding a warning note to about the future of physical entrading on the bourse floor. go Mr Attilio Ventura, the h chairman of the Milan stock nexchange, said the Societa di g intermediazione Mobiliare -14SIM). Italy's new type of bro-

ker-cum-fund manager, would ofincrease transparency.

124 Taken with the decision to n concentrate equity trading on nithe bourse floor and the gradqual introduction of a computerbased trading system for Mr Ventura claimed othe Italian market now had the

instruments to catch up with its big counterparts in Europe. give details on whether Milan would move to an entirely screen-based system, or on how the introduction of new technology would affect trading

Screen-based trading, which is due to start with a limited number of shares in July, will operate at the outset alongside the existing auction system. Following the introduction

of electronic trading, it was possible to envisage a second phase, in which deals would be done exclusively from outside the bourse, he said.

"The bourse will lose some physical presence, but it will

not be completely void of human beings," be said. Trad-ing in certain residual stocks, which would not form part of the electronic system, and dealings in fixed-income securities and futures and options trading would fill the gap.

Italy currently lacks a mar-ket for trading derivative financial products, although the new Sims law makes some provision for their introduc-

Mr Ventura expressed opti-mism on the enactment this year of legislation regarding takeover bids and insider trad ing. By contrast, he was unable to shed light on the saga of when foreign companies would list in Milan.

launched at a yield spread of 35 basis points above the comparable gilt, a full 5 basis points more than the existing bonds.

\$ equivalent

the market was opened last

year, Eurobonds. As of February 1, all domestic bonds will

Around a quarter of the domestic market consists of

half the rest is made up of

bonds issued by financial insti-

tutions, and the balance is cor-

A new issue in the Spanish

matador bond market for the

Republic of Austria met strong demand, despite being tightly

priced in relation to outstand-

ing matador bonds, and the newly liberalised government

bond market. A matador is a

bond issued by a foreign bor-rower in the Spanish market.

Austria is only the second

sovereign borrower to tap the market, following Denmark's

debut in August. The Pta15bn six-year deal

was aggressively priced to

yield 13.35 per cent, 30 basis

points less than the Denmark

vernment debt. More than

be available to non-residents.

0.5

By Tracy Corrigan

ONLY sovereign and supranational borrowers tapped the international bond markets yesterday as inves-tors' focus on credit quality is heightened by potential war in the Gulf, limiting the market's receptiveness to lesser credits. The European Investment

INTERNATIONAL BONDS

Bank is carrying on normal operations in the capital mar-kets, to finance the steady disbursement of loans, an official said. The agency brought two deals yesterday, a DM200m 10-year issue of floating-rate notes, and a £100m tranche, added to its outstanding £300m issue of 10% per cent bonds due 1999. Neither deal was

Demand for the D-mark floater was firm, partly because floating-rate notes are considered less vulnerable at 99.80, within full fees. The EIB's sterling offering was also well received, accord-

E1B(b)◆ than fixed-rate bonds in times D-MARKS of volatility. The deal, launched by Dresdner, was bid **APrivate placement. 5Convertible. With equity warrants. †Floating rate note. •Final terms. a) Non-callable. b) Fungible with existing \$300mn deal. Non-callable. c) Coupon pays 3-month Libor minus 15bp. Callable after 2 years at par, then on

Montagu, which fully under-wrote the deal. The bonds were bonds are yielding. However, little Denmark paper is avail-

Austria's sovereign debt appeared to command some appeared to command some rarity value, even though, as of January 1991, withholding tax on Spanish government bonds for foreign investors has been abolished, opening a much larger and more actively traded market in sovereign debt to non-residents.

In addition, the government bond market offers higher yields. For example, five-year Spanish government bonds yield around 14.30, nearly a full point more than the new Austria deal. However, the govern-ment bond market is very illiquid for maturities longer than

five years.

Dealers said many bonds

NEW INTERNATIONAL BOND ISSUES

101.80

420 64 82 88 1 5½ 460 27 51 60 4½ 14 500 4½ 28 38 25 34

1997

13.55

EIB issue well received in move to quality advise on Polish bank sell-off were placed with retail inves By Christopher Bobinski tors, who may prefer bearer (matador) bonds to registered

in Warsaw

Rothschild to

N.M. ROTHSCHILD and Sons

N.M. ROTHSCHILD and Sens is to advise Polami's Export Development Bank (BRE) on its privatisation, the country's first big banking sale.

The BRE, which has assets of \$450m, was set up by the government in 1986 to develop Poland's trading potential. It is 10 per cent owned by the foreign trade and finance minforeign trade and finance min-Decisions have yet to be

taken on strategy and date of the privatisation. However the BRE is expected to look to a foreign bank to buy a significant number of shares rather than rely on a public offer to private domestic investors. Taiwan's Finance Ministry said it will issue T\$30bn worth of government bonds today to help finance the budget deficit, Reuter reports from Taipei. The five-year bonds carry a couon of 9.75 per cent and will be sold to the public and finan-cial institutions. A ministry official said: "We have to Issue the bonds as we have not received enough in taxes since the stock market crash last

Sainsbury signs £250m CP programme

್ರೈBy Simon London

of 250m commercial paper pro-cogramme arranged by Barclays wide Zoete Wedd.

mir The four dealers to the proingramme are BZW, Midland

EQUITY GROUPS

& SUB-SECTIONS

stocks per section

] CAPITAL GOODS (188)

Electronics (26) 6 Engineering-Aerospace (8). 7 Engineering-General (47)...

Building Materials (25)

14d SAINSBURY, the UK food kets and Swiss Bank Corpora-retailing group, has signed a tion. The deal enables Sainsbury to issue paper in sterling or dollars with maturities ranging from seven to 365

The programme will be used Bank, NatWest Capital Mar- to meet short-term working

FT-ACTUARIES SHARE INDICES

in conjunction with the institute of Actuaries and the Faculty of Actuaries

15.15

17.03

17.15

Day's Change

-1.8 -0.8

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Thursday January 10 1991

capital requirements and replaces an existing £100m facility, which was regarded as a benchmark deal in the sector when signed in 1986. Total paper outstanding in

the market now amounts to

Mon Jan 7

index No.

1243.13 1259.94 1406.20 601.95 993.19

973.69 980.46 1299.47

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Year

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710.63

Year ago (approx)

ing to lead manager Samuel **LONDON MARKET STATISTICS**

RISES AND FALLS YESTERDAY Financial and Properties ...

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Wed Jan 9	Year ago (approx.)	istat: A
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3.93 4.17 2.66 3.99	1.66 2.98	searijes mark
12.63 12.37 12.14	12,30	

5 years.... 15 years.... 25 years.... 12.62 12.37 #Opening Index 2109.3; 9 am 2105.3; 10 am 2111.0; 11 am 2110.4; Novo 2107.9; 1 pm 2109.8; 2 pm 2109.7; 2.30 pm 2105.5; 3 pm 2109.5; 4.10 pm 2108.9; (a) 10.12 pm 05 8.42 pm + Flat yield. Highs and lows record, base dates, values and constituent changes are published in Saturday issues. A list of constituents is available from the Publishers. The Financial Times, Number One, Southwark Bridge, London SE1.9%. The FranCTUARIES SHARE INDICES SERVICE includes details of the information used in the construction of these indices. These are available by

allowed some investors to FIXED INTEREST STOCKS ësse Price E Closing Price £ Lølest Resuse Cate Pald Pald Sp High Low 100% p 36 38p 32% 103p 110p 995 p 68 324 p 305 969 1039 P/P F P 29/1.1 1.G.L 19873) **RIGHTS OFFERS** Clasing Prior P High Low e der beaut dij e Plant Plant 2 peri L**ackroi**n 1235 | Profiles estimates on 1790-11. A continuous arquipes on memorican blindend and yield based on prospession or other official estimates for seems or other official estimates for 1989/90. Q Gross. R Forecast ; a prospectus or other official estimates, W Pro Forma Figures, Y based years as a "figures", 1 introduction of Placing price. Pt Michardodicion, 4 bessed in commercion with reorganisation, werger or talegous. STC (*321 ; TRADITIONAL OPTIONS First Dealings
 Last Dealings
 Last Declarations
 For settlement

LONDON TRADED OPTIONS on to buy modest amounts of stock the futures market traded at a the US and Iraqi foreign ministers led to an early mark down in stock index lutures, although by the close the market had become more optimistic and closed above was unable to exert-much influence on the stock market. March As it became clear that the losses would be limited there was

small increase in confidence on

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contract began to trade at a pre-mium of more than 50 points to the cash index, against 45 earlier on and brokers' 35-point estimate of fair value. the day's lows.
Equity futures took their cue
from Wall Street with March FT-SE 100 index contract opening 25 points lower at 2,145. The heightened prospect of a Gulf war encouraged a further decline to 2,138. However, the selling pres-sure was not strong and dealers noted support at the lower levels. The stability of sterling and the limited rally in the oil market

in spite of the difference In spite of the difference between the underlying and tutures market, there was little scope for arbitrageurs. The shortage of stock in the physical market meant that a profit could not be made by selling futures and

gainst 52.
The change in oil prices again made for an active session in BP stock options. A total of 1,552 con-tracts were traded, with the April 330 calls the busiest as were sold. A cut in profit mates for Ladbroke swelled over in the options to 1,237 lots. Other features included British Aerospace as Barclays de Zoete Wedd sold the May 500 puts and 550 calls. BAe traded 1,130.

FT-SE finished at 2.156, down 25

points on the day,

0.00 1895.151 1879.051 1884.901 2495.59 0.00 1524.99 1508.84 1511.23 2012.44 0.00 400.671 394.96 396.05 489.02 0.00 361.691 359.75 360.91 500.88 0.00 287.71 280.63 284.06 397.31 0.00 1228.21 [1177.55] 1206.83 1754.02 0.00 1524.58 1209.09 1213.90 1345.36 0.00 1604.57 1577.83 1579.32 1568.17 0.00 1604.97 1577.83 1579.32 1568.17 12.61 6.98 7.36 5.37 6.60 8.31 12.30 12.05 16.39 22.98 17.67 Metals and Metal Forming (8) 397.49 282.40 1208.52 1212.76 13.91 10.09 10.22 6.72 4.30 3.92 4.80 3.32 CONSUMER GROUP (181)... Brewers and Distillers (22). 1586.97 1033.13 11.17 11.04 0.00 1042 96 1029 53 1033 49 1167 25 0.00 2286 32 2277 00 2285 98 2334 43 25 Food Manufacturing (20). Food Retailing (16).... Health and Household (20 Hotels and Leisure (22)... 2267.53 0.00 2285.32 2277.00 2285.98 2334.43 0.00 2493.07 2468.36 2488.96 2737.86 0.00 1252.78 1207.51 1212.90 0.00 0.00 517.66 512.77 517.40 599.22 0.00 798.21 781.95 779.37 821.18 0.00 998.24 982.87 987.71 1222.58 0.00 1004.01 990.75 996.35 0.00 0.00 1004.01 990.75 990.95 7.28 11.91 12.43 10.31 10.82 14.12 12.95 12.58 2476.16 1170.67 1205.74 16.30 9.90 10.12 31 Packaging & Paper (11). 11.91 12.04 9.08 9.34 9.46 8.64 8.50 8.83 9.77 10.98 789.17 0.00| 798.21| 781.79| 779.37| 841.18 0.00| 407.75| 406.29| 405.73| 547.21| 0.00| 1982.41| 982.87| 987.71| 1222.58| 0.00| 1004.01| 990.75| 996.35| 0.00| 0.00| 1230.30| 1027.40| 1038.06| 1283.72| 0.00| 1250.50| 1221.85| 1220.94| 1707.15| 0.00| 1879.24| 1859.67| 1867.33| 2405.21| 0.00| 1005.35| 996.33| 994.96| 0.00| 0.00| 1137.80| 1119.30| 1120.69| 1254.22| 0.00| 12200.60| 2184.90| 2193.18| 1980.33| 407.67 989.51 995.32 41 Business Services (12). 1031.10 13.67 43 Conglomerates (11), 44 Transport (15) 1235.49 1851.86 13.99 Electricity (12) 47 Water(10) 2197,71 0.00 | 1570.96 | 1535.58 | 1547.48 | 1963.75 5,36 10.18 0.00 | 1029.15 | 1015.04 | 1019.89 | 1224.06 1018.68 -1.0 12.03 -0.6 10.05 5.73 13.00 0.00 2239.25 2251,90 2267.04 2383.06 59 500 SHARE INDEX (500) 1118.38 11.74 5.41 10.51 0.00 | 1129.14 | 1116.84 | 1122.50 | 1321.54 61 FINANCIAL GROUP (98). 695.57 0.00 701.24 6.02 Banks (9)... 738.09 21.75 1266,60 608,14 988,06 346,29 942,72 248,81 00.0 600.16 66 (Insurance (Composite) (6) 67) Insurance (Brokers) (8).... 0.00 69 Property (41)... 70 Other Financial (20) 245.69 0.00 983.96 71 Investment Trusts (69) 971.97 4.19 0.00 1023.43 1011.39 1017.62 1209.67 99(ALL-SKARE INDEX (667). [1013.81] -0.91 5.58í Jan 9 Jan 8 Jan 7 -20.2 2114.3 2103.6 2128.9 2099.9 2113.3 2126.1 2117.8 2417.9 FT-SE 100 SHARE INDEXA AVERAGE GROSS REDEMPTION YIELDS **FIXED INTEREST** γ Neφ

Thu Jan 10 9.92 9.98 10.03 10.82 10.38 10.21 10.94 10.57 L | Up to 5 years (28) ... | 119.42 | +0.01 | 119.41 | 1.92 0.00 2 | 5-15 years (32) . | 129.03 | -0.22 | 129.32 | 2.59 0.00 2.29 0.00 3 | Over 15 years (8) ...|136.07 | -0.47 |136.70 | 10.36 10.21 eemables (6) ..[149.98] +0.26 [149.58] 1.64 0.00 5 All stocks (74) ... 128,21 -0.16 128,42 2.35 0.00 Index-Linked
II inflation rate 5%
Izellation rate 5% b) tip to 5 years (2), 158.01 | +0.06 | 157.92 | 0.83 13 inflation rate 10% 14 inflation rate 10% 7 Over 5 years (10) ... 144,03 | -0.02 | 144.28 0.59 0.23 4.00 B All stocks (12) ... 144.96 -0.01 145.19 0.21 0.61 9 Prin & Leans (54) . 104.32 | +0.03 | 104.28 |

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NOTICE IS HEREBY GIVEN, in pursuant to anction 48 of the Impovency Act 1965, that a MEETING of the CREDITORS of the above company will be inded at The Grand Hotel. Colmore Row, Strmingham on Friday 18 January 1961 at 11,00 am for the purpose of having laid before it the report propered by the Joint Anthibatrative Receivers in accordance with the said section and, if thought 84, appointing a Committee.

Croditors whose claims are wholly socured are not entitled to attand or value at the meeting. Croditors who are partly secured may only vate in respect of the balance of the amount due to them sitter deducting the value of the security as estimated by them. A creditor in respect of a debt due on, or secured by, a bill of exchange or promiseory note must treat tability of any person who is liable on the bill antecedently to the company as a security held by him (unless that other person is autient to a benfurpacy drefer or in fleutdation).

Creditors wishing to vote at the meeting must lodge a written statement of their claims with us at Cork Golly, 43 Temple Row, Elimingham, 82 94T no later than 12.00 noon on 17 January 1991. Forms of proxy are enclosed which, if intended to be used, must also be lodged with us by shat time.

DATED this 4th day of January 1991

No: 0010250 of 1990 IN THE HIGH COURT OF JUSTICE

CHANCERY DIVISION
IN THE MATTER OF
WARNER ESTATE HOLDINGS PLC - and IN THE MATTER OF

NOTICE IS HEREBY GIVEN that an Order of the High Court of Justice, Chancery Division dated the 17th day of December, 1990 constraining the reduction of the capital of the above named Company Irom \$2,000,000 to \$2,431,245.50 and the lithruis approved by the Court showing with respect to the capital of the Company as altered the several particulars required by the above mentioned Act warm registered by the Register of Companies on the 31st day of December 1990.

THE COMPANIES ACT 1985

Daled 4th January 1991

on of the Company NO: 0010134 of 1990 IN THE HIGH COURT OF JUSTICE

CHANCERY DIVISION IN THE MATTER OF SIMON ENGINEERING pic

IN THE MATTER OF THE **COMPANIES ACT 1985** NOTICE IS HEREBY GIVEN that the Order of

Dated this 11th day of January 1991. Addisshaw Sons & Lethers

CLUBS

EVE has quilived others because of a policy on fair play and value for money. Suppor-from 10-3:30 am Disco and top musiciana, glamorous hostissases, exciting floorahores. ••• 071 784-1696, 189 Regent St., London-Wis-

LEGAL NOTICES

ASHBOURNE LODGE PLC T/A ASHBOURNE LODGE HOTEL (JOINT ADMINISTRATIVE RECEIVERS APPOINTED) IN THE MATTER OF TURBOT TRADING LIMITED AND IN THE MATTER OF THE

Notice is hereby given that the creditors of the above named company which is being voluntarily wound up are required on or before the 12th day of February 1901 to sand in thier tajit names, they addresses and descriptions, tut particulars of their debts or claims and the names and addresses of their solicitors (if you) to the undaralgned Mr Antonny Hagi Fleumence FCCA of Julia House, 3 Themistocies Dervis Street, P O Ber 1912. Micoela, Cyprus, the liquidator of the said company, and it as nequired by notice in writing from the said liquidator, are personally or by their solicitors, to come in and prove their debts or claims at such time and place as shall be specified in such notice, or in default thereof they will be excluded from the benefit of any distribution made before such debts are proved.

A Haji Rousses FCCA

WELLAND DEVELOPMENTS

Registered number: 2197858 Nature of business: Construc results of observed: Construction and Development
Trade classification: 23
Date of appointment of Joint administrative
receivers: 21 December 1990
Marie of person appointing the John administrative receivers: Barcleys Bank Pic.
JOHN PREPERICK POWELL and DAVID ROS-ERT WILLTON
Joint Administrative Receivers

ERT WILTON Joint Administrative Receivers (Office holder nos 249 and 292) Cork Gully Abacus House 32 Friar Lane Leicester LE1 SRA

WS J HOMES LIMITED (Pare

Date of appointment of joint admirecelvers: 21 December 1980. Name of person appointing the joint administrative receivers: Barclays Bank, Pic JOHN FREDERICK POWELL and DAVID ROB-ERT WILTON

WELLAND HOMES EAST LIMITED

opment
Trade classification: 23
Date of appointment of joint administrative
receivers: 21 December 1999
Name of person appointing the joint administrative receivers: Barcteys Bank Pic
JOHN FREDERICK POWELL, and DAVED ROS-John Administrative Receivers (Office holder nos 248 and 292)

Cork Guily Absous House 32 Friar Lane

WELLAND PROJECTS LIMITED

Trade classification: 29
Date of appointment of joint administrative receivers: 21 December 1990
Name of person appointing the joint administrative receivers: Barclays Bank Pic
JOHN FREDERICK FOWELL, and DAVID ROB-ERT WILTON
Light Administration Decembers

Abecus House 32 Frier Lane Loicester LET SRA

Norton Group chief resigns

By Jane Fuller

resigned as chief executive of Norton Group, the motorcycle maker which has hit controversy because of a Department of Trade and Industry investi-gation and a problematic share issue to fund a German acqui-

His departure yesterday followed his failure to pay £195,000 to the agent which purchased Norton shares on his behalf. Robert Fleming, Norton's merchant bank, said the resignation was not linked to the DTI investigation launched on Monday into Nor-ton's activities over the past three years. When the rights issue was

announced last October, Mr Le Roux said he would take up his full entitlement.

He had been chief executive since 1986, presiding over the resurrection of the famous motorcycle marque and the acquisition of other companies to provide development cash. He will retain a consultative role, while the chief execu-tive's post will be filled by Mr James Tildesley, non-executive chairman. Part of the debate aroused

by the 15-for-4 rights issue was that most of its £6.5m proceeds would be devoted to completing the purchase of a German fasteners maker owned by the Jersey-based subsidiary of a Tildeslev family trust com-

MR PHILIPPE LE ROUX has pany. The vendor, Roybridge, was lent nearly £2m by Norton to help buy the German com-pany in 1989, but shareholders only discovered the loan in October.

Norton's shares were suspended for a few hours yesterday while it waited for the final £1.5m of the rights issue funds to arrive from T C Coombs, the underwriter. Only 11 per cent of the issue,

priced at 20p, was taken up by the closing date of December 10. By last Friday enough funds had come in to complete final tranche did not arrive until yesterday.
Mr Paddy Mahon, chairman

of Coombs, said: "The whole problem revolved around a sig-nificant sub-underwriter's failure to meet its commitment." Originally £2.5m had been outstanding and Coombs still faced a bad debt of more than

£1.5m. Mr Mahon would not say who the defaulter was. He did, however, confirm that both Mr Tildesley and TCT Investments, another part of the Jersey trust company, had paid in full. This leaves TCT as the largest shareholder in Norton with 14 per cent. Mr Tildesley holds a stake of 11

Mr Mahon added that Coombs held the sub-underwriter's Norton shares as secu-

South Audley directors request liquidation

By David Barchard

SOUTH Audley Management, the small property and management services company which handled the personal interests of Mr Asil Nadir, the Polly Peck chairman, is to go into liquidation at the request of its directors.

South Audley Management was at the centre of newspaper claims last summer concerning suspicious dealings in Polly Peck shares.
These were followed on Sep-

tember 21 by a raid on South Audley's Mayfair offices and the collapse of Polly Peck's

Crossley & Davis, the insolvency specialists, is expected to be appointed as liquidator at a meeting of creditors and directors on January 30.

Notices of the meeting were sent to the company's creditors yesterday. They are believed to be relatively few and interest in the liquidation centres mainly on its links with the story of Polly Peck's collapse this autumn.

Mrs Elizabeth Forsyth, South Audley chairman and a former adviser to Mr Nadir on his personal financial affairs, share price. was interviewed by the Serious
Mr. Peter Dunn, of Latham Fraud Office on Tuesday.

UK COMPANY NEWS

collapse turns First Tech red

By Andrew Bolger

FIRST TECHNOLOGY, the automotive, fire, security and safety systems group, blamed the collapse in the US and UK car markets for its results, released yesterday, which fully justified the profits warning issued in October.

The pre-tax loss of £836,000 for the six months to October 31 compared with a pre-tax profit of £3.05m in the corresponding period. Turnover fell from £20.63m to £18.19m.

There was a loss per share of 3.5p, against earnings of 13.2p. The interim dividend was cut to 1p (3p). An extraordinary item of

£889,000 represented closure costs of Advanced Vehicle Con-cepts, the automotive design

Mr Fred Westlake, executive chairman, said that in addi-tion to the downturn in auto-motive design orders, the

First Technology Share price (pence) 500 400 300 200

group had suffered from the dearth of orders from the Gulf for its fire safety systems. The automotive sensors

business had been hit by the drop in US sales, but this had been offset by increasing business in Europe. The crash dummies business increased sales, but margins were reduced by the need to keep two manufacturing plants operating because of demand.

• COMMENT

High hopes concerning safety dummies and high-tech sensors may have given this group an over-glamorous rating in recent years, but the shares are now beginning to look oversold. Full-year profits of £1.5m would put them on a prospective multiple of 8.7, but the slashing of design costs could easily double profits next year. At this level the shares are underpinned by a net asset value of 70p and the suspicion that the group could attract a predator.

Car market | Davies & Newman recovery gets underway via £28m sale

By Paul Betts, Aerospace Correspondent

DAVIES & NEWMAN, the UK airline group which controls Dan-Air, has sold for £27.5m its loss-making Dan-Air Engineering division to the UK subsidiary of FLS industries, a Danish aircraft maintenance

сотрапу. The sale is the first step in the recovery programme initiated since Mr David James, the Eagle Trust chairman and energetic company doctor, took over at the belm of Davies & Newman ten

Mr James said yesterday that the agreement with FLS was "a very important turning point in the fortunes of Dan-Air." The disposal of the engineering unit would bring immediate financial benefits to the group, as well as simplify-ing its structure and enabling the new management team to concentrate on the core airline

Davies & Newman had

received about half a dozen serious approaches for its engineering division and inqui-ries from more than 40 compa-

The division employs about 1,600 people and had turnover of some £78m last year, with two thirds provided from Dan-Air for the maintenance of its

Under yesterday's agreement, FLS will continue to service and maintain Dan-Air's aircraft at its former facilities for at least three years. However, the business, based

at Gatwick, Lasham and Manchester, had substantially greater capacity, Mr James said. It suffered a pre-tax loss of £400,000 in 1989, which included a credit of £1.3m from the previous year. It also lost money last year.

Mr James said the sale of the engineering unit also opened the way for Dan-Air to hold meaningful talks with potential new partners.

The agreement is subject to adjustment based on a post-completion audit to determine vhether net assets on completion are higher or lower than £20.6m – the estimated net asset value of the division at

the end of August.

Dan-Air will remain responsible for the division's trade debts and creditors, which are expected to show a negative balance, Mr James said. Under the terms of the agree

ment, FLS has paid Davies & Newman £15m on signature with the balance due on completion. The acquisition will enable

FLS to expand substantially its existing aircraft maintenance operations in the UK.

Mr James said FLS had the financial resources to develop the Dan-Air engineering busi-

ness in a way which would not have been practical for Davies & Newman.

Debt-burdened VPI goes into hands of receiver

By Maggie Urry

VPI GROUP, the public relations company, has gone into administrative receivership "largely because of the burden of indebtedness", Price Water State of the public results of the public relations of the Waterhouse, the receiver, said yesterday. However, it is hoped to sell

the underlying business, Valin Pollen, as a going concern and there had already been expressions of interest. Mr Howard Lee, chief execu-

tive of Valin Pollen, said that the subsidiary was profitable in spite of the difficult market conditions for public relations companies. He expected "a swift transition to new owner-

ship". The subsidiary had been struggling under the burden of debt left by the collapse of VPI's US subsidiary. VPI's problems stemmed from the disastrous acquisition of the Carter Organisation, a US investor relations firm, in 1987, for a total price of up to

Mr Donald Carter, former head of Carter Organisation, was last year sentenced to up to four years in jail when found guilty of grand larceny and income tax evasion

Last November VPI was taken private through a bid from Tranwood Consortium Fund, which put £4.4m into VPL This fund is managed by Tranwood Earl, the corporate finance subsidiary of Tran-wood, the financial services group. Tranwood shares fell %p to 2p yesterday.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	ponding dividend	for year	last year
Beaverco §Int	nil	-	1.9	-	1.9
Dewhurstfin	1.1	Apr 2	1"	1.7	1.47*
First Tech ,int	11	Feb 2	3	-	9
M&G Dualfin	36.9	Feb 25	28.6	66.3	51.8
Neotronicsfin	1.6	Feb 28	1.2	2.4	1.8
Palmerston Hidgsint		Mar 28	3.025	-	8,775
Pepe §int		Apr 6	2.5	-	6.5
PWSfin	2.21	Apr 8	1.5	3.5	2.5
Savillant	nil	-	1.125	-	3.75
SEP Industrialfin	0.6☆	-	0.6	1.04	1
TSBfin	3.25	Apr 2	2.95	6.4	5.8

Dividends shown pence per share net except where otherwise stated. 'Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. §USM stock. \$Scrip afternative.

Retail slowdown and expansion costs hit Pepe

By Michiyo Nakamoto The downturn in the UK retail industry and the high price of a rapid expansion programme overseas took their toll on Pepe Group, the UK's second largest jeans and leisure wear company, which suffered a near-halving of interim prof-

Profits in the six months to September 30 fell by 46 per cent from £6.64m to £3.57m, in spite of a 26 per cent rise in turnover from £64.32m to

£81.31m. E81.31m.

Earnings per share declined from 14.7p to 7.9p. The company plans to maintain the dividend at 2.5p. Pepe's shares were unchanged at 83p.

Mr Joe Sinyor, chief executive, said the continuing slow-down in the UK head bear in the Like hear the continuing slow-down in the UK head bear the continuing slow-down in the continuing slow-down in

down in the UK had been a key factor behind the profits decline. Domestic sales in the first half were down by 20 per The company was also disap-

pointed by poor returns fro some overseas markets, while the high costs of starting up in new markets continued to eat into margins. Scandinavian markets

proved particularly difficult and last year the company closed its Finnish business after just over a year in operation. It is reviewing its Swedish operation.

The company foresaw "no improvement in the UK in the second half."

(£16.9 million)

(6.3p)

Manwebplc Interim Results

results for Manweb plc for the six months 30 September 1990 ended 30 September 1990.

In the period Manweb made a profit before tax of £18.7 million (HCA) (£5.1 million CCA). The figures for the first six months are not representative of the full year. Because of the impact of seasonal variations on our sales, we would expect to earn the majority of our profit in the second half of the year.

Figures are not presented for the same period last year because they are no longer comparable due to the structural changes to the Industry brought about by privatisation.

The Board is confident that Manweb is on track to achieve its forecast of profit before tax, as set out in our Prospectus, of not less than £52.5 million (HCA) (£25.8 million CCA). There will be no interim dividend, however it is expected that a final dividend will be paid in line with that set out in the Prospectus.

Manweb is continuing to pursue its strategy of improving the financial performance of its businesses through firm control of costs and greater efficiency.

1. BASIS OF PREPARATION
The interim accounts, which are unaudited, for the six months ended 30
The interim accounts, which are unaudited, for the six months ended 30
September 1990 for Manweb pic have been prepared on the basis of the
secounting policies set out in the Prospectus dated 21 November 1990
containing Listing Particulars of Manweb pic and are consistent with the
secounting policies adopted for the year ended 31 March 1990. The
secounting policies adopted for the year ended 31 March 1990. The
secounting policies adopted for the year ended 31 March 1990. The
secounting policies adopted for the year ended 31 March 1990. The
secounting policies adopted for the year ended 31 March 1990.

mits (or the six months ended 30 September 1889 have not been pre-ted. The directors believe that comparison with this prior period id not be meaningful in view of changes during the current year in commercial and contractual savironment of the company and in its al structure and regulatory system.

The financial information contained in this interim statement does not amount to statutory accounts within the meaning of Section 240 of the amount to statutory acc Companies Act 1985. Current Cost 2. PRO PORMA EARNINGS

am pleased to announce the interim Results for the six months ended

•		(Unsudited)	(Unaudited)
•	Notes	£m	£m
TURNOVER		379.0	_379.0
OPERATING PROFIT		5.3	18.9
Dividend receivable			
from The National Grid			
Holding plc		2.5	2.5
		7.6	21.4
Net interest payable		(2.7)	(2.7)
PROFIT ON ORDINARY			
ACTIVITIES BEFORE			
TAXATION		5.1	18.7
Taxation	3	(3.4)	(3.4)
PROFIT ON ORDINARY			
ACTIVITIES AFTER			
TAXATION		1.7	15.3
Extraordinary items	4	(2.1)	(2.1)
PROFTT/(LOSS) ATTRIBU	CABLE	}	
TO SHAREHOLDERS		(0.4)	13.2

Pro forms profit on ordinary activities after taxation has been calculated by making an adjustment to interest of £45 million, and for current cost accounts only, a gearing adjustment of £20 million, on the basis that the new capital structure had been in place since 1 April 1890 and by including a pro forms taxation credit of £15 million.

3. TAXATION

Taxation for the six menths ended 30 September 1980 has been provided on the basis of the estimated effective tax rate, with the exception of taxation in respect of the dividend receivable from The National Orl Holding pile this is included in the taxation charge at a rate of 25% of the aggregate of the interim dividend receivable and the tax credit established themselve.

Pro forma profit on ordinary activities after texation Pro forma carnings per ordinary share Extraordinary liens comprise privatisation costs incurred in the half year ended 30 September 1890. For further information call our Shareholder Helpline on 0839 500 543*

*Calls at peak rates will be charged at 45p per inhalte and 35p per minute at any other time.

Six months ended 30 September 1990 Current Cost Historical Cost

Trust us to find a better solution

Actual carnings per ordinary share have not been presented: the number of shares in issue during the six months ended 30 September 1880 and the actual profits for that period are not considered to be representative of the group's position following implementation of the new capital structure.

4. EXTRAORDINARY ITEMS Extraordinary from

Table Printerson on 1121

Southern Electric plc INTERIM RESULTS

Highlights from the Chairman's Statement

uthern Electric Chairman Duncan Ross writes "I am pleased to approunce the first interim results for Southern Electric as a quoted Company. The interest shown by our customers, staff and others throughout the United Kingdom in acquiring our shares has been overwhelming with over 1.1 million shareholders at the start of dealing. We have all been working extremely hard to ensure not only the success of the floration but also to provide a firm platform for success in the 1990s. Our initial strategy is to continue to concentrate on our main businesses, electricity distribution, electricity supply and retailing. In time, however, we intend to

support this by pursuing measured diversification and expansion in areas we know well and which have profit potential." The results are consistent with our profit forecast, but are not indicative of the year as a whole due to the seasonal nature of the distribution business which produces the majority of our profits. While our costs accrue relatively evenly over the year, we earn most profit in the second half with a loss typically being reported for the first six months.

Current cost accounting profit after taxation for the full year is expected to be not less than £51 million. As the transfer to the private sector occurred part way through the financial year the Directors expect to recommend only a single dividend payment at the year end of 10.12p net per ordinary share as disclosed in

In the supply business we are competing vigorously to achieve profitable sales in the over one-megawatt market. Despite tough trading conditions in the high street we are refurbishing our shops and we have acquired retail superstore premises outside our area, at Guildford, to open in April 1991. At that time our new central

appliance store is expected to start operating, giving us better product availability and a more efficient delivery service. Southern Electric and its management team are well positioned to exploit the new opportunities and challenges that the restructuring of our industry presents. The Directors and staff are enthusiastic about the future of the Company in the private sector and we look forward to meeting the challenges of the 1990s.

Results for the six months ended

30 September, 1990 The interim accounts for the six months ended 30 September, 1990 which are unaudited, have been prepared on the basis of the accounting policies set out in the prospectus dated 21 November, 1990 containing Listing Particulars of Southern Electric ple and are consistent with the accounting policies adopted for the year ended 31 March, 1990.

not been presented. The Directors consider that comparison with this prior period would not be meaningful in view of changes during the current year n the commercial and contractual environment of the Company and in its capital structure and regulation. The financial information contained in this interim statement does no amount to statutory accounts within the meaning of Section 240 of the

Comparative results for the six months ended 30 September, 1989 have

Companies Act 1985. Six months ended 30 September, 1990 TURNOVER (13.9)**OPERATINGLOSS** LOSS ON ORDINARY ACTIVITIES LOSS ON ORDINARY ACTIVITIES (3.5)Extraordinary items LOSS ATTRIBUTABLE TO SHAREHOLDERS (3.01)

Southern Electric ple

Registered in England No. 2366879

Littlewick Green Berkahire SL6 3QB

Southern Electric adopts current cost accounting (CCA) for its main nts because of the capital intensive nature of the distribu business. The distribution business involves the installation of overbead and underground mains, transformers and switchgear which have long lives, typically 40 years. In order to maintain the operating capability of the Company it is necessary to reflect fully in the accounts the cost of

replacing assets at the end of their useful lives. The principal difference between the HCA and CCA accounts is the depreciation adjustment, and the CCA operating loss for the half year of \$13.9 million can be reconciled with the HCA operating profit as follows:

Six months ended 30 September, 1990 £million Historical Cost Operating Profit Less Current Cost Adjustments Depreciation Working Capital (3.7) Current Cost Operating Loss

Interest/Dividends Receivable The loss for the half year is after taking credit for £5.1 million being the estimated interim dividend receivable from the investment in National Grid Holding plc together with £6.6 million of interest earned on cash

Pro Forma Earnings Pro forma CCA loss on ordinary activities Pro forma CCA loss per ordinary share Pro forma loss per ordinary share has been calculated by dividing pro forma loss after taxation by 269, 375,000 ordinary shares as if they had

been in issue since 1 April, 1990. Pro forma loss attributable to shareholders is calculated by making an adjustment to interest of £20.5 million (£13.3 million net of taxation), and for current cost accounts only, a gearing adjustment of \$3.5 stillion, on the basis that the new capital structure had been in place since 1 April,

Actual loss per ordinary share has not been presented: the number of shares in issue during the six months ended 30 September, 1990 and the actual loss for that period is not considered to be representative of the Company's position following implementation of the new capital

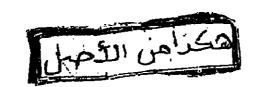
Taxation Taxation for the six months ended 30 September, 1990 has been provided on the basis of the estimated effective tax rate for the year ending 31 March, 1991 with the exception of taxation on the dividend receivable from National Grid Holding plc, This is included in the taxation charge at a rate of 25% of the interim dividend receivable.

5. Extraordinary Items Extraordinary items comprise privatisation and restructuring costs.

Copies of the interim report are available from: Lloyds Bank Pic, Registrar's Department, 54 Pershore Road, South Birmingham B30 3ER. Telephone 021 631 3132.

or alternatively contact the Southern Electric Shareholder Bureau on 0345 959980.

SOUTHERN ELECTRIC



FOREIGN

Current must be of The ap would be f part of the From no

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TAIWAN'S postponed Moscow ca worth of

said yesterd from Taipei been halted they intend Hsing-tsui Brothers Co Cosmo. Company. trade deli

Taiwan. Ta matic ties last year ea



\$700,000,000 7.55% Debentures

Series SM-1994-M Cusip No. 313586 U 80 Non-Cailable

Price 100%

\$700,000,000 8.875% Debentures

Series SM-2001-A Cusip No. 313586 U 98 Callable on or after January 10, 1994

Price 100%

The debentures of January 10, 2001 are redeemable on or after January 10, 1994 in whole or in part at the option of the Corporation at any time (and from time to time). The redemption price payable on or after January 10, 1994, initially will be a percentage of the principal amount redeemed equal to 100% plus one-half the coupon rate on the debentures, plus accrued interest on the amount redeemed. The redemption price will decrease on each succeeding interest payment date after January 10, 1994, as will be set forth in the Supplement to the Guide to Debi Securities information statement dated November 6, 1990 relating to this offering. The amount payable at maturity will be equal to 100% of the principal amount redeemed, plus accrued interest thereon. If any redemption is in part, it will be done on a pro-rata basis.

The debentures are the obligations of the Federal National Mortgage Associa corporation organized and existing under the laws of the United States, and are issued under the authority contained in Section 304(b) of the Federal National Mortgage Association Charter Act (12 U.S.C. 1718 et esq.).

The debentures, together with any interest thereon, are not guaranteed by the United States and do not constitute a debt or obligation of the United States or o agency or instrumentality thereof other than Fannie Mae.

This offering is made by the Federal National Mortgage Association through its Senior Vice President-Finance and Treasurer with the assist of a nationwide Selling Group of recognized dealers in securities.

Debenfures will be available in Book-Entry form only. There will be no definitive securities offened.

Gary L. Perlin

Linda K. Knight Vice President and Assistant Treasure

3900 Wisconsin Avenue, N.W., Washington, D.C. 20016

This announcement appears as a matter of record only. This announcement is wither an offer to sell nor a solicitation of an offer to buy any of the Debenture:

UK COMPANY NEWS

Reshaped Beaverco in profit

By Andrew Bolger

BEAVERCO, the USM-quoted consumer and industrial products manufacturer, yesterday reported a return to profit; but the interim dividend was passed in the wake of last year's discovery of losses at its Body Sculpture subsidiary.

Mr John Lees, chairman, who owns 50.1 per cent of the equity, said the problems at Body Scalpture, a gymnasium equipment importer, had brought forward disposal plans. The group had been completely restructured in the last six months through the disposal of 16 loss-making companies.

Beaverco has sold its foam fabric and filtration businesses and intends to focus on garden furniture and leisure, nursery products and environmental

Pre-tax profits were £207,000 for the six months to September 30, against a loss of £49,000 previously. Earnings per share were 1.5p (0.2p loss). Mr Lees said all the busimr Lees said all the businesses were now trading profitably. He expected the slimmed-down group would have turnover of about £32m this year, against £53m.

Although be did not plan

any more disposals, he expec-ted proceeds from further restructuring - such as the sale of properties - would further reduce gearing, currently

about 100 per cent.

An extraordinary item of £823,000 covered costs associated with disposals of the lossmaking companies, including Body Sculpture where a misthe group into the red last year and caused the share price to plunge. The shares were unchanged at 43p yester

Mr Lees said Beaverco had taken legal advice and com-missioned an independent audit into the situation at Body Sculpture, which he esti-mated had cost the group

Beaverco intends to change its name to reflect its new focus and will also change its year-end to June 30.

Targets in sight for electricity companies

FOUR MORE of the 12 regional electricity companies priva-tised last month have announced results for the six months to September 30 1990. Yesterday all four said they expected at least to meet the ull-year forecasts made in their privatisation prospec-

However, because their sup-

ply businesses have heavy fixed costs, in the shape of the option fees they pay upfront on their electricity purchasing contracts, lower first-half sales volumes can result in a first-half loss, especially in the cur-rent cost accounts where the depreciation charge is high.

• Eastern Electricity reported a pre-tax historical cost profit of £36.3m, against a forecast for the full year of £112.4m. Current cost pre-tax profit was £8.2m, and turnover was

Post-tax historical cost profit was £27.9m, compared with a loss of £200,000 on a current cost basis. Eastern said it was confident it would meet its target historical cost post-tax profit of £88.5m for the year. It also expected to pay the fore-cast final dividend of 10.12p.

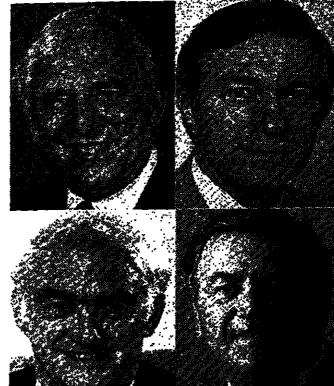
"We are convinced we'll make the forecast, but of course we hope to improve on it," said Mr Richard Leveritt, finance director.

The pro forma post-tax his torical cost profit was £16.4m. with current cost accounting converting this to losses of £6.9m. These figures represent pro forma earnings of 6.1p per share and losses of 2.6p respec-

tively.

• Manweb reported a pre-tax historical cost profit of £18.7m, compared with a forecast for the full year of £52.5m. On a current cost basis, pre-tax profit was £5.1m. Turnover totalled £379m.

Post-tax profit was £15.3m on a historical cost, and £1.7m on a current cost, basis. The pro forma post-tax profit was £10.4m (historical cost) and



Clockwise from top left: Bryan Weston, James Smith, Bryan Townsend and Wynford Evans, chairmen of Man-web, Eastern, Midlands and South Wales respectively

£300,000 (current cost) - the equivalent of pro forms earn-ings per share of 10.4p and 0.7p

respectively.

The result was, the company said, in line with its expectations, and it reconfirmed its commitment to the 11.2p dividend forecast in the prospectus. Manweb typically expects to earn about 75 per cent of its profit in the colder second half

About 45 per cent of sales would be made in the first half, said Mr John Roberts, finance director, but, because costs are fixed, the impact of the increase in volume on the bot-

tom line is considerable.

Underlying sales growth was, he said, encouraging. "We expected growth to be less than 1 per cent, but it is closer to 1 per cent than we anticipated."

Midlands Electricity announced pre-tax historical cost profit of £18.3m, on a turnover of £564.6m. The result puts the company on course to

puts the company on course to meet its forecast of £91.9m profit for the full year. The company made a current cost

loss before tax of £5.1m. Post-tax historical cost profit was £14.3m (and pro forma 27.7m). This compares with a current cost loss of £9.1m (pro forma £13m). Pro forma historical cost earnings were 3.7p per

share and current cost losses were 6.2p per share.

Midlands confirmed that it expected to recommend a final dividend of 10.5p.

The company expects about

60 per cent of its sales in the last half of the year, said Mr Bryan Townsend, chairman and chief executive. Both commercial and domestic sales vol-umes were holding up well, he said. Although the recession. specially in the construction industry - had depressed industrial sales as forecast. this had happened more slowly than expected. South Wales Electricity

reported pre-tax historical cost profits of £14.2m for the half year, and a current cost profit-before tax of £2.8m. Turnover was £258.1m.

Post-tax historical cost profit was £10.5m, compared with a current cost loss of £900,600. South Wales was confident it would meet its full-year forecast of a historical cost profit

before tax of £45.9m.
Pro forma post-tax profits on an historical cost basis were. £9.4m, leading to earnings of 9.8p, while current cost accounting gives post-tax losses of £1.4m and losses of

1.4p per share.
"We are comfortably alead of where we expected to be at this time of the year," said Mr David Myring, finance director.
However, he added, the privatisation prospectus foreca to allow for a downside that could still occur in the winter

could still occur in the winter period. About 55 per cent of company sales are made in the second half of the year.

South Wales announced that it expected to pay both an interim and a final dividend in future years, although this year it would pay a single dividend, like all the 12 regional companies. It made no explicit commitment to the dividend. commitment to the dividend figure in the prospectus.

South Wales Electricity plc Half-yearly results to September 1990

"I OOKING TO THE FUTURE WITH CONFIDENCE"

- South Wales Electricity's half-year results reflect a very satisfactory financial and operating performance, bearing in mind that the majority of our profits will be made in the second half of the financial year.
- The volume of electricity distributed through the South Wales network has continued to hold up well in the current economic environment.
- We have continued to invest heavily in strengthening our distribution network, and have successfully controlled our operating costs whilst maintaining high standards of customer service.
- Before taking account of £25 million Government debt injected as at 30th September, 1990, as part of the capital restructuring pre-flotation, the Company's net borrowings at 30th September were £4.8 million, compared with £8.9 million at 31st March, 1990.

1. BASIS OF PREPARATION

The Interim accounts for the six months ended 30 September, 1990, which are unaudited, have been prepared on the basis of the accounting policies sat out in the Prospectus dated 21 November, 1990, confaining Listing Particulars of South Wales Electricity pic and are consistent with the accounting policies sdopted for the year ended 31 March, 1990.

Results for the six months ended 30 September, 1989. have not been presented. The Directors believe that comparison with this prior period would not be ingful in view of changes during the current year in capital structure, regulation and other costs associated with the Company's new status as a pic.

The financial information in this interim statement does not amount to statutory accounts within the meaning of Section 240 of the Companies Act 1985.

2. PRO FORMA EARNINGS	Historical Cost	Current Cost
Pro Forms Profit/(Loss) on Ordinary Activities after Taxation.	£9.4m	£(1.4)m
Pro Forma Earnings/(Loss)	9.3p	(1.4)p

a In the Prospectus we forecast full-year profits on ordinary activities before taxation of not less than £45.9 million on an historical cost basis. £22.0 million on a current cost basis. The results to date and the current outlook for the second half of the year give us great confidence in the outcome for

As indicated in the Prospectus, no interim dividend is being declared. The Directors expect to recommend a first and final dividend for the financial year to 31st March, 1991; both interim and final dividends can be expected in future years.

South Wales Electricity pic, now one of the biggest companies in the private sector in Wales, is in excellent shape. We look to the future with

J. Wynford Evans
Chairman

_							
	Results	tor 6	months	to	30th	September	, 1990

		Historical Cost (Unaudited)	Current Cost (Unaudited)
	Notes	m2	£m
Turnover		258.1	258.1
		 -	
Operating Profit		12.9	1.5
Income from National Grid			
Holding pic	3	2.5	2.5
Interest		(1.2)	(1.2)
Profit on Ordinary			
Activities Sefore Taxation		14.2	2.8
Taxation	4	(3.7)	(3.7)
Profit/(Loss) on Ordinary			
Activities after Taxation		10.5	(0.9)
Extraordinary Items, Net of			
Taxation	5	(2.6)	(2.6)
Profit/(Loss) Attributable			
to Shareholders		7,9	(3.5)
		*****	===

Pro forms earnings per ordinary share have been calculated by dividing pro forms profit after taxation by 101,473,000 ordinary shares as it they had been in issue since I April, 1990. Pro forms profit/(loss) on ordinary activities after texation has been calculated by making an adjustment to Interest of £1.6 million, a pro torma taxation credit of £0.5 million, and a further gearing adjustment (current cost accounts only) of £0.6 million. on the basis that the new capital structure had been in place since 1 April, 1990.

gs per ordinary share have not been presented; the number of shares in Issue during the six months ended 30 September, 1990 and the actual profits for that period are not considered to be representative of the position following the implementation of the new capital structure.

3. INCOME FROM THE NATIONAL GRED HOLDING ple This represents the interim dividend receivable.

faration for the six months ended 30 September, 1990, has been provided on the basis of the estimated effective lax rate for the year ended 31 March, 1991, with the exception of taxation in respect of the dividend receivable from The National Grid Holding pile: this is included in the laxation charge at a rate of 25% of the aggregate of the interim dividend receivable and the tax credit attaching thereto

5. EXTRAORDINARY ITEMS Extraordinary items comprise privatisation and restructuring costs incurred in the haif-year ended 30 September, 1990.



EASTERN **E** E L E C T R I C I T Y

RESULTS FOR THE SIX MONTHS ENDED 30 SEPTEMBER 1990

Statement by Dr. James Smith CBE, Chairman and Chief Executive

Eastern Electricity's results for the half year ended 30 September 1990 and to welcome over 1.1 million shareholders who decided to invest in Eastern Electricity. I am also delighted to record that over 90% of our 10,000 strong workforce have become shareholders in the Company they work for. n the first six months of the financial year Eastern Electricity made a profit on ordinary activities after tax of £27.9 million calculated on a conventional historical cost basis. After making what we believe to be a necessary provision for the effect of price changes specific to our business the results for the half year on a current cost basis show a loss after tax of £0.2 million. There were extraordinary items, comprising privatisation costs, of £3.6 million. These results should not be taken as representative of the year as a whole: electricity distribution is a seasonal business. and the figures also relate to the period before flotation and before our present capital structure was put in place.

The figures for the half year set out in the statement below are in line with

gives me great pleasure to announce expectations. They are also consistent with the full year profit forecast in the Prospectus ded 30 September 1990 and to welcome issued in November 1990, that is, a profit after tax on ordinary activities of not less than £88.5 million (£72.7 million on a pro forma basis). We are confident of achieving our

forecasted profit levels. As foreshadowed in the Prospectus, the financing arrangements for a 360 MW combined cycle gas turbine generating station at Peterborough were completed in December 1990. This is a joint venture with Hawker Siddeley Group Public Limited Company. Construction begins this month and the station will be commissioned in

Eastern Electricity has made a positive start in its new role in the private sector. I believe there are good prospects for the further development of our business and I look forward to the future with confidence. As stated in the Prospectus, in the absence of unforeseen circumstances, the Directors expect to recommend a single dividend payment of 10.12p net per ordinary share payable in October 1991.

Current Cost

Pro forms earnings per ordinary share have been calculated by dividing pro forms profit after taxation by 269.9 million ordinary shares as if they had been in issue

Pro forms profit attributable to shareholders has be

calculated by making an adjustment to interest of £17.7 million, and for current cost accounts only, a gearing adjustment of £4.8 million, on the basis that the new capital structure had been in place since 1 April 1990 and by including a pro forma taxation credit of £8.2 million.

Actual earnings per ordinary share have not been presented: the number of shares in issue during the six months ended 30 September 1990 and the actual profits for that period are not considered to be representative of the Company's position following implementation of the new capital structure.

Included within profit before tax is £5.8 million interim-dividend receivable from the National Grid Holding plc. 5 TAXATION

Taxation for the six months ended 30 September 1990 has been provided on the basis of the estimated effective tax rate for the year ending 31 March 1991. 6 EXTRAORDINARY ITEMS

(£6.9m)

(2.6p)

Historical Cost

£16.4m

Six months ended 30 September 1990		Current Cost (Unaudited)	Historical Cost (Unaudited)
TURNOVER	Notes	749.2	749.2
PROFIT ON ORDINARY		7-70.2	770.2
ACTIVITIES BEFORE TAXATION		8.2	36.3
Taxation	5	(8.4)	(8.4)
PROFIT/(LOSS) ON ORDINARY		 -	
ACTIVITIES AFTER TAXATION		(0.2)	27.9
Extraordinary items	6	(3.6)	(3.6)
PROFIT/(LOSS) ATTRIBUTABLE			
TO SHAREHOLDERS		(3.8)	24.3
NO	TES .		

3 PRO FORMA EARNINGS

Pro forma profit/(loss) on

Pro torma earnings/(loss)

ordinary activities after

per ordinary share

1 BASIS OF PREPARATION The interim accounts, which are unaudited, for the six months ended 30 September 1990 have been prepared on the basis of the accounting policies set out in the Prospectus dated 21 November 1990 containing Listing Particulars of Eastern Electricity pic and are consistent with the accounting policies adopted for the year ended Results for the six months ended 30 September 1989 have not been presented The Directors believe that comparison with this prior period would not be meaningful in view of changes during the current year in the commercial and contractual environment of the Company and its capital structure and regulatory

statement does not amount to statutory accounts within the meaning of Section 240 of the Companies Act 1985 2 CURRENT COST ADJUSTMENTS Historical cost profit on ordinary activities before tax Current cost adjustments Depreciation (22.4)Cost of Sales

system.
The imancial information contained in this interim

Monetary working capital Gearing (28.1)ordinary activities before tax <u>8.2</u>

Current cost profit on

Extraordinary items comprise privatisation costs incurred in the six months ended 30 September 1990. Copies of this announcement can be obtained from the Company Secretary, Eastern Electricity plc, Wherstead Park, P.O. Box 40, Wherstead, Ipswich, Suffolk IP9 2AQ. For shareholder enquiries please ring 0345 959697.

4 NATIONAL GRID HOLDING PLC

Alice Rawsthorn on a rescue package which has no apparent advantages for anyone

HEN A company unveils a reconstruction package it usually includes some advantage 1980s when the Saatchi brothers — aided and abetted by Mr Martin Sorrell, their former finance director who somewhere for at least one class of investor. The salient feature of the reconstruction proposals announced by Saat-chi & Saatchi yesterday is that there is no apparent advantage

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Under the proposals Saat-chi's ordinary shareholders, who have already seen their shares collapse, face heavy dilution. The Europreference holders who had stood to grip holders, who had stood to gain £211m in July 1993, and UK preference holders will end up with a mixture of new ordinary shares and preference shares

without any real hope of receiving a dividend from either for at least three years.

Why then has Saatchi sprung such an apparently unpalatable package on its shareholders? And how, given that it needs the their consent to implement the package, does

it propose to persuade those shareholders to agree?

The answer to both questions, according to Mr Robert Louis-Dreyfus, group chief executive, is that neither Saatchi por its characteristics. chi, nor its shareholders, have

If the reconstruction package is accepted the company can look forward to a financially stable future for the first time in nearly two years. If it is rejected, Saatchi & Saatchi, once one of the stars of the UK stock market, will almost cer-tainly go bust.

The story behind the reconstruction starts in the early

now runs Saatchi's arch rival the WPP Group - began the series of audacious acquist-tions which turned Saatchi from a London advertising agency into one of the world's largest marketing services

The problem was that the combination of all the advertising acquisitions and an ill-conceived diversification into management consulting left Seatchi with onerous debts and potentially disastrous liabilities. In short, the burden of Saatchi's financial structure threatened to done done the threatened to drag down the whole group.

If Saatchi is to survive it

must dismantle that structure. The tricklest problem of all is its puttable Europreference share issue. When the issue was launched by SG Warburg, the London merchant bank, in June 1988 it was hailed as a feat of fashionable financial engineering. The bond holders invested £177m in Saatchi in return for a promise of getting their money back with a 19.7 per cent bonus – making a total of £211m – on July 15 1993, if Saatchi's share price was lower than 441p on that

At the time neither Saatchi nor Warburg could conceive of its shares falling so low. As things have turned out it is inconceivable that the shares will be as high as 441p. Hence Saatchi, which is also lum-bered with £200m of bank debt,



Robert Louis-Dreyfus: faces a £200,000 cut in his salary

would not be able to pay the £211m in July 1993, nor would it be able to renew its banking facilities when they expired six months earlier.

Saatchi sees its reconstruction as a last ditch attempt to avert catastrophe in 1993. These are the pro-• the holders of 174m Euro-

preference shares will receive three new preference shares and 16 new ordinary shares for every ten shares held. • the holders of 100m UK preference shares are offered five new preference shares and 12 new ordinary shares for every 20 of their shares.

Donaldson Lufkin & Jener-ette, one of Saatchi's advisers

on the reconstruction, will provide £20m in subordinated debt in return for a commitment fee of £350,000 and warrants for at least 4 per cent of the enlarged share capital.

• Mr Louis-Dreyfus will underwrite £5m of new equity

 up to 4 per cent of the enlarged equity - to be made available to employees. • a £10m open offer for exist-ing shareholders to enable them to subscribe on the same basis as employees.

• Saatchi will ask its 19-strong banking syndicate to extend its banking facilities and to increase them by

This means that Sastchi's ordinary share capital will be increased from 160m to roughly 540m shares. Ordinary shareholders will emerge with around 30 per cent of the equity. The Saatchi brothers, for instance, will see their 2.5 per cent holding diluted to 0.75

per cent.
The preference shareholders, including Lord Rothschild who owns 20 per cent of the Europreference shares, will hold around 62 per cent of the ordi-nary shares and £70m of new preference shares. However they will not be entitled to dividends on their new preference shares until December 31 1993 or until Saatchi resumes payment of its ordinary dividends.
If the reconstruction propos-

als are accepted Saatchi will be able to service bank debt of £200m and preference shares of £70m. This means, said Mr Charles Scott, finance director, it will finally have a secure and stable financial structure. But if the worst comes to the worst and the proposals are rejected the Saatchi empire would probably be broken up in preparation for the time

In the meantime Mr Louis-Dreyfus - struggling yesterday with both a broken leg and the knowledge that his salary has been cut from the £500,000 promised in his contract to £300,000 - has been left to "carry on running the business as best I can".

THE STATEMENT BY THE CHAIRMAN,

Following the successful flotation of Midlands Elec-

tricity in December 1990, I am delighted to welcome

our new shareholders - approximately 800,000 at the

start of dealing. I am particularly pleased that so many

of our customers became shareholders and hope that

they will show continued confidence in our future

The unaudited results for the half year ended 30

September 1990 are shown below. They are as

expected and are consistent with the profit forecast for

the full year set out in the prospectus for the Regional

Electricity Companies share offers. The reported first

half results reflect the seasonality of the business.

Sales of electricity are obviously affected by weather

conditions and the majority of our sales, and profits,

occur during the winter months in the second half of

The Directors are confident that the Company is on

target to achieve its forecast of a pre-tax profit on

prospects by remaining as long term investors.

BRYAN TOWNSEND.

the financial year.

when its banking facilities come to an end in January

'I can't believe it!'

BUT IT'S TRUE. Not leaving a legal, valid Will behind you could mean that your family inherits only worry, heartache and hardship. They could even lose the family home that you assumed would be theirs by right.

That's why you simply must make (or update) a proper Will, now, however modest your 'estate' may be. It's not difficult, or expensive, but it is very important.

OUR FREE 16 PAGE BOOKLET tells you all you need to know about leaving money, property or other belongings to those who YOU want to benefit, and not to the tax man.

It also explains how - if you wish - you can also leave something, tax free, to a deserving Charity, like the Distressed Gentlefolk's Aid Association. For over 90 years it has been helping to lift what now amounts to thousands of men and women - largely educated professional people, previously, dedicated to helping others. Rescuing them, in fact, from the mental torture of bereavement, financial crisis and approaching frailty.

How? First by helping to keep them in their own familiar homes and later, if health deteriorates, in one of THIRTEEN Residential and Nursing Homes maintained by the Charity where the company and conversation of kindred spirits makes growing old a pleasure instead of a penalty.

Naturally we hope you will want to assist us through your Will to continue this immensely caring work, but - for your family's sake - do write or phone for this excellent illustrated booklet.



THE DISTRESSED GENTLEFOLK'S AID ASSOCIATION

Founded 1897 Patron H.M. Queen Elizabeth, the Queen Mother

To the DGAA, Vicarage Gate House, Vicarage Gate, London W84AQ Tel: 071-2299341

Please send me, without obligation, free copy of "How to Make Your Will"

LIBRA CITY CORPORATE PRINTING LIMITED

has appointed Mr Ken Dellow to its board of directors. Mr Dellow now holds the position of commercial director.

Midlands Electricity plc

INTERIM RESULTS FOR THE HALF YEAR ENDED 30 SEPTEMBER 1990

Welcome to our

new shareholders.



least £91.9m (£79.0m pro forma) and, on a current cost

basis, of at least £47.5m (£36.7m pro forma) for the

Since Midlands Electricity transferred into the private

sector part way through the current financial year, the

Directors will not be recommending an interim

dividend but instead expect to recommend a single

dividend in respect of the year of 10.5p net per

ordinary share, payable in October 1991, as forecast in

Midlands Electricity approaches the future with confi-

dence and enthusiasm. The Directors will seek strate-

gically sensible opportunities to expand the business

and the recently announced link with H Leverton to

develop jointly the UK market for packaged combined

heat and power plants is a modest but representative

The Board and Management team represents a strong

blend of public and private sector experience which is

supported by a well-trained workforce. The Directors

believe that there are good prospects for the profitable

financial year ending 31 March 1991.

the prospectus.

step in that direction.

RISKS OF WAR ARE YOU HEDGED? **CALL FOR**

INFORMATION

50 Victoria Street Tel: 071-799 2233

Neotronics ahead 45% to £2.71m

NEOTRONICS Technology, the Hertfordshire-based gas moni-toring instrument group, lifted taxable profits by 45 per cent in the year to September 30.

The outcome - £2.71m against £1.87m - was struck after an exceptional charge of £240,000 mainly representing severance and other costs of the group's management restructuring.

Turnover expanded 21 per cent to £15.56m (£12.82m). Rarnings per 5p share emerged at 6.98p (4.71p) and a proposed final dividend of 1.6p lifts the total for the year to 2.4p (1.8p).

Abbey returns to the black with I£67,000

Abbey, the Dublin-based housebuilding company with operations mainly in southern England, returned to profit in the six months to October 30

with I£67,000 (£61,500). This compared with I£427,000 profit in the previous first half and a loss of IS15.84m in the year to April 30. Turnover was lower at

1£28.16m (1£40.56m). **Cassidy Brothers** back in profit

Cassidy Brothers, the USM-quoted toy manufacturer, bounced back into the black in the half year to October 31, fol-lowing a heavy loss in the pre-

ceding six months. With turnover 47 per cent higher at £3.59m, pre-tax profits jumped to £458,154, compared with £25,039 for the corresponding period of 1989, and a £338,710 loss for the second

US \$174,300,000 1410/1441 Broadway Finance, Ltd.

Guaranteed Secured Floating Rate Notes Due 1999

For the period from January 11, 1991 to April 11, 1991 the Notes will carry an interest rate of 7.90% per annum with an interest amount of US 987.50 per US \$50,000 principal amount of Notes le on April 11, 1991.

Agent Bank: Security Pacific National Bank

After tax of £200,500 (£6,000) first-half earnings per 10p share were 4.77p (0.35p).

NEWS DIGEST

M&G Dual Trust improves to £3.81m

After-tax revenue of M&G Dual Trust improved from £2.98m to £3.81m for the 1990 year, equal to earnings of 66.33p against 51.83p per income share.

Gross revenue totalled £5.09m (£3.97m) and the tax charge £1.27m (£993,470). Asset value per capital share stood at £19.80 (£23.84). A recommended final dividend of 86.9p per income share makes a 66.3p

SelecTV recovers with £85,000

SelecTV, the USM-quoted production company, reported a turnround for the half year to September 30 with pre-tax profits of \$25,227 compared with a

loss of £182,968. Turnover jumped to £4.26m (£13,148). Earnings per share amounted to 0.13p (0.28p

Trans World expects £0.6m loss

Trans World Communications, the USM-quoted independent radio station operator and organiser of Miss World, announced that it expected a pre-tax loss of about £690,000 for the second half.

Its shares fell 20 to 870. Its shares fell 2p to 87p.

Difficult trading leaves SEP lower

Pre-tax profits at SEP Indus-trial Holdings fell 7 per cent from £2.49m to £2.33m in the year to end-September. Turnover for this Turnover for this USM-quoted distribution, manufacturing and service group rose 17 per cent to £58.32m,

against 249.65m.

Earnings per share came out at 3.07p (3.5p) and the recommended final dividend is unchanged at 0.6p for a total of

Sidney C Banks dips to £1.14m

Taxable profits of Sidney C Banks, the grain and agricul-tural merchant, fell from £1.23m to £1.14m in the six months to October 31.

PARTY DESCRIPTION OF THE STREET, LONGON

Turnover expanded 33 per cent to £98.45m (£74.15m). A maintained interim divi-dend of 2.5p is payable from earnings of 10p (11.6p) per

PWS ahead in spite of redundancy costs

In spite of a £400,000 exceptional charge for redundancies, PWS Holdings, the Lloyd's reinsurance broking group, reported pre-tax profits 42 per cent higher at £2.3m in the year to September 30, against £1.62m.

Total income was lower at £2.77m (£17.98m) but trading

£17.77m (£17.98m) but trading expenses and interest payable fell to £14.15m (£14.91m) and £944,000 (£1.4m). Earnings per share were 8.2p (6.1p) and a final dividend of 2.2p is proposed for a total of 3.5p (2.5p).

Savills incurs £433,000 loss

Savills, the estate agency and surveyor, swung from profits of £2.94m to losses of £433,000 pre-tax for the half-year ended October 31. Turnover fell £2m

to £14.64m. Loss per share emerged at Loss per share emerged at 0.8p (earnings 5.2p) and the interim dividend is being passed — 1.125p was paid previously. The shares slipped 5p

Bespak lifts profits 11% to £2.04m

Bespak, maker of specialised valves and other engineering components for the pharmaceuticals industry, lifted pretax profits for the six months to November 2 by 11 per cent from £1.83m to £2.04m.

Sales rose to £13.34m (£11.25m). The interim dividend is raised to 3p (2.6p) from earnings per share of 10.1p (9p).

Alexanders Holdings advances to £1.9m

In spite of difficult trading conditions in the second half pre-tax profits at Alexanders Holdings, the Glasgow-based Ford main dealer, advanced from £1.8m to a record £1.9m in the

year to September 30. Turnover rose from £80.35m £455,000 (£357,000) earnings came through unchanged at 3.56p per share. The dividend is maintained at 1p.

ordinary activities, on an historical cost basis, of at development of the Company's business. RESULTS FOR THE HALF YEAR ENDED 30 SEPTEMBER 1990

	Historical Cost (unaudited)	Current Cost (unaudited)
	· £m	£m
TURNOVER	564.6	<u>564.6</u>
Operating Profit/(Loss)	14.9	(8.5)
Dividend receivable from The National Grid Holding plc	4.3	4.3
Net interest payable	(0.9)	(0.9)
PROFIT/(LOSS) ON ORDINARY ACTIVITIES BEFORE TAXATION	N 18.3	(5.1)
Taxation (Note 3)	(4.0)	(4.0)
PROFIT/(LOSS) ON ORDINARY ACTIVITIES AFTER TAXATION	14.3	(9.1)
Extraordinary items (Note 4)	(4.4)	(4.4)
PROFIT/(LOSS) ATTRIBUTABLE TO SHAREHOLDERS	9.9	(13.5)

NOTES TO THE RESULTS FOR THE HALF YEAR ENDED 30 SEPTEMBER 1990

1. BASIS OF PREPARATION The unaudited interim accounts for the half year ended 30 September 1990 for Midlands Electricity plc have been prepared on the basis of the accounting policies adopted for the year ended 31 March 1990, together with the additional accounting policies set out in the prospectus dated 21 November 1990 containing Listing Particulars of Midlands Electricity

Results for the half year ended 30 September 1989 have not been presented. The Directors believe that comparison with this prior per-iod would not be meaningful in view of changes during the current year in the com-mercial and contractual environment of the Company and in its capital structure and regulatory system

The tinancial information contained in this interim statement does not amount to statutory accounts within the meaning of Section 240 of the Companies Act 1985.

Agent Dank

2. PRO FORMA EARNINGS The pro forms earnings attributable to share-holders set out below have been calculated on

the basis that the new capital structure for October 1990 had in fact been in place since 1 April 1990. Historical Current Pro forma profit/(loss)

on ordinary activities after taxation £7,7m (£13.0m) Pro forma earnings/(loss) 3.7p (6.2p) per ordinary share Pro forma earnings per ordinary share has been calculated by dividing pro forms profit (loss) after taxation by 209,423,000 ordinary shares as if they had been in issue since 1 April 1990.

Pro forma profit (loss) attributable to share holders has been calculated by increasing interest charges by £8.3m, by substituting a pro forma taxation charge of £2.3m and, for

the current cost accounts only, by reducing the loss by a gearing adjustment of £2.7m. Actual earnings per ordinary share have not been presented: the number of shares in issue during the half year ended 30 September 1990 and the actual profits for that period are not considered to be representative of the com-pany's position following implementation of

the new capital structure. 3. TAXATION

On CONTROL DIVINION TO NOT THE PROPERTY OF THE

Taxation for the half year ended 30 September 1990 has been provided on the basis of the estimated effective tax rate, with the exception of taxation in respect of the dividend receivable from The National Grid Holding pic: this is included in the taxation charge at a rate of 25% of the aggregate of the interim dividend receivable and the tax credit attach-

ing thereto. 4. EXTRAORDINARY ITEMS

Extraordinary items comprise privatisation and restructuring costs in the half year ended 30 September 1990.



For a copy of the Interim Results or Shareholder enquiries ring 021 423 2999, Midlands Electricity plc, Mucklow Hill, Halesowen, West Midlands, B62 8BP

Sovereign High Yield Investment Company N.V.

Notice is hereby given that the Annual General Meeting of Shareholders of Sovereign High Yield Investment Company N.V. will be held at the offices of the company at 6, John B. Gorstraweg, Willemstad, Curação, Notherlands Antilles on January 31, 1991 at 9.00 a.m. The following proposals will be put to vote at the aforement

Proposal to waive the provisions of the Articles of Incorporation with regard to the notification of the holding of the Annual General Meeting of Shareholders within 150 days after the close of the company's fiscal year and to consider this meeting as the duly held Annual General Meeting of Shareholders concerning the fiscal year ending August 31, 1990

Proposal to approve the report of the Managing Director on the course of business and the management of the Company during the fiscal year 1990.

Proposal to approve the financial statements and the profit and loss accounts for the fiscal year ending August 31, 1990 as prepared by the Management and audited by Price Waterhouse, Curação which audit is evidenced by their report of October 12, 1990.

Proposal to approve, confirm and ratify all actions taken by the Board of Supervisory Directors and the Managing Director during the fiscal year ended August 31, 1990.

Please note that there are no service contracts between members of the Supervisory Board of Directors and the Company.

Shareholders will be admitted to the meeting on presentation of their shares or by way of proxy. Proxy forms may be obtained from the abovementioned by way of the Company, The proxy can be returned by way of telex no. 1147 offices of the Company, The proxy can be returned by way of telex no. 1147 PHPC NA or telescopier 599-9-613417 followed by the completed proxy sent by airmail.

Curação January 10, 1991 Pierson Trust (Curação) N.V., Manager

YORKSHIRE **BUILDING SOCIETY**

Issue of up to £150,000,000 Floating Rate Notes **Due 1997**

(of which £100.000.000 was issued on 10th July 1990 as the initial Tranche) In accordance with the terms

and conditions of the Notes. notice is hereby given that for period from (and including) 10th January 1991 to (but excluding) 10th April 1991, the Notes will carry a rate of interest of 14.06875 per cent. per annum. The relevant nterest payment date will be 10th April 1991. The coupon amount per £50,000 will be £1734.50 payable against surrender of Coupon No: 3. **Hambros Bank Limited** Agent Bank

COMMODITIES AND AGRICULTURE

London Metal Exchange aims for further growth

38.42 7.77

179.60

turnover fell by nearly 10 per

cent, from \$665bn to \$600bn, mainly reflecting lower metal

prices in 1990 compared with

the previous year.

Also the number of ring

dealing members fell sharply last year - by four to 16 -

were too high and commissions too low. Two of the trading

houses that withdrew from the ring last year did so in special

circumstances: Drexel Burn-

ham Lambert because its US parent went bankrupt, and

Anglo Chemical Metals because its US parent, Salo-

mon, was slimming down the international trading operations of its Philipps Brothers subsidiary.

Entores, ultimately owned by the Imetal group of France, and I Empta group of Transe.

and Lazmet, part of Trans-World Metals, also stopped

world Metals, also stopped ring trading.

Mr John Wolff, chairman of the LME, suggested this was all part of a "fewer but stron-ger" trend noticeable in many industrial sectors and which

had been going on for several years. "It is much better to have 16 strong members than

complaints that costs

all contracts

amid

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By Kenneth Gooding, Mining Correspondent

AFTER RECORDING a 32 per cent increase in turnover la year, the London Metal Exchange yesterday announced important changes designed to ensure further growth. The terms of the LME's copper, aluminium and zinc contracts are to be wid-ened to allow deals to be struck for up to 27 months ahead and the exchange will increase the range of currencies in which contracts can be traded to include Deutsche

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Marks and Japanese yen.
The LME already dominates world terminal market trade in base metals and these changes should enable it to increase its share of business currently conducted off the exchange. At present LME contracts stretch out to a maximum of 15 months. Mr Martin Abbott, the exchange's director of market-ing, said that much of the metal producers' risk beyond 15 months is currently being borne by brokers and that the changes would enable them to lay off that risk.

By hedging on the LME, bro-kers would have the comfort of operating under the clearing and guarantee system of the International Commodities Clearing House.

Judged by its turnover, the LME had a very successful year in 1990. Total futures and options turnovers rose by 32 per cent from the 1989 level to 13.35m lots from 10.08m. (A lot is the minimum amount of a commodity in which one can

However, the exchange esti-mates that in money terms its

March launch

coffee futures

for arabica

By David Blackwell

25 if some of the 25 are shaky." Mr Abbott insisted that there were enough counterparties Turnover increases (per cent) around the ring to ensure futures lively trading and enough business to support those mem-

> The LME also announced yesterday that MetChin, part of the Hofibel copper refining group, had been accepted as a new ring dealing member.

The exchange said that from June 1 contracts for copper, aluminium and zinc, the three most heavily-traded metals, could be traded up to 27 months forward instead of the current 15 months. Those for nickel, lead and tin remained unchanged. Options trading also remained linked with the 15-month period for all metals. Some members had been pressing for aluminium and

copper contracts to be traded up to 39 months forward and for the other metals to go out to 27 months but the exchange is obviously taking one step at a time into the unknown if there is enough liquidity, further changes would probably be considered.

Also from June 1 cleared contracts can be denominated in Deutsch Marks and Japanese yen as well as in the currencies currently used: the US dollar and the pound sterling. However, dollars and pounds will continue to be the only currencies quoted in ring dealing sessions. It is from these sessions that the LME's official - used as reference points for the vast majority of metals contracts signed around

Aluminium stocks near 2-year low in November

AN ARABICA coffee contract is to be launched on screen by the London Futures and Options Exchange (Fox) on At the same time, the exchange will switch trading

in its existing robusta contract from sterling to dollars. New York and New Orleans will be included as tender ports for the dollar robusta contract.

. The exchange has been plan-ning an arabica coffee contract for some time. Consumption trends are increasingly favour-ing arabicas at the expense of robusta coffees.

New York has a thriving open outcry arabica coffee con-tract. One trader said yestertrading in London robustas t muc trade the spread between arab icas and robustas.

Today sees the start of raw sugar trading on Fox screens.

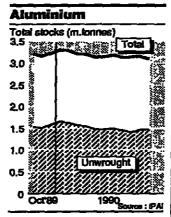
By Kenneth Gooding ALUMINIUM STOCKS fell to Aluminium their lowest level for nearly two years in November, according to the International Total stocks (m.tonnes)

Primary Aluminium Institute.
The figures seem to confirm that the huge rise in London Metal Exchange stocks in November – when they rose by 142,100 tonnes, the biggest increase ever recorded - was mainly caused by a technical squeeze which boosted the price of aluminium for immediate delivery and was not because producers were creating a surplus.

The IPAI reported that producer stocks of the metal rose by 1,000 tonnes to 1,48m

tonnes. However, other stocks showed a fall of 48,000 tonnes to 1.618m tonnes so that total stocks were down to 3.098m

Mr Nick Moore, analyst at Ord Minnett, pointed out that significant because in Novem-



ber IPAI members produced at a record rate of 39,430 tonnes a day, enough to generate 1.183m tonnes of metal. He thought eroded from the present 328,975 tonnes, the highest level since the contract was launched in 1978, as consumers re-stocked.

Close

Previous High/Low

Colombian coffee exports at record level

By Sarita Kendall in

COLOMBIA'S 1990 coffee exports reached a record figure of 13.9m bags (60 kg each), more than offsetting the drop in world prices caused by the suspension of the Interna-tional Coffee Agreement's export quota system. Forecasts for 1991, based on a 1990-1991 production figure of 14m bags, suggests that the country, the second biggest coffee grower after Brazil, will be able to keep exports over 13m bags and maintain earnings close to the traditional level of \$1.4bu to \$1.5bn a year. However, Colombia reduced

its stock by well over 1m bags during 1990, finishing the year with about 6.6m bags.
The first few months of the 1990-91 coffee harvest have been encouraging, but with a domestic consumption averagwill have to continue drawing on coffee stocks to maintain

such a high volume of foreign

Thanks to the financial strength of the National Coffee Fund the real price paid to farmers has remained steady. But the fund — built up in more prosperous times lost nearly \$200m in the last

The coffee authorities are concerned that the growers' price should keep up with inflation so that the use of fertiliser and other inputs is not affected. At the same, the government's anti-inflation drive is aiming to keep as much money out of circulation as

Provided that coffee remains profitable and there are no cli-mactic disasters, production is expected to rise to about 16m bags in two years. Recent improvements to plantations, the introduction of new rustresistant varieties and denser planting will contribute to higher yields. Although costs are relatively high compared with other countries the pre-mium paid for quality Colombian coffee has compensated for this, says Mr Roberto Jun-guito of the Association of Private Exporters, allowing the country to weather the quota-

free period very successfully.
Coffee now contributes less
than a third of Colombia's
export income, and the 1990 earnings figure of \$1410m was only slightly up on 1989, a relatively poor year. The Coffee Growers' Federation's aggressive marketing policies have been helped by export opportunities in eastern Europe, as well as Brazil's poor harvest. clouded by the impact of higher oil prices and signs of recession in consuming coun-

Demand picks up at wool sales

By Kevin Brown in Sydney

THE AUSTRALIAN Wool Corporation, the national marketing organisation, sold 72 per cent of wool offered for sale at auctions yesterday, raising hopes that a two year slump in demand is coming to an end.

The corporation said the auctions confirmed a trend which started on Tuesday at the first auctions of the New Year, when buyers purchased 64 per cent of wool offered in Sydney, and 74 per cent in Adelaide.

The figures mark a strong recovery from the second half of 1990, when the corporation was able to sell an average of only 41 per cent of wool offered for sale.

However, the increased demand had little effect on the average price, which moved up by 1 cent to A\$7.08, 8 cents above the floor price that triggers intervention by the corporation for stockpiling.

Mr Vincent Matthews, a wool corporation official, said

the increased demand was largely caused by the return to the market of buyers of fine apparel wool for the Japanese textile industry.

Mr Matthews said the Japanese had re-entered the market because of a run-down in stocks held in Japan. Buyers also seemed to have accepted assurances from the Australian government that the floor price would not be allowed to fall below A\$7.

The Soviet Union, a major purchaser of Australian wool until last April, has repaid A\$88m in debts relating to wool delivered last year, but has not yet re-entered the mar-

A Soviet delegation is expected to visit Australia at the end of next week to open negotiations on terms for a return to the market for wool and other commodities with the aid of a A\$400m line of credit from the Australian government.

"We expected that the amount of wool we have to buy-in would fall to below 30 per cent in the first week of the New Year, and it is very encouraging that it has turned out that way," said Mr Mat-

If we can maintain the buy-ing in rate below 39 per cent that would be in line with the corporation's business plan, and would allow us to keep within our borrowing limit of within our borrowing aims of
A\$2.5bn set by the government.
"Next week's sales will be
very significant because they
will show whether the
improvement can be sustained.
But we are very encouraged by
this week's sales."

Australian exports of wool

sere worth \$5.9bn in 1988.99

were worth A\$5.9bn in 1988-89, but declined to A\$3.8bn last year and are expected to fall to A\$2.7bn this year, according to the Australian Bureau of Agri-cultural and Resource Econom-

built up a stock of 4.4m bales of bought in wool following the shump in demand, which coin-cided with souting production. The industry recently imposed quotes and announced plans to shoot up to 20m sheep to help reduce production

Mr John Kerin, Primary
Industries Minister, yesterday
called in the Saudi ambassador

to Australia to warn that live sheep exports to Saudi Arabia might have to be stopped unless a quarantine and veteri-nary agreement was reached. Mr Kerin said he had told the ambassador: "I do not see how the live sheep trade from continue" in the absence of an

His action reflects growing concern among ministers over the future of the live sheep trade, which has been repeat-edly disrupted over the last two years by the rejection of shipments on health grounds

California's white Christmas nightmare

The yule-tide freeze may cost growers \$1bn, writes Louise Kehoe

CALIFORNIAN white Christmas dream turned into a New Year's nightmare for the state's fruit and vegetable Christmas dream growers this holiday season, when record cold temperatures and heavy frosts caused widespread damage to fruit and

vegetable crops.
The state's agricultural industries are expected to suf-fer losses of over \$1bn this year because of the freeze, according to state economists. Of even greater concern in the longer term is the chilling effect that this winter weather may have upon growth in the state's \$17.5bn agricultural industry, which is already threatened by a four year drought

Citrus groves suffered the most damage. Preliminary esti-mates are that half of the state's \$700m citrus crop may have been destroyed by the frigid temperatures, according to the California Department of Food and Agriculture.

Although about 20 per cent of the \$248m navel orange crop was harvested before the freeze, virtually all of the fruit remaining on the trees was damaged and much of it destroyed, wining out the US's primary domestic supply of fresh oranges. California's navel orange crop is sold mainly as fresh fruit. Only a small portion can be salvaged by processing because the juice is bitter and there are only a limited number of processing facilities in California. The bulk of US juice oranges are grown in Florida.

An estimated 25 per cent of the state's \$190m lemon crop has also been destroyed. Lem-ons are particularly susceptible to frost because they contain less sugar, which acts as an anti-freeze in most fruits. Tangerines were also damaged but most of the state's grapefruit appears to have been spared. according to the California Farm Bureau Federation. About 20 per cent of the

state's avocados also have been damaged, according to initial reports. However, the California Avocado Commission

said the total crop, valued at \$200m last year, has grown and shortages are unlikely. The freeze has not, however, affected some of California's biggest agricultural industries - grapes, nuts, and summer fruits, which are unaffected by

ics. The wool corporation has

cold winter temperatures. Indeed, the record low tem-peratures will help to eradicate insects that attack these crops, according to state officials. The immediate impact of the freeze has been a dramatic rise in fruit and vegetable prices. Oranges that sold for less than 60 cents a lb in Californian grocery stores before the freeze have doubled in price. Green vegetables have become scarce

and very expensive. Broccoli,

for example, has jumped from

around 70 cents a bunch to

\$1,30. Growers who have already written off their current crops are, however, anxiously moni-toring the health of frost-bitten fruit trees. A major focus of concern is the 1991 valencia orange crop. Although this fruit will not be picked until next March, growers are wor-ried about the effect of cold on developing fruit and fruit wood. The \$190 million harvest is jeopardised by the freeze which has frozen many of the tender tips of the branches where the fruit grows.

While the freeze represents one of the worst setbacks in the history of the Californian agricultural industry, it may be only a prelude of still harder times to come for the state's growers.

Faced with the prospect of a fifth successive year of drought, California's farmers are under increasing pressure to cut back on their use of water for irrigation, which currentily accounts for 80 per cent of the state's water consump

The combined effects of a severe winter and the drought could force significant changes in California's agriculture industry, accelerating the trend toward more intensive management of higher-value fruit and vegetable crops. industry experts predict.

Brazil adopts 'wait and see' sugar export policy

By Victoria Griffith in Sao Paulo

NO FURTHER Brazilian sugar exports are likely to be authorised until next month at the earliest, Mr Pedro Roberio of the Secretariat for Regional Development said yesterday. Earlier this week he predicted that this year's total sugar exports would be 790,000 tonnes, although initial authorisation has been given for

900,000 tonnes. Mr Roberio explained yesterday that there were two stages

World Commodities Prices

LONDON METAL EXCHANGE

to the authorisation of sugar exports. "First, initial authorisation is granted for export. Then, authorisation is given for the actual departure of the sugar from Brazil. Authorisa-tion will not be granted at the second stage unless internal demand is satisfied."

depend on market conditions here." Mr Roberio continued. "It is possible that recession will reduce demand for alcohol further, thereby freeing sugar for exports." Many Brazilian cars run on alcohol derived from sugar. Brazilian sugar traders

believe that sugar exports could be as high as 1.3m tonnes this year and Mr Luiz Bertelli, director of the Associ-Industries, estimates exports of 1.1m tonnes.

• In London, the Brazilian ambassador, Mr Paulo Tarso

Flecha de Lima, said Brazil would not be pulling out of the International Cocoa Organisation, as was suggested by an official at the Ministry of the Economy in Brasilia earlier this week. The ICCO has been moribund since 1989, when its price stabilising buffer stock Brazil, in common with other producers, had not been paying

over ICCO export duties for the

MARKET REPORT

THE THREAT of a Gulf war pushed

the gold price higher in nervous trading yesterday as dealers covered short positions following Wednesday's decline. "No one wants to be short of gold over the weekend in case the situation in the Gulf deteriorates," one dealer explained. Platinum and silver prices rose in sympathy with gold, although war would probably be bearish for these basically industrial metals because of its implications for the world economy. At the London Futures and Options Exchange a rise in dry cargo freight futures prices was also influenced by Gul

London Markets SPOT MARKETS

٠.	Crude oil (per barrel FOB)		+ or -	May
-	Dubal	\$22 35-2 55:	+3.77	Aug
	Brent Blend (dated)	\$26,55-6,70	+3.97	Oct
	Brent Blend (February)	\$26.40-6.60	+3.97	Dec
	W.T.I. (1 pm est)	\$28.20-8.30t	+5.75	Mar
	Oil products			May
	(NWE prompt delivery per to	mne CIF)	+ or -	White
	Premium Gesoline	\$282-286	+ 30.5	Mar
	Gas Oil	\$269 -271	+33	May
	Heavy Fuel Oil	\$140-142	+11	Aug Oct
	Naphtha	\$279-284	+33.5	Dec
	Petroloum Argus Estimates			
	Other		+ or -	Turnoy White (
	Gold (per troy ozj	\$390.25	+4,15	Paris
	Silver (per troy oz)	413.85c	+5.35	1520. A
	Platinum (per troy cz)	\$414,27	+ 1.75	
	Palladium (per troy oz)	\$87.16	+0.40	CRUDI
	Aluminium (free market)	\$1535		
	Copper (US Producer)	1 19.5c	-0.5	Feb
	Lead (US Producer)	50c		Mar
	Nickel (free market)	400c	-5	Apr
	Tin (Kuala Lumpur market) Tin (New York)		-0.09	May
	Zinc (US Prime Western)	262¢ 70¢	-1	IPE Ind
				Turney
5	Cattle (five weight)†	109.840	+ 1.23	
	Sheep (dead weight)†	145.74p	+3.11	eas o
4	Pigs (live weight)t	77,29p	+ 1.13	
ķ	London daily suger (raw)	\$222.Gz	~1.0	
	London daily sugar (white)	\$292.5z	-0.7	Jan Cab
-	Tale and Lyle export price	C223.5	·1.0	Feb Mar
•	Barley (English feed)	120,0w	-1.0	Apr
	Maize (US No. 3 yellow)	£164,5	+ 1.5	May
	Wheat (US Dark Northern)	£87,0		Jun
	Rubber (Feb)♥	50.750	0.25	Jul
į	Rubber (Mar)	51.00p	-0.25	Turnov
-	Rubber (KI, RSS No 1 Jan)		-1.0	
•	Coconut all (Philippines)§	365.0w		FRUI
F	Paim Oil (Malayaian)5	350.0		Juicy
5	Copra (Philippines)§	\$245.0x		are t

£137.5 82.80c 414p

sharp gains was talk that the Soviet Union had secured vessels to lift grain from the US after the recent granting of farm export credits. The February position, which had risen by 50 points on Tuesday and fallen 35 points on Wednesday, finished up the daily 50-point at 1,480. "As far as the Soviets are concerned, it's still only just talk, nothing is confirmed," one dealer commented. "February should go higher but we are in resistance areas, it's probably a matter of buying February and selling April,

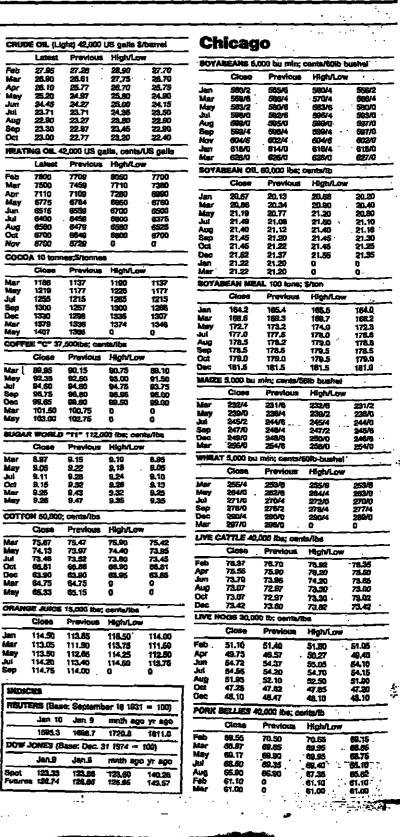
but it's fairly choppy."

Compiled from Reuters				
SUGA	R - Load	lon FOX	(\$ per tonn	
Rew	Close	Previous	High/Low	
Маг	197.60	201.00	201.00 196.60	
May	201.50	204.80	203.40 200.80	
Aug	207.60	212.00	210.40 209.00	
Oct	207.00	212.00	209.00 207.60	
Dec Mar	215.00 208.20	215.00 213.00	206.00 210.00	
May	210.00	213.00	210.00	
White	Close	Previous	High/Low	
Mar	291.0	292.0	293.0 290.0	
May	289.8	291.0	291.2 288.5	
Aug	299,0	300.0	299.8 294.8	
Oct	274.0	275.5	274.9 273.4	
Dec	270.0	274.0	270.0 270.0	
			ts of 50 tonnes.	
	85 (2445)			
			e): Mar 1522, Ma	
132U, A	ug 1580,	UCT 1435.		
CRUDI	E OIL - II	PE	\$/barr	
	Clos	e Previo	us High/Low	
Feb	28,40		27.00 26.00	
Mar	25.75		26.30 25.40	
Apr May	24.95 24.35		25.60 24.80 24.50 24.20	
May IPE Ind			26.41 25.51	
	er 6125 (1		20071 22.31	
	D ₽€	10231	Shore	
	Ciose	Previous	High/Low	
التجار	268.00	237.75	277.50 264.50	
Feb Mar	251.00	220.75	258.50 244.50	
Mer Apr	237 50 220.00	206.00 199.00	249 00 232.05 227.00 220.00	
May	218.00	194.50	223.00 215.00	
Jus	219.00	192.50	220.00 218.00	
Jul	216.00	193.00	218.00	
TUTION.	ar 1625/3 (18233) 1015	of 100 tonnes	
FRUI	T & VEC	TABLES		
Juicy rad and white varieties of grapefruit				
are this week's best buy. Oranges at 5-25p				
such (5-28p) are bursting with vitamin C.				
			0-60p). White and	
			2-30p a to (20-30p)	
			each (56-75p) and	
P0181	ves 24 (1-74 d =1 24 c 44	en e 10 to	lp). Brussel (Op) are still	
- The Co		Apparent law	rabiana ani	

(65p-£1,20) remains a great sa with spring onlone at 35c-50c

	Close	Previous	High/Low				
Mar	661	647	663 647				
May	683	679	693 680				
ابات Sap	724 753	708 738	723 710				
Dec .	783	788	751 739 783 769				
Mar	805	793	805 793				
	0004 /	4E 493 Jan- 4	4 40 4				
KCCU P	er: 8034 (i	4543) 10(5 C	d 10 tonnes te ser innes Delly				
Strice fo	w Jan 9 l	B85.32 (868	ks per tonne). Dally 92) 10 day average				
tor Jan	10 872.63	(874,98)	and in only average				
====							
COFFE	E - Lon		£/tonne				
	Close	Previous	High/Low				
Jen	608	596	608 597				
Mar	585	580	586 579				
May	590	588	592 585				
Jul 	604	603	606 600				
Şep Nov	616 629	617 634	620 614 635 632				
jan Jan	644	649	650 644				
	m. 13f i (i	rigejioes e	TO CONTRES.				
Jan 9: 4	Comp. del	iv 71.40 /71	f 5 tonnes ents per pound) for ,54), 15 day average				
71.69 (7	2.85)						
•-							
POTAT	OKS - L	ondon FOX	ennat/2				
	Close	Previous	High/Low				
	126.6	128.9	120,0 126,0				
Apr May	126.6 146.0	128.9 148.5	128.0 126.0 147.1 144.5				
Turrove	or 191 (76) lots of 40	torines.				
SOYAL	mal - I	Andon PO	Y Phones				
	Close	Previous	High/Low				
Feb	113.00	113.00	113.00				
Apr	116.00	114.00	116.00				
Jun Oct	118.00 119.00	114-50 117-50	115.00 119.00				
I UTTOOVE	F 200 (35	0)lots of 20	wates.				
· · ·							
	ST - Los	don POX	\$10/Index point				
			\$10/Index point				
PRESOI	Close	Provious	High/Low				
FREXOI	Close 1450	Provious 1443	High/Low 1480 1450				
Jan Feb	Close 1450 1480	Provious 1443	High/Low 1480 1450 1485 1440				
Jan Feb Apr	Close 1450 1480 1360	Provious	High/Low 1480 1450 1485 1440 1365 1340				
Jan Feb Apr Jul	1450 1480 1360 1360	Provious 1443 1430 1338	High/Low 1480 1450 1485 1440 1365 1340 1060				
Jan Feb Apr Jul BFI	Close 1480 1480 1360 1060 1432	Provious 1443 1430 1338 1433	High/Low 1480 1450 1485 1440 1365 1340				
Jan Feb Apr Jul BFI	1450 1480 1360 1360	Provious 1443 1430 1338 1433	High/Low 1480 1450 1485 1440 1365 1340 1060				
Jan Feb Apr Jul BFI	Closs 1480 1480 1360 1060 1432 or 297 (31)	Provious 1443 1430 1338 1433	High/Low 1480 1450 1485 1440 1365 1340 1060				
Jan Feb Apr Jul BFI	Close 1480 1480 1360 1080 1432 or 297 (31)	Provious 1443 1430 1338 1433	High/Low 1480 1450 1485 1440 1365 1340 1060 1432				
Jan Feb Apr Jul BH Turnovi	Close 1450 1480 1360 1060 1432 or 297 (31)	Provious 1443 1430 1338 1433 9)	High/Low 1480 1450 1485 1440 1365 1340 1060 1432				
Jan Feb Apr Jul BEFI Turnovi GRADE:	Close 1480 1480 1360 1060 1432 or 297 (31) 5 - Lossé Close	Pravious 1443 1430 1338 1433 9) los POX Pravious	High/Low 1480 1450 1480 1450 1485 1440 1365 1340 1060 1432 Effonce High/Low				
Jan Feb Apr Jul BEFI Turnovi GRADE:	Close 1480 1480 1360 1060 1432 or 297 (31) 5 - Lossé Close	Pravious 1443 1430 1338 1433 9) los POX Pravious	High/Low 1480 1450 1485 1440 1365 1340 1060 1482 E/tonne High/Low				
Jan Feb Apr Jul BIFI Turnovi GRADE: Wheat	Close 1480 1480 1390 1080 1432 or 297 (31) 8 - Lond Close 118.90 121,90	Provious 1443 1430 1338 1433 9) loss POX Provious 119.85 122.40	High/Low 1480 1450 1485 1440 1365 1340 1080 1432 E/tonne High/Low 118.80 122.10 121.90				
Jan Jan Jen Jul Jul Jul Jun GRADE Wheat Jen May	Ciose 1450 1480 1360 1060 1432 or 297 (31) 8 - Lend Ciose 118.60 121.90	Provious 1443 1430 1338 1433 9) los POX Provious 119.85 122,40 125,90	High/Low 1480 1450 1485 1440 1365 1340 1060 1432 £/tonne High/Low 118.60 122.10 121.90 125.68 125.40				
Jan Feb Apr Jul SEP Turnovi GRADE Wheat Jen Mar	Close 1480 1490 1390 1060 1063 1432 97 297 (31) 8 - Lend Close 118.90 121.90 125.90 127.25	Provious 1443 1430 1338 1433 9) los POX Provious 119.95 122.40 125.90 127.55	High/Low 1480 1450 1485 1440 1365 1340 1060 1432 E/tonne High/Low 118.60 122.10 121.90 125.66 125.40				
Jan Feb Apr Jul SEF Tismovi GRADE Wheat Jen May Jun Nov	Closs 1450 1450 1450 1360 1050 1432 07 297 (31) 8 - Lend Closs 118.90 121,90 127.25 111.90	Provious 1443 1430 1338 1433 9) los POX Provious 119,95 122,40 125,55 111,90	High/Low 1480 1450 1485 1440 1365 1340 1060 1482 Ettonne High/Low 118.60 122.10 121.90 125.66 125.40 127.30 111.90				
Jan Feb Apr Jul SEF Tismovi GRADE Wheat Jen May Jun Nov	Close 1480 1490 1390 1060 1063 1432 97 297 (31) 8 - Lend Close 118.90 121.90 125.90 127.25	Provious 1443 1430 1338 1433 9) los POX Provious 119.95 122.40 125.90 127.55	High/Low 1480 1450 1485 1440 1365 1340 1060 1432 E/tonne High/Low 118.60 122.10 121.90 125.66 125.40				
Jan Feb Apr Jul BFI Turnov GRADE: Wheat Jan May Jun Nov Barley	Closs 1450 1450 1450 1360 1060 1432 07 297 (31) 8 - Lend Closs 118.50 121.60 125.60 127.25 111.90 Close	Provious 1443 1433 1433 1433 1433 1433 19) Ion POX Provious 118.95 122.40 125.95 111.90 Previous	High/Low 1480 1450 1485 1440 1365 1340 1060 1432 £/tonne High/Low 118.60 122.10 121.90 125.66 125.40 127.30 111.90				
Jan Feb Apr Jul BIFI Turnove GRADE: Wheat Jan May Jun Nov Barley	Close 1480 1480 1480 1480 1480 1986 1080 1632 17297 1718 1718 1718 1718 1718 1718 1718 17	Provious 1443 1430 1338 1433 9) los POX Provious 119,95 122,40 125,55 111,90	High/Low 1480 1450 1485 1440 1365 1340 1060 1432 £/tonne High/Low 118.60 122.10 121.90 125.66 125.40 127.30 111.90				
Jan Feb Apr Jul BIFI Turnove GRADE: Wheat Jan May Jun Nov Barley	Closs 1450 1450 1450 1360 1060 1432 07 297 (31) 8 - Lend Closs 118.50 121.60 125.60 127.25 111.90 Close	Provious 1443 1430 1338 1433 1433 9) los POX Provious 118,85 122,40 122,50 111,90 Provious 111,90	High/Low 1480 1450 1485 1440 1365 1340 1060 1432 E/tonne High/Low 118.60 122.10 121.90 125.65 125.40 127.30 111.90 High/Low				
Jan Feb Apr Jul SER Turnov GRADE Wheat Jen May Jun Nov Barley May Nov	Close 1480 1480 1480 1480 1480 1980 1080 1080 1780 1780 1880 17880	Provious 1443 1430 1430 1433 1433 1433 19) ion POX Provious 118.95 122.40 125.90 127.55 111.90 Pravious 115.90 117.40	High/Low 1480 1450 1485 1440 1365 1340 1060 1432 E/tonne High/Low 118.60 122.10 121.90 125.66 125.40 127.30 111.90 High/Low 115.20 115.00 177.20 116.50 100.90				
Jan Feb Jan Feb Jun SFI Turnove GRADE Wheat Jun Nov Barley May May May May May May May May May Ma	Close 1480 1480 1480 1480 1480 1080 1080 1632 17 297 (31) 8 - Lend Close 118,90 121,90 122,25 111,90 Close 115,40 117,00 105,50	Provious 1443 1430 1338 1433 1433 9) los POX Provious 119,95 122,40 125,50 111,90 Previous 115,90 117,40	High/Low 1480 1450 1485 1440 1365 1340 1060 1432 E/tonne High/Low 118.80 122.10 121.90 125.65 125.40 127.30 111.90 High/Low 115.20 115.00 177.20 178.50 109.90 Seriey 53 (50).				
Jan Feb Jan Feb Jun BEF Turnove GRADE: Wheat Jun May Jun Nov Bartey May May Turnove Turnove	Close 1480 1480 1480 1480 1480 1080 1080 1632 17 297 (31) 8 - Lend Close 118,90 121,90 122,25 111,90 Close 115,40 117,00 105,50	Provious 1443 1430 1430 1433 1433 1433 19) ion POX Provious 118.95 122.40 125.90 127.55 111.90 Pravious 115.90 117.40	High/Low 1480 1450 1485 1440 1365 1340 1060 1432 E/tonne High/Low 118.80 122.10 121.90 125.65 125.40 127.30 111.90 High/Low 115.20 115.00 177.20 178.50 109.90 Seriey 53 (50).				
Jan Feb Jan Feb Jun BER Turnove GRADE: Wheat Jun May Jun Nov Bartey May Nov	Close 1480 1480 1480 1480 1480 1080 1080 1632 17 297 (31) 8 - Lend Close 118,90 121,90 122,25 111,90 Close 115,40 117,00 105,50	Provious 1443 1430 1338 1433 1433 9) los POX Provious 119,95 122,40 125,50 111,90 Previous 115,90 117,40	High/Low 1480 1450 1485 1440 1365 1340 1060 1432 E/tonne High/Low 118.80 122.10 121.90 125.65 125.40 127.30 111.90 High/Low 115.20 115.00 177.20 178.50 109.90 Seriey 53 (50).				
Jan Feb Apr Jul SEP Turneve GRADE May Jun May Jun May Jun May Turneve Turneve Turneve	Close 1480 1480 1480 1480 1480 1380 1080 1080 1632 8 - Lend Close 118.60 121.90 122.25 111.90 Close 115.40 117.00 105.90 17 Wheet of	Provious 1443 1430 1338 1433 1433 1433 19) 100 POX Provious 112,40 125,50 111,90 Previous 115,80 117,40 100 tormes	High/Low 1480 1450 1485 1440 1365 1340 1060 1492 E/tonne High/Low 118.80 122.10 121.90 125.65 125.40 127.30 111.90 High/Low 115.20 115.00 117.20 116.50 109.90 3eriey 53 (50).				
Jan Feb Jan Feb Jun SFI Turnove GRADE Wheat Jun Nov Barley May May May May May May May May May Ma	Close 1480 1480 1480 1480 1480 1380 1080 1080 1632 8 - Lend Close 118.90 121.90 122.25 111.90 Close 115.40 117.00 105.90 Fr Wheat of the off	Provious 1443 1430 1338 1433 1433 1433 19) 100 POX Provious 112,40 125,50 111,90 Previous 115,80 117,40 100 tormes	High/Low 1480 1450 1485 1440 1365 1340 1060 1432 E/tonne High/Low 118.80 122.10 121.90 125.65 125.40 127.30 111.90 High/Low 115.20 115.00 177.20 178.50 109.90 Sariey 53 (50).				

	Close	Prev	ous	H	igh/Lo	_	AM Offic	ial Kerb	dose (pen Intere
Aleministra,					<u></u>					rer 11,230 k
	1525-7	1542		15	35/15	33	1533-4			
	1557-8	1573			87/15		1564-5	1558-6	0	2,609 lots
Copper, Gra	og 3) A øbe	ir tonna)						Total d	ally turns	over 8,618 k
	1314-6	1917-			16/130		1311-2			
	1338-9	1340.	<u>5-1.5</u>	13	40/132	!!	1334-5	1338-9		02,981 lots
Leed (£ per								Total d	ally turns	wer 1,299 k
	314-6 920 75-230	815-7		31	4.50 1/328	9 E	314-4,5	329.54	×	1 000 1-1-
	329.75-330	330-0	.5		17,528		329.75-30			1.069 lots
Nickel (\$ per		Agen	<u> </u>		76		077F 90A		edly rurno	Wer 1.385 ld
	8875-8925 8800-25	8700- 8850-			75 25/880	X 0	8775-890(8700-10	2 8 800- 2	5 E	1.026 lots
Tim (5 per to										wer 1,266 kg
	5625-35	5620	30		00		9800-10			
	5735-40	5735-		_57	60/568	0	5705-20	5750-6	06	,908 lots
Zinc, Specia	J High Gra	de (S per	tonne)					Total d	aily turno	ver 2,734 k
	1261-3	1265-			60/125		1259-60			
	1259-60	1262-	<u> </u>	12	62/125	3	1257-8	1259-6	0 1	7,384 lots
LME Closing SPOT: 1.906		3 mc=	ths: 1.8	784			months:	1.8502		nanther 4 m
		¥ 11-371	1.6							norths: 1.69
MGMI - Lo						14	ew	York		
						001	D 100 tr-	y Oz.; S/tray		
	QSE Pre			OW	Vol					
	9.10 160. 9.70 161.					-	Close		7	7W
	1.00 161. 1.00 161.			0.70	67 70	Jan Feb	390.4 392.1	391.2 393.0	0 393.5	390.6
ปนก 15 6	9.70 160,	30 159.7	8	-	133	Mar	393.5	384.4	382.5	392.5
	2.30 160. 3.50 158.				133 87	Apr Jun	395.2 398.8	395.1	396.5	393.0
LONDON B			<u> </u>			Aug	402.2	399.6 402.8	399.5 a	397.7 a
(Prices supp			hild)			Oct	405.7	408,4	406.2	405.5
Gold (fine or			equiv	alent		Dec Feb	409.3 413,1	410.0 413.8	<i>410.0</i> 412.0	409.0 412.0
Opening Marning fix Afternoon fit Day's high Day's low	387.00-3 389.50 390.55 391.00-3 386.50-3	91.50	03.212 04.476			PLAT	TINUM 50	troy oz s/tro		
									High/Lo	
						Jan Apr	412,3 416,8	408,4 412.9	416.5 420.0	409.0 413.0
Loco Lde Ma	een Gold	Lending F) حمردر	Ve U	33)	Jul	420,6	417.2	423.6	417.0
month	5.91	6 mor			5.44	Oct Jan	424.3 429,1	421,4 426,2	0 433.0	8 433.0
2 months 5 months	5.61 5.54	12 mc	ntha		5.25				~~~	
			IE							
Silver tix	p/ilne oz		KS cats ∈	edmin						
Spot 3 months	216.70 224.05		13,85 21,35			SLY	ER 5,000 :	TOY OR; CONT	ALCON US	
addron 8	230.95	4	28,80			_===	Close	Previous	High/Lo	
12 months	244.05	4	43.85			Jan	409.9	412.7	411.0	411,0
						Fob	411.8	414,8	0	911,4
						Mar	414.5	417,5	422.0	413.5
Trucks of	TIONS			_	_	May Jul	420 <u>.2</u> 425.6	423.2 428.7	427.0 432.5	419.0 424.5
Coffee	M	er May	Mar	Me	y	Sep	431.3	434,4	0	0
750	43	52	0	12	_	Jen	439.3 441,4	442.3 444.4	445.0	441.0
300°	15	24	30	34		Mer	447,9	450.8	0	0
Ş0	4	10	60	70		May	453.8	455.7	ŏ	ŏ
0000	M	r May	Mar	Ma	y	-				
300	67	102	7	10	_					
50 MA	34		24	24		-				
100	15	39	55	47		HIGH	GRADE	COPPER 25.0	00 lbs; ca	ints/lbs
							Class	Previous	High/Lo	,
					_	Jan	114,45	114.40	114.80	114.15
brenk Crede	Fo	b Mar	Feb	Ma	r _	Feb	114,10	114,30	114,40	113.60
500	27	2 435	100	320		Mar Apr	113,10	113.45 111.05	113.80	112,50
550		•				May	111.60 110.20	111.95 110.40	112.40 111.20	111,30 109,90
9600	38	9 420	100	380	ľ	Jun	109.30	109.10	109.50	109.30
						Jul	108.45	108,30	109,10	108.00
						Sep Sep	107,70 106.95	197,40 198.60	0 107.50	0 1 06 ,20
	-	. .	·=			Oct	106.26	105.50	0,20	0
					٠					
										-
		'								-



84,20 74.13 127.4 (2/1/90) (30/4/90) (9/1/35)

83.80 105,4 50.53 (30/4/90) (29/11/47) (3/1/75)

1988.3 1510.4 2008.6 49.4 (3/1/90) (24/9/90) (5/9/89) (28/8/40)

378.5 136.2 734.7 43.5 (8/2/90) (18/12/90) (15/2/83) (26/10/71)

2463.7 1990.2 2463.7 986.9 (3/1/90) (28/9/90) (3/1/90) (23/7/84)

1003.35 918.79 1003.35 918.79 (6/12/90) (8/1/91) (6/12/90) (8/1/91)

Basis 100 Gord, Secs 15/10/26, Fixed Jet, 1928, Ordinary 1/7/25, Gold rolms 12/9/55, Basis 1000 FT-SE 100 31/12/65 & FT-SE Exchange, 100 31/8/80, \$\dagger\$ an 9.82 \(\frac{1}{4}\)-Indicative.

GILT EDGED ACTIVITY

Jan 10 Jan 8

94.1 85.8

Indices*

Day's Low 1645.3

Day's Low 2103.5

Gilt Edged

Bargains

5 - Day average

"SE Activity 1974.

LONDON STOCK EXCHANGE

Share prices give back "peace" gains

London share prices prompted by the collapse of the Gulf crisis talks in Geneva proved less dramatic than feared yester-

IBS FRIDAY JANUARY

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The UK market was heartened by the calm reception in the Tokyo stock market for the news, announced after London closed on Wednesday, that the Gulf talks had brought no agreement between Mr James Baker, US secretary of state, and Mr Tariq Aziz, the Iraqi foreign minister. The collapse of the Geneva talks leaves London investors to focus on pros-

pects for Saturday's visit to Baghdad by Sr Perez de Cuellar, the UN secretary general.

The stock market opened about 20 FT-SE points off but lost no further ground during the session. At the end of the day, traders commented that

	_ ·	
Account	Dealing	Dates
"First Dealings; Dec 31	Jan 14	Jan 25
Option Sectoration Jan 10	ui: Jain 24	Feb 7
Lasi Desiings; Jan 11	Jan 25	Feb 8
Account Day: Jan 21	Feb 4	Feb 18

the FT-SE 2,100 area had again proved a support level and that selling pressure had been light. Equities were sustained to some degree by the relatively stable performances by both sterling and Brent North Sea crude oil prices.

"New-time dealings may take place 3.30 cm two business days surfler.

Most of the share losses represented little more than corrections of gains achieved in the previous session, when the stock market took a mistakress at the meeting in Geneva.

Upset also by a new batch of corporate profits downgradings for leading companies by brokerage analysts, the market quickly dipped by more than 25 Footsie points to 2,103.6 yesterday morning. Selling orders ere relatively few, however. "Perhaps three quarters of the fall consisted of share price mark-downs by marketmakers," observed one seasoned trader.

At this level, within sight of the Footsie 2,100 mark which had formerly been identified as a buying level for the big investment funds, the market held its breath; the funds duly made their appearance, although not on any great

The market rallied and moved narrowly for the rest of the day, with London sensing that Wall Street would be in

FT-A All-Share Index

better heart in the new session. In the event, the Dow moved uncertainly before showing a gain of 10.15 as the UK market closed. The final reading left the FT-SE Index at 2,108.7, a net loss of 20.2 points on the

Seaq volume totalled 375m shares, compared with 405.9m on the previous day. Across the broad range of equities, turnover was unexciting, with BP recording only 2.6m shares and British Gas a mere 2.8m despite the focus on energy stocks which has been generated by the Gulf crisis.

The profits downgrades from brokers, although involving such stocks as ICI, Smiths Industries, Ladbroke and Pearson, owner of the Financial es, confirmed rather than altered the investment view of

dipped 3 to 155p on turnover of

2.4m shares. Barclays, 350p, Lloyds, 289p, and Midland, 175p, were all around 4 lower.

Standard Chartered was the

weakest stock in the sector.

The spate of profits down-grades in builders encom-

passed, among others, Steetley, Redland and Wimpey. The

first-named was a poor market,

dropping 16 to 328p after BZW lopped £6m off its 1991 forecast

to £84m. Redland, where BZW lowered its 1991 estimate by

£10m to £235m, fell 11 to 536p.

Telfos moved 5 higher to 137p on the possibility that Jen-bacher Werke, the Austrian

railway engineering group which owns a small stake.

might counter the share exchange plus cash offer from William Cook, currently worth

around 126p per Telfos share. Haden MacLellan was stung

fell 9 to 102p. Analyst Mr Rory Sweetman reduced this year's

profits estimate to £22.2m from

£25.5m, owing to an easing in

demand and possible delay in

the award of a US contract, but

stressed that the combination

of an 8p a share dividend fore-

cast for 1990 and nil gearing

The listing of Norton shares was briefly suspended until the

ful rights issue made settle-

ment in full. Some 89 per cent

of the issue was left with the

underwriter, who claimed the delay was caused by the

default of a sub-underwriter.

Norton eased to 15p before end-

Smith New Court said that

after 15 per cent underperform-

ance over three months the

shares are near to a level

where they should be bought

for the dividend yield. Smith

ance sheet and large overseas

exposure and said its net debi

should be minimal at the end

busy trade in spite of the bet-

ter than expected interim prof-

its, reflecting profit-taking after the previous session's

forecast by analysts.
Higher oil prices weakened

Dixons declined 5 to 141p in

BICC moved up 4 to 342p as

ing unchanged at 16p.

provide a major prop.

a BZW downgrading and

Rolling stock manufacturer

retreating 14 to 226p.

mostly accounted for by two big lines of stock, each of Daily retail business in equities has fallen away since the Gulf crisis and, despite some recovery since Christmas, remains well below daily average totals for 1990.

Fixed interest

FT-SE 100 Share

Ord. Div. Yleid

Earning Yld %(full) P/E Ratio(Net)(x)

London SE volume



Dec .30 January 1991 shares slipped 5% to 142% p as 2.6m changed hands. Rank Organisation was one of only a handful of Footsie stocks to close higher on the

session. The shares rallied

from an initially depressed 580p to close a net 7 higher at 599p, albeit in very thin turnover of only 214,000. Dealers said the shares had responded to a developing stock shortage and also noted that institutions regard Rank as one of the highest rated stocks in an otherwise troubled leisure sector. "In difficult

times it pays to go for top quality," said one specialist.
Some property leaders bucked the market trend to show gains on the day. Smith New Court was positive on Land Securities and Panmure Gordon recommended buying British Land, Both were opti-

mistic on MEPC.
Smith was the more cautious, saying that Land Securi-ties and MEPC were core holdings in a tricky sector. Panmure made unequivocal buy recommendations, saying that British Land was well placed for any recovery in the sector, while MEPC was trading at a rare discount to Land Securities. MEPC rose 6 to 492p, Land Securities added 2 at 522p, having peaked at 525p, and British Land firmed a

Several houses, including James Capel, BZW and County NatWest, cut profits forecasts in the hotel sector Ladbroke and Trusthouse Forte were the main victims. Analysts believe

penny to 261p.

tExcluding intra-market business & Overseas turnover. London report and Day's High 932.79 Day's Low 926.35 10 am 11 am 12 pm 1 pm 2 pm 928,52 929,54 929,68 930,43 931,86 TRADING VOLUME IN MAJOR STOCKS

FINANCIAL TIMES STOCK INDICES

81.09 91.05 90.97 90.93 90.91 92.55

2108.7 2128.9 2098.9 2113.3 2128.1 2417.9

Day's High 1854.9

Day's High 2114.3

that tension in the Gulf is inhibiting international tourism, especially on the part of Arabs and US citizens. Lad-

broke lost 9 to 235p and THF shed 5 to 237p. County also took the knife to Bass, partly because of its hotel interest, but also as its Coral betting chain recorded

worse than expected pre-Christmas business. Bass declined 11 to 1048p.

A presentation to analysts on second line brewer Deven-ish, by Smith New Court, left the shares 4 firmer at 145p.

"Devenish is concentrating pub

at which they are very good," said Smith Savills, the surveyors, lost 5 to 41p on interim losses. The company warned there was little prospect of improvement in

the second half.

management and development,

Pearson and Reed International both weakened after profits downgradings from S.G. Warburg. Ms Angela Baw-tree at Warburg cited lower advertising revenues and a weak dollar in the second half of the year. Book sales are skewed to the second half, especially for educational

which are at their highest near the start of the academic vear She added that the lack of corporate deals in the UK was hurting Pearson's investment tree cut current year profits forecasts by £26m to £234m for Pearson and by £18m to £262m for Reed. Pearson lost 16 to 644p and Reed eased 4 to 373p. ■ Other market statistics,

books, such as those published

including the FT-Actuaries Traded Options, Page 27.

nightmali plans hit Saatchi

SAATCHI & Saatchi, once the world's largest advertising agency, dropped 10 to 24p after revealing details of a proposed recapitalisation. Turnover, at 3.3m, was the highest since

The restructuring involves replacing £211m of Euroconverpreference shares with a combination of new ordinary and preference stock. "If it is approved it will mean between three and four times as many [ordinary] shares in issue. said Mr John Kenny at BZW. "I

would be a seller down to the Mr David Grimbley at Hoare was less pessimistic, saying the shares should be around 20p. "The good news is that if this goes through, the company will survive. The underlying business should just about be able to support the debt. Then it is a question of waiting for

the upturn to arrive."

Dowty tumbles

Aerospace and defence contractor Dowty came under heavy pressure as sector analysts cut profits estimates after Tuesday's unexpected announcement of rationalisation moves. Such was the weight of selling that the betarated stock sustained an unusual double-figure loss to end 131/2 down at a 1990/91 low of 151p. Turnover in beta stocks is not disclosed until the following day.

Mr Chris Avery of Smith New Court was among those to reduce profit forecasts for both this year and next. Citing the and abroad on the group's weak areas, which are information technology and polymers, he sharply lowered profits expectations for 1991 to £75m from £87m. His new figure for 1992 is £79m, against previously £90m.

LIG drops sharply

The attraction of one of the London market's stars faded yesterday after it unexpectedly called on shareholders for fresh funds of £61.6m. Until recently shares of health and household company London International Group had been riding high at a 1990/91 peak, but after yesterday's rights issue news they ended down 23 at 216p, after 212p.

Forecasts of both higher annual profits and dividend accompanied the cash call, the proceeds of which will be used to finance the group's capital investment programme. Many analysts, however, were not impressed with the strategy and some were even critical.

Mr Ian Moore of UBS Phillips & Drew felt the group lacked direction. He remained wary over optimistic Bioge (surgical glove) forecasts and said the cash proceeds would be used to finance the put option on the group's convert-

ible bond issue, which has been a cause of concern. He remained a seller of the stock. Hoare Govett took LIG off its buy list last week because of the uncertainty over the constock. Analyst Mr James Culverwell said he was hearing more cautious noises about LIG and had lowered his profits estimates. Fund management group John Govett duced its large shareholding

in LIG in November. TSB hold steady

Full year results disfigured by a sharply increased bad debt provision from TSB, the high street bank, came out at £312m, just about the bottom of the range of forecasts, but failed to cause any substantial damage to a TSB share price that performed creditably given the overall market slide. At the close the stock was only marginally easier at 132p on disappointingly low turn-over of 2.8m shares. "The underlying profits

before provisions, down 12 per cent, were themselves not too bad," said one banks specialist, who added that the 10 per cent rise in the dividend total was a mild disappointment to some Dealers said there was a

tremor of concern over TSB's which said the bank would not ment above the rate of inflation if, in future, trading experience and prospects did not justify it.

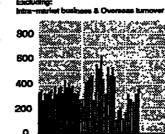
The market had been expecting a bad debt provision in excess of £200m, but most researchers were surprised at the actual amount of £261m, compared with last year's figure of £92m. Wellcome was one of six

FT-SE stocks to gain ground

Equity Shares Traded

1050 🎉

1000 🐼



after James Capel countered recent caution over the company's Aids drug Retrovir. It said that sales of Zovirax, another drug, were twice those of Retrovir and had grown 30 per cent in dollar terms in a year. Wellcome added 5 at

Nov Dec

A downgrading of ICI from UBS Phillips & Drew left the shares 8 off at 872p. Mr Alastair Nisbet is forecasting £800m for the current year (down £50m) and £700m for next year (down £100m). He said that ICI was losing money on its nonpharmaceuticals business and that 1992 would see more competition in chemicals from US suppliers in Europe.

The massive bad debt provi-

sion made by TSB and a chilling message from Sir Michael Herries, Royal Bank of Scotland's outgoing chairman at the Scottish bank's annual meeting in Edinburgh, produced across the board falls in

Sir Michael warned of little expectation of a material recovery in the UK economy until late this year or even 1992. He said companies would continue to experience difficult trading conditions and that the consequences for the banks would be the probable sluggish demand for funds. He also spoke of the need to provide against bad and doubtful debts.

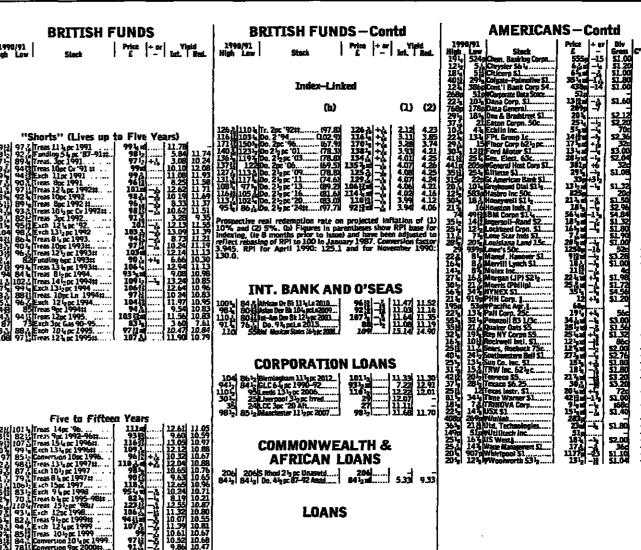
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NEW HIGHS AND LOWS FOR 1990/91 Dean & Bowes, Dyson (J. &. J.) A. Expamet, Ferner, Gleves, Hadfelgh Inds., Hampson Inds., Hampson Werrants, ISA Ind., Johnson Cleaners, Marling Inds., NMC, Optical & Medical, Powell Editym, RP3, Select. Appointments, Shanis & McEwen, Shaves (Arflur), Whitecroft, LEISURE (6) MOTORS (MERCHAPPERS (1) PAPPERS (6) PROPERT (1) TEXTILES (1) TRANSPORT (2) TRUSTS ON OLE 5 (2) MERCHAPPERS (1) TRANSPORT (2) TRUSTS ON OLE 5 (2) MERCHAPPERS (1)

rally. Almost alone among the stores sector, Dixons is now expected to recordhigher profits than had been previously

British Airways, although the latest monthly traffic statistics provided some support. Total scheduled traffic in December grew by 8.5 per cent from November and was only slightly less than a 9.5 per cent increase in capacity. The

LONDON SHARE SERVICE



APPOINTMENTS Chairman of TELECOMMUNICATIONS 1984, and additionally since 1988 director of the Housing

Gresham Trust

Mr Norman Baldock, managing director since 1969, has been appointed chairman of GRESHAM TRUST, a wholly-owned subsidiary of Eagle Star Holdings. He is succeeded by Mr Trevor Jones, (pictured) an executive director Mr Michael Carr

becomes deputy chairman: Mr and David Ascott.

investment manager, is made an executive director. Mr Michael Walker, an assistant director at Hill Samuel Bank, will become an executive director on joining Gresham Trust. Mr Colin Parker, an executive director of Eagle Star, joins as a non-executive

Mr David Edmonds has been appointed general manager, property management, of NATIONAL WESTMINSTER BANK, becoming responsible for a portfolio worth over £2bn. He is the first general manager to be appointed from outside the bank. Mr Edmonds has been chief executive of the Housing Corporation since

Finance Corporation. Mr Robert J. Margetts, ICI

general manager personnel, has been appointed chairman and chief executive of to Mr K.F. Plant. Mr Margetts has been a non-executive director of Tioxide since 1989.

■ Mr Dennis G. Brant has become chairman and chief executive of Wimpey Construction in succession to Mr J.A. Dwyer, recently appointed chief executive of the WIMPEY GROUP. Mr Brant was managing director of Wimpey Construction, and joined the group in 1967. Mr Timothy S. Ross has been appointed chairman and chief executive of Wimpey Minerals, also succeeding Mr Dwyer. Mr Ross joined the group in 1975, and was managing director of Wimpey Minerals. Mr David H. Heppell becomes president of George Wimpey Inc in the US from February 1. succeeding Mr P.D. Whitehouse who has resigned. Mr Heppell retains his current

post as chairman and chief executive of George Wimpey Canada. Mr David J. Anderson is appointed to the group's executive board and succeeds Mr Brant as managing director of Wimpey Construction UK. Mr Anderson was commercial director, construction division.

Mr Richard Savage has been appointed group treasurer of

from March I. Mr B.J. Cameron Smail, current group treasurer, will be appointed director financial control, personal communications division, when the division is formed on April 1.

Mr Michael Murray has been appointed managing director of the garden products group of BLUE CIRCLE INDUSTRIES, succeeding Mr Philip Buckle who has moved to another part of the Blue Circle Group. The garden products group includes Atco and Qualcast. Mr Murray was deputy managing director of the group, which he joined in 1988 as managing director of

■ Mr Michael Roberts, finance director of Fast Forward Inns, has been appointed finance and acquisitions director at WILTSHIRE BREWERY. Mr Barry Mailes, former head brewer at Wolverhampton and Dudley Breweries, has joined as brewing director.

.**■ Mr Richard Holdron** has been appointed managing director of the CROWN CORK COMPANY, where he is also responsible for the company's interests in Ireland and Nigeria. He was a director of Thorn Lighting.

■ Mr David Stanton has been appointed commercial director of GOODYEAR GREAT BRITAIN, Wolverhampton, following the retirement of Mr Gordon Bain, Mr Stanton Agedic DEAK

was managing director of Goodyear's retail distribution company, Tyreservices Great

■ ATTWOODS, a waste management company, has appointed Mr Roy Bond as group treasurer. He was group treasurer of Mecca Leisure ■ SIDDALL & HILTON

(SPRINGS) has appointed Mr Edward Myrtle as sales director. He was with Doric.



Mr Peter Fisher (pictured) has

been appointed group financial controller of ALBERT E. SHARP HOLDINGS, and finance director of Albert E. Sharp & Co. stockbrokers. He joined the company in 1987 from Coats Viyella where he was finance director of the Aero

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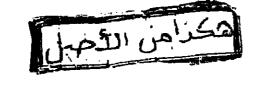
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Dollar firm but below best

has eased.

THE DOLLAR finished in London well above the previous day's close, but down from the levels touched in New York on Wednesday. Trading was nervous, with the dollar closing towards the top of its range in Europe, but failing to attack the DM1.54 seen in New York on Wednesday following news that the US and Iraq had failed to agree on a settlement of the Gulf dispute.

In terms of the Japanese yen the dollar was also firm, but did not come near to the Y137 touched in New York on Wednesday.

As early optimism about a successful conclusion to the Gulf talks proved to be mis-placed, the dollar showed an initial surge, but settled back to a fairly narrow range trad-ing yesterday. The threat of war kept underlying sentiment very firm and the situation in the Soviet Union also lent support to the dollar, after President Mikhail Gorbachev warned Lithuania to act in line with Soviet law or risk direct rule from Moscow.

In current circumstances the market is not prepared to go short of dollars and was prepared to ignore economic fac-tors, such as a probable easing of the Federal Reserve's mone-tary stance earlier this week. The Fed drained liquidity in

Jan.10	Late	u		vious kase
Seet	19055-1 111-1 299-2 9.25-9	.090m .960m	1.09 2.89	-1 900 -1.08p -2.86p -8.98p
STE	RLIN	G IN		X Previous
8.30 am 9.00 am 10.00 am 12.00 am Noon 1.00 pm 2.00 pm 3.00 pm 4.00 pm		93.8 93.8 93.7 93.8 93.7 93.8 93.7 93.8		93.7 93.8 93.8 93.9 93.9 93.9 93.9 93.9 94.0

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12e 30	England lodex	Guaranty Changes %
Sterling	93.8 61.8	-18.4 -17.7
U.S Dollar Canadian Dollar	102.8	+0.4
Austrian Schilling Belgian Franc	110.4 112.2	+12.2 -1.6
Danish Krone D-Mark	110.5 119.7	+4.8 +25.9
Swiss Franc	116.1 115.3	+24.8
French Franc	104.6 99.7	-11.9 -19.4
Lira	131.1	+65.2
Morgan Guara 1980-1982 = 160, 6a Average 1985 = 100), 6	nk of England	i index (Base

CUR	REN	CY RA	TES
Jan 10	Bank rate %	Special ° Drawing Rights	European ? Carrency Unit
Stertlog U.S Dollar Canadian S Anstrian Sch Beigign Franc	7 1282 101	0.739424 1.41304 1.63305 15.2693 44.3377	0.701792 1.34113 1.54363 14.4198 42.2287

OTHER CURRENCIES

Jan 10	E	5
	11205 8 - 11227,8	5870,00 - 5880.00
Australia Brazil	2 4665 - 2 4685 347 245 - 348 100	12915 - 12925
Florand	6.9955 - 7.0185	3.6720 - 3.6750
Greece	304,400 - 309,300 14,8765 - 14,8905	159,170 - 161,720
tran	124.70°	i 65.10°
Korea(Sth) Kunstit	1353,45 - 1375.25 NA	71,4.70 - 720.30 N/A
Lovembourg		31.50 31.60
Malaysia	5.1975 · 5.2065	2,7210 - 2,7230 2953.00 - 2954.00
Medeo N. Zraland	3.2260 - 3.2310	1.6895 - 1.6925
Saudi Ar	7.1565 7.1985	3.7490 - 3.7510 1.7550 - 1.7575
Singapore	3.3403 - 3.3300	1 3.73-3 - 2.7373

New York yesterday, but Federal funds were trading at 6% per cent at the time - below the assumed new target rate of 6% per cent - and this did not conflict with the view that the Fed

At the London close the dollar had climbed to DM1.5315 from DM1.5130; to Y134.55 from Y134.00; to SFr1.2875 from SFr1.2735; and to FFr5.1950 from FFr5.1350. On Bank of England figures the dollar's index rose to 61.8 from 61.5. Sterling improved against its partners in the European Mon-

etary System, but was dragged down by a weaker D-Mark against the dollar and Japanese yen.
High London interest rates
and Britain's position as an oil
producer during the Gulf crisis

provided support, but the pound was generally on the sidelines with most attention

another depressing factor.
At the London close the D-Mark's value against the yen had fallen to Y87.85 from Y88.55.

ems e	UROPE.	an Curi	RENCY (JNIT RA	TES _
	Ear Central दिशस्त्र	Cerrency Amounts Against Ecu Jan 10	% Change from Central Rate	% Spread vs Weakest Quivescy	Oirerges Indicate
panish Peseta leftjian Franc - Neark	133.631 42.4032 2.05586 2.32643 0.767417 1538.25 7.84195 0.696904 6.89509	129,231 42,2287 2,04924 2,31022 0,767146 1541,62 7,88917 0,701792 6,95038	-3 29 -0.41 -0.32 -0.27 -0.04 0.22 0.60 0.70 0.89	4,23 1,22 1,13 1,07 0,84 0,58 0,20 0,10 0,60	58 22 25 27 5 7 44 49

Jac 10	Day's spread	Close	Due month	% 9 a	Three months	pa Pa
IS	1 9025 - 1.9190 2.1910 - 2.2045 3.2849 - 3.2775 59.85 - 60.40 11.2075 - 11.2575 11.2075 - 11.2575 2.9120 - 2.920 2.9120 - 2.920 183.35 - 134.45 2190 00 - 2.201 - 53 11.390 - 11.4295 10.8516 - 9.9225 10.8516 - 1.4186	1,9055 1,9045 2,1990 2,1970 3,2850 3,2790 40,10 60,20 11,2450 11,2550 11,2450 11,2550 2,9175 - 2,9225 34,80 - 28,280 183,70 - 194,00 2,9175 - 2,925 211,4125 - 11,4225 11,4125 - 11,4225 26,00 - 2,975 2,600 - 2,570 2,6500 - 2,4500 1,4160 - 1,4170	1 10-1.08cpm 0.48-0.39cpm 14-11.cpm 23-20cpm 34-31-oregm 0.38-0.30cpm 14-11-gmm 19-19-0dis 4-2/iropm 34-31-cpm par-4-oredis 14-11-ypm 87-6-4-oregm 0.37-0-43cpm	6.88 4.79 4.89 4.89 4.89 4.89 4.89 4.89 4.89 4.8	2.97-2.94pm 140-1.25pm 34-34-pm 58-50pm 94-84-pm 40-25pm 39-51ds 10-8pm 65-64-pm 11-23ts 39-32-pm 22-194-pm 3-24-pm 1.19-107pm	6.247 4 10 3 57 3 18 2 52 4 20 4 20 5 4 20 5 4 20 5 4 4 7 3 12 4 7 3 12
20-9,10cpm	ales Laken Lowards th L	e end of London tradi	ng. Siz-month form	and dolla	ir 5.41-5.36cpm 1	2 Nont

Jan 10	Statemy Drift, 2	Close	Care szonth	% p.a.	Timee mentis	pa.
Norway France Swelen Japan Austria Switzerland Consecrial	95,90 - 96,65 1149,00 - 1143,75 5,9350 - 5,9925 5 1500 - 5,2025 5 1500 - 5,7100 134,45 - 135,60 10,6750 - 10,7770 1,2735 - 1,2825 1,3460 - 1,3625 ates taken towards 1	1,9055 1 9065 1,7440 - 1,7450 1,1530 - 1,1530 1,7255 - 1,7265 31,50 - 31,60 5,9000 - 5,9050 16,510 - 1,5320 137,10 - 1,37,20 96,55 - 96,65 1,191,75 - 1,192,25 5,997 - 5,995 5,1925 - 5,7100 134,50 - 134,50 10,7600 - 10,7620 1,2670 - 1,2890 1,3665 - 1,3475 ke set of Lordon 1,2890 1,3665 - 1,3475	1.10-1.08cpm 0.58-0.53cpm 0.42-0.45cdk 0.29-0.33cdk 6.00-7.50cdf, 1.45-1.65cretts 0.23-0.25rdls 35-50cdk 4.60-5.20thrath 1.80-2.15sredk 1.21-1.12codk 1.80-2.15sredk 1.75-2.20credk 0.09-0.10cdk 0.16-0.20cdk 0.16-0.20cdk	5.86 3.82 3.83 4.25 1.25 1.37 1.37 1.37 1.37 1.37 1.37 1.37 1.37	2 97 - 2 94pm 1.74 - 1.64pm 1.08 - 1.13dr 0.88 - 0.73dr 18.00 - 230dr 4.25 - 4.85dr 190 - 220dr 173 - 1.53dr 173 - 1.53dr 173 - 1.53dr 173 - 1.53dr 173 - 1.53dr 173 - 1.53dr 173 - 1.53dr 174 - 1.53dr 177 - 1.05dr 177 - 1.05dr 177 - 1.05dr	3.8 -2.1 -2.6 -2.9 -7.3 -2.9 -2.9 -2.9 -1.3 -2.0 -1.3 -2.0 -1.3 -2.0 -2.0 -2.0 -2.0 -2.0 -2.0 -2.0 -2.0

Jan 10	Short term	7 Days	One Month	Three Months	Sia Months	One Year
Sterling US Dollar Lan. Dollar Douth Golder Swiss Franc Dollar French Franc Halling Franc Betglan Franc Yes Danish Krone Relan SSlog	134 - 134 65 - 65 115 - 115 91 - 84 84 - 84 101 - 98 13 - 78 101 - 78 101 - 78	138 - 138 71 - 69 12 - 114 91 - 84 84 - 86 101 - 98 124 - 78 104 - 78 104 - 78	141 - 144 74 - 715 1115 - 114 94 - 94 85 - 81 81 - 81 104 - 91 10 - 94 81 - 8 10 - 94 81 - 8	13% - 13% 7% - 7% 11% - 10% 9% - 9% 9% - 9% 10% - 10% 10% - 9% 8% - 8% 10% - 9% 8% - 8% 10% - 7%	131-137 75-74 108-101 98-98- 88-98- 108-1024- 101-101 77-74-74	13 - 12% 7% - 7% 104 - 104 9% - 9% 5% - 8% 5% - 8% 104 - 104 12% - 124 10% - 10% 12% - 12% 10% - 10% 8 - 74
Long term Eurodolla Mars 8%-8½ per cen	rs: two years 7° r, nominal, Shor	\$-7 % per cent; t term rates are	three years 82 call for US (fol	Bis per cent; flanses	our years 8%-8 se Year; others, t	le per cent, fint no days' notice.

	EXCHANGE CROSS RATES									
Jae 10	£	\$	DM	Yea	F Fr.	S Fr.	H FI.	Lira	C S	B Fr.
£	1 0.525	1906	2,920 1,532	26.5 134.6	9.903 5.196	2.455 1.268	3.290 2.726	21% 1152	2197 1.153	60.15 31.56
DM YEN	0.342 3.899	0.653 7.651	11.38	67.84 1800.	3.391 3861	0.841 9.571	1.127 12.83	752.1 8561	0.752 8.565	20.60 234.5
F Fr. S Fr.	L.010 0.407	1.925 0.776	2,949 1.189	299.0 104.5	10. 4,034	2.479 1	3.322 1.340	2218 894 5	2.2][9 0.895	60 74 24,50
H FI. Lira	0.304 0.455	0.579 0.868	1,588	77 % 116.8	3.010 4.510	0.746 1.118	1.498	667.5 1000.	0.568 1.000	18.28 27.39
C S B Fr.	0.455 1.663	0.868 3.169	1.329 4.855	116.8 426.4	4.508 16.46	1.117 4.081	1.497 5.470	999.5 3651	3.653	27,36 100.

' be	12		\$50,000	6418s of 10	0%		
	ハブレ		Sirike	Latie	Lements	Puts-MU	lements
			Price	Mar	Jan	Mar	Jun
			87	3-40	4-35	0-36	1-04
the cross	e mata ha	tween the	l šä	2-56	4- 36 3-59	0.52	i-25
		TACCD FILE	89	7.11	3-20	1407	1.50
D-Mark a	na yen.		90	1.35	2-48	1-31	Ž-[4
	_) ૧ ો	1.35 1.09	7.17	2-05	2.[4 2.47
		5 cents to	J 62	0.53	1-54	2-49	3.20
:1 9060 i	n Londor	n. It also	93	0-37	1-54 1-31	3-33	3-61
eclined	to Y25	6.50 from	943	0.25	i-II	421	4-41
		DM2.9200		í voluáte tel Lavis open in			
		FFr9.9025]		,	vz u-, e,	
	Fr9.8925;		HERE E	POMARK C	UTITIONS.		
		2.4525. The 0.2 to 93.8.		unts of 100			
			Strike		llements	Puts-sect	
Within	the EMS	exchange	Price	TI, M	Jan	War	Jan
		he French	6950	0.76	0 91	0 02 0 05 0 09	0.00
			8975	0.74	0.47	9 05	ÕĨÕ
		akest cur-	9000	0.53	0 71	กล	0.15
ency eli	ehtly helo	w sterling.	9025	0 34	0.52	0 15	0 21
			9050 9075	0 09 0 19	0.36 0.24	0 25 9 40	0 30 0 43
		be D-Mark	9075	9 05	0 14	061	0.58
elped ke	ep pressu	re off the	9125	9 US	0 08	083	0 5A 0 77
		out unrest	l •				
			Felimated	rolume to	al, Calis I	275 Pws :	40
		weighed on	Previous d	ay's open in	Calls L12	274 Puts 13	641
he D-Ma	ark, while	a sharp	ľ				
		November	LOND	ON (118	FE)		
		surplus to	20.YEAR	9% NOTE	NAL GILT		
	from DM epressing	6.6bn was		32mb el 11	15°;		
				Clare	High	104	Prev
At the	London	close the	Mar	90-02 90-17	90-09	89-22	90- <u>(6</u> 90-31
		ast the yea	Jun Seo	90-28			91-10
		7.85 from	, -			_	71-10
88.55.				l volume 17 day's open i			
			US TREA	SURY BOHR	15 8°°		
	JNIT RA	TES	\$100,000	32ms ef 1	007-		
% Change	% Spread]	Mar	Close 94-11	High 94-15	10w 94-03	Prev 95-18
from Central	us Weakest	Oitegence i	Jus Jus	93-28		, 03	95-04
Rate	Currency) INTERIOR	Sep	95-09			94-21
-3 29	4.23	58	Estimated	volume 35	64 (4038)		
-0.41 -0.32	122	1 25	Presions	lay s coen i	al 7149 (6093)	
-0.27	107	ਯੂ	70.70				
-0.04 0.22	0.84 0.58 0.20	58 22 25 25 25 25 25 25 25 25 25 25 25 25	6% NOTT	inal gen X 1986 a	1, 106.4 Hyn 2011	. BOND	
0.60 0.70	0.20	1 1		Dave	High	LOW	Prev
4.10	1 2.12	1 54 1			44.34		

ldar Jori Sep	Day 82,22 82,41 82,48	High 82,38 82,44	82 05 82.38	Prev 82.58 82.76 82.83
Estimate Prévious	d volume 329 day's open in	01 (39996 1. 74979 (1 73076)	
	10KAL LONG 109m 109ths		ANESE 60	WT.

	HONTH STER D paints of 1			
Mar	Close 8b, 92	High 87 00	Low 86 85	Pres. 87 11
Jet.	87,90 88.5÷	87 96 88,60	87.84 88.48	88.1 <u>1</u> 88.68
Sep Dec	88.90	88.82	88.75	88.90
Mar	88 83	88.84	88 77	88 93
Jun Seo	88.79 66.73	88.79 88.74	88 75 86 71	88.89 88 83
Dec.	89,73	88.72	88,70	88 83
Mar Jun	88.83 88.95	38.83 88.95	25 25 28 95	88.90 89.00
Seo	88 95	88 95	88.95	89.00
Det	88.95	88.95	88 95	89 00

	ONTH EURO A of 100%	DOLLAR		
Mar Jun Sep Dec Mar Jun Sep Dec	00% 92.74 92.83 92.71 92.41 92.30 92.94 91.82 91.58	92.73 92.83 92.83 92.70 92.40 92.28 91.98	92.65 92.74 92.63 92.34 92.25 91.98	Proc. 92.80 92.90 92.47 92.47 92.33 92.13 91.91
Est. Vol. Previgus	(joc. figs. no tay's open in	t shown) 7 1, 33182 (536 (7945) 33374)	

	WATH EURS Wints of 100			
Mar Jun Sep Dec Mar Jun Sep Dec	Close 90 44 90.56 90.70 90.79 90.95 91.07 91.09	High 90.46 90.56 90.72 90.80 90.92	10w 90.41 90.53 90.69 90.77 90.92	Pres 90 48 90 58 90.74 90.83 90.97 91.11 91.11

Estimato Previous	ed volume 10 day's open i	147 (1548 N. 73713	5) (73]87)	
	ADMITH ECU points of 18	 9%		
Mar Jub Sep Des	Close 89.40 89.70 89.95	High 89 39 89.70 89.90	89.37 89.67 89.90	99.4 89.4 89.1 90.1
	d volume 150 day's other in		3LD	
F7-SE) 525 per	DIE EN DEX Fall lades pa	lat		
Na	Close 2136.0	High 2163.0	10W 2138 0	Pre 2181

5pqL 1.9060	1-mh 1.895	3-mth 1.6765	6-enth 1 65-22	12
POUND-S	FOREIGN E	XCHANGE	1	_
Estimated Previous d	vokime 340 ay's open in	3 (4624) L 24523 (24999)	
Mar Jun Sep	2156.0 2190 0	2183.0 2186 0	2138 8 2186.0	

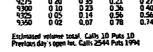
Name 150 (156) 's open int. 1280 (1311)	• Henry
M DECK lades point	● B & C Bank o
Giose High Low Pres 2136.0 2163.0 2138.0 2181.0 2140.0 2186.0 2186.0 2214.5 hituna 5403 (4624) 5 ages int. 24523 (24999)	Bango Bank G Bank o Bank o Bank o Bank o
ireien exchansei	Basqui Barcla Bencio Balt Bi
1-mth. 3-mth 6-mth 12-mth. 16951 1.6765 16522 1.8145	● Brown CL Bas
NG Se per E	● Charter
Latest High Low Pres 1 8850 1 8890 1 8638 1 8754 1 8620 1 8630 1 8600 1 8508	Crtibas City Mo

FINANCIAL FUTURES AND OPTIONS

(FFE US	TREASUR 64ths of 3	Y 8050 F	VIVEES	OPTIONS		nio Furd 10 polets (RES OPTE 1 198%	et5	
Strike Price 91 92 93 94 95 90 97 98 stimated	Calls-set Mar 4-01 3-14 2-34 1-23 0-60 0-41 0-28 volume to ay's open in	247 3-51 3-15 2-47 2-18 1-57 1-35 1-16 (a) Calls (2)	Mar 0-43 0-56 1-12 1-37 2-01 2-38 3-19 4-06	11 levents Jun 1-35 1-59 2-25 3-26 4-01 4-43 5-24	Strike Price 8050 8150 8250 8250 8350 8350 8400 Estimates Previous 6	Mar 2.06 1.50 1.30 0.73 0.53 0.53 0.57	ttiements Jan 2.55 2.16 1.83 1.26 1.03 0.83 0.67 stat. Calls 49	Mar 0.34 0.43 0.58 0.77 1.01 1.31 1.65 2.03	148 ness Just 0.54 0.77 0.92 1.13 1.62 1.62 1.52 1.52 1.52 1.52 1.52 1.52 1.52 1.5
	ROBOLLAS					1007 STES points et	1105 6PT 150%	10R5	
Strike Price	Mar	Jements Jan	Mar	etlements Jun	Strike Price	Har	ttlements Jun	Mar	tilemen Jes O.O.
9275 9200	1 00 0 77	090	003	0.05 0.07	8625	0.99 0.79	1 96 1 74	0.07 0.12 0.28	0.95 0.05 0.12
9235 9250	0.54	0 69 0 50	0 05 0 11	8.11 0.17	8650 8675	0.45 0.45	152	0. 28	0.12
4250	0.35	0.30	0.21	0.17	870ñ	0.37	[<u>31</u>	0.28	0.16

Estimated volume total, Calls 7517 Pois 4228 Previous day's upen hat, Calls 43112 Pois 28232

JAPANESE YEN (DINO) Y12.5m \$ per Y100



CHICA	GU			
	SURY BONDS 32nds of 100			
	Litest	High	Low	Prev.
Mar Jun	94-05 93-23	94-16 94-00	93-33 93-09	93-23
Sep	93-08	93-11	92-25	93-02 92-24
Dec	92-25	92-25	92-18	92.09
Mar	~~	72-25	72-10	91.26
Jun			-	91.23
Sea	•		-	90.29
Dec		-	-	90-16
Иar		-		
ANG.		-		
Seo		-	-	

		-	72-22			
	-	-	90-29	BEUTSCH	E MARK CHO	D
	-	-	90-16	0M125.00	d S per BIK	_
	-	-				
	-				Lates	1195
	-	-	-	Mar.	0.6508	0.6521
				Jun	D.6480	0.6430
				Sep	-	-
REASURY BELLS	TURN I			Dec	-	
points of 109%						
Latest	High		Pres.	THREE-40		LAR (DI
94 07	11lph 94 09	94.04	94.02	Sites maded	s of 108%	
94.26	94 27	91.23	94.21	<u></u>		
94 10	94 14	94.10	94 04	_	Latest	High
/T 40	7- 1-	14,10	93.78	Mar	92.73	92,74
•	•	-	73.78	jan.	92.81	92.83
•	-		93.75	Sep Dec	92.70	92,73
		-	93.5B	Dec	92.40	92,73
				Mar	92.29	92.29
				Jun	92 02	92.04
				Sep	91.79	91,80
				Dec	9 <u>1.54</u>	91.56
S FRANC (DILN) 25,999 S per SF7				STANDARI SSOO Line	& P0095 50 kater	A DATE
						

					LICE.		71.74	
5 FRAN 25,000	C (DAN) S per SFr				STAUM) SSOO I	ARD &	P0095 50	10
	Lates 0 7747 0 7725	High 0 7766 0 7742	0.7739 0.7720 0.7720	Pres. 0,7721 0,7699 0,7665	Mar Jun Sto		Latest 314 20 317,00	3
1952 Pt 50 (cu	FLA SE £/\$ ds per (1)	OPTIONS						
rice 825	Jan 7.95	Feb 6.07	Calls S	ar 28	Jun 8 83	ļa	Fe 0.8	P P

	Jan Fr 7.95 8.0 5.45 6.0 2.98 4.3 1.06 3.0 0.19 2.1 0.01 0.1 0.01 0.1 open int: Calls 30 volutine. Calls 25.	rb May 17 8.25 36 6.37 32 4.75 10 2.55 33 1.84 31 1.25 12.338 Puts 3	8 83 7.13 5.71 4.52 3.53 2.72 2.06 562.564 (All	0.55 2.01 4.25 6.72 currescues	Feb 0.82 1.54 2.31 3.49 5.00 6.77	Mar 1.78 2.49 3.52 4.32 6.37 8 11 10.03	Jun 4.13 4.23 6.51 7.96 9.56 11.29 13.15
YEAR ION	NOTIONAL FRE	NCH BOND (M	ATTES FUTU	RES			
rch e tember zmber imated yelu	Open 100.06 100.22 100.12 me 77.655 Total	Close 100.30 100.54 100.46 Open Interest	Change -0 60 -0 56 -0.54 81,593	Klgh 100 44 100.62 100.46	100.00 100.22 100.12	Yield 9.95 9.91 9.93	Open Int 70,098 9,350 2,145 0
TOM ON LO	NG-TERM FRENC	CAMP CHARGE H	巾				
ke	March	Cali Jun		Sept.	March 8.39 0.58	Puls June 0,90 1,12	Sept.
1	212 150	22	ī	:	0 85 1 18	177	- :

OPTION ON LO	NG-TERM FRENC	н важр (м.	TIF)				
			Jis			Puts	
Strike	March	Jı	une	Sept	March	June	Sept.
97			-	-	0.39	0.90	-
98			-		0.58	1.12	-
QQ	2 12 1.50		-	-	Ø 85	-	-
100	1.50	3	21	-	1.18	1,77	-
101	0%				1.64	-	
102	0.59	L	25	-	•	-	-
Open Int	162,355	28.3	74	3.450	151_090	27.872	4.515
THREE-MONTO	PIBOR FUTURES	CHATTET (F	dis interb	ank offered ra	tel .		
	Open	· Close	Change	#igh	Low	Yleid	.Open let
March	89 62	29.64	-011	89 68	89 60	. 10'36	14,815
jese	89.69	89.72	-011	89.73	89.69	10.28	4,468
September	89.78	B9.80	-0,10	89,83	89.78	10.18	1,760
Dе сеть ег			-	-		10.18	55
Foliatated while	me 4.949 Total Os	ला सिल्ह्य र	21,098				
	ES GLATIFI Stock	index					

BASE LENDING RATES

	ą,		%	
Bank	14	Co-operative Bank	14	Nat Bk. of Kena
ra & Company	14	Coatts & Co	14	Hat Westralister
d Trest Bank	14	Cypres Popular 8k	14	Northern Back L
Bask	14	Diestoar Bank PLC	14	Hykredit Mortga
y Anstracher	14	Dencao Laurie	14	Provincial Bank
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CROSSWORD

Members of British Merchant Banking & Securities Houses Association

MONEY MARKETS

London rates firm

RATES WERE higher in London yesterday with the lon-ger end of the market particu-larly firm following the failure of talks between the US and lrag to solve the Gulf crists.

This dashed the optimism seen on Wednesday when it was hoped that a peaceful solution in the Gulf might result in an early reduction in bank

base rates. Three-month sterling interbank rose to 13#-13% per cent from 13%-13% and 12-month money firmed to 13/8-1213 per cent from 12%-12%.

UK clearing bank base lending rate 14 per cent from October 8, 1999

Sentiment weakened on Liffe with the collapse of the Gulf talks. March short sterling futures opened at the day's high of 87.00 and quickly fell through support at 86.95 to a low of 86.85. This was just above the next support point of 86.82. The contract closed at 36.92 compared with 87.11 on

Wednesday. On the London money market the Bank of England initially forecast a day-to-day credit shortage of £500m, but revised this to £700m at noon. Total help of £610m was

Treasury bills in band 2 at 13% per cent and £498m bank bills in band 2 at 13% per cent. In the afternoon £107m bank bills were purchased in band 2 at 134 per cent.

Yen per 1,000: French Fr. per 10: Lira per 1,000: Belgian Fr. per 100.

Bills maturing in official hands, repayment of late assistance and a take-up of Treasury bills drained £1,029m, with the unwinding of bill repurchase agreements absorbing £1,178m and a rise in the note circulation £15m. These outweighed exchequer transactions adding £1.670m to liquidity and bank balances above target of £50m.

In Frankfurt call money was steady at 8.55 per cent, remaining above the Bundesbank's Lombard emergency funding rate of 8.50

Dealers said that banks continued to use their Lombard borrowing facilities in order to build up reserve holdings, fearing that rates may move higher later in the month. The draining of DM3.8bn from a tight market by the Bundeshank at this by the Bundesbank at this week's securities repurchase tender was regarded by some traders as a warning that the authorities will tighten

monetary policy soon. Lombard borrowings stood at DM13.8bn on Wednesday, rising from DM7.6bn on Tuesday. This was the highest provided. Before lunch the authorities bought £503m bills

The displaces are to be to see of the state of the state

outright, by way of £5m level for almost 11 months.

FT LONDON INTERBANK FIXING (11.00 a.m. Jan 101 3 months US deliars offer 7%

DEM-STERLI

	ı	ONE	/ RAT	ES		
NEW YORK			Treasur	Bills and	Bonds	
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Prime rate	- 6 ₁₂	Two shouth Three snooth Six mouth One year Two year		6.56 Sever 6.56 Sever 5.61 10-40	7697	
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Frankfurt. Park. Zursch Amsterdam. Tobje Milan Brussels	8.50-8 60 911-101 74-84 8.75-8 87 8-81 121-124 7.70	840-900 81-9 925-935 83-83 13-13-15	9 10-9.20	9 20-9-35 83-83 9 45-9-56 81-8-5 13-13-3 92-10-6	9.35-9.50	8.50 9.25
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		7 days	One	Three	1 Six	One

Jan 10	Qvernight	7 days notice	One Month	Three Months	Six Months	One Year
mlerbank Offer	14 12	135	14%	.14	13%	134
Interbank Bid	. – 1	17.9	14	133	送给	123 121
Local Authority Deps	134	13%	14	13%	13%	-73
Local Anthority Bonds		-		_	-"	-
Discount Mkt Deps	137	13%	13%	13	i . I	-
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Inance House Deposits	- 1	-	143	138	1312	ود
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SDR Linked Den. Bid	} _	-	85. 101	817 817	8/	8,5
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ECU Linked Dep. Bid	i - 1	- 1	101	10%	10%	104

cent. Bank Bills (self): one-month 12 ft per cent: three months 13 ft occur. Treasury Bills; Average tender rate of discount 13.0782 p.c. ECGO Fixed Rate Sterling Export Finance. Rate up day December 31, 1990. Agreet rates for period Jan 2e, 1991 to Fee 25, 1991. Scheme I, 14.54 p.c. Schemes II & III: 15, 05 p.c. Reference rate for period Dec 1, 1990 to Dec 31, 1990. Scheme I V&V. 13, 043 p.c. Local Authority and Finance Houses seven days finited. Finance Houses Base Rate 14 from January 1, 1991. Bank Deposit Rate; for same at seven days fined. Finance Houses Base Rate 14 from January 1, 1991. Bank Deposit Rate; for same at seven days fined on the Certification of Tax Deposit Egres 6). Deposit EJDO, 000 and over held under one month 10½ per cent; one-three months 12 per cent; three-six months 12 per cent; six-alse months 12 per cent; one-three months 12 per cent; one-three months 12 per cent; one-three from Oct 8,1909. Deposits withdrawn for cash 5 per cent. Under £100,000 10½ per cent from Oct 8,1909. Deposits withdrawn for cash 5 per cent.

SOLVAY & CIE

1990 of 100 BF net on Bearer Shares. Payment will be made by Belgian Franc Draft, or, in Sterling at Bankers' Sight Buying Rate for BFs on day of presentation of Coupon No 46 at the

36 Old Jewry, Landon EC2R 8BS Banque Beige Limited. 4 Bishopgate, London EC2

Between the hours of 10am and 2pm (Saturdays excepted) on or after Tuesday, 22nd January, 1991. UK tax will be deducted from the Net Dividend unless lodgements are accompanied by the necessary physician unless longernems are accompanied by the necessary affidavits. Payments can only be made to persons residing outside the Belgotuvembourg Customs Union. Under the terms of the UK/Delgum Double Taxabon Convention sharoholders residing in the UK are eligible upon submitting a duty completed form 276 Div (GB) to a partial reimbursement of Belgan Withholding Tax equal to 13.33 per cent of the

Further information if required can be obtained from the above mentioned





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ACROSS I Kipling's hero put on old eastern clothing (6)
4 Notice connection inside is

cut (8)

9 It's simply because I go in the city (6)
10 Shut leaders of the Euro-pean delegation in a small private room (8)
11 Ride round an hour to anknown status (6)

unknown statue (6)

12 He lives on another level
— with a view, one hears (8)

13 Tease the little one (3)

14 A bed for every fish (6) 17 Union reunion - country

style (7) 21 Worked up after parking

Rover (6)
25 Modest but firm - something unknown (3) 26 Act more outrageously in order to confuse (8)

27 Organised peak turnover from flat (6) 28 Run-in requires guts (8) 29 Mechanic would be more

Solution to Puzzle No.7,438 29 Mechanic would be more appropriate (6)

30 Very French: you're saying there's a hidden fortune? (8)

31 For example prize includes first-grade container of food (6)

DOWN

1 A reminder - observe what orientals drink (8)

2 Something distorted by wrong emphasis (8)

3 No interminable hesitation; not any more (2,6)

5 Layabout: everything evil

(6)

Southion to Puzzle No.7,438

FILREBALL SICARED

A P UN OR RESISTANT OF THE PY OR RE

6 After this month take over

the French station (6)

the French station (6)
7 Get cracking - you've achieved nothing by sex appeal (2.2.2)
8 Fagin's artful talent scout was a shifty so-and-so (6)
12 Choose an opening sound for bullfighter (7)
15 Politician's stand; part of Lord's stand (3)
16 The Liberal party's peak (3)
18 Producing elastic (8)
19 The sort of profit in conjuning that's attractive (6)
20 A pendant - that's sweet (4-4)
22 Take exception to motive (6)

22 Take exception to motive (6)
23 Waste disposal includes hospital bandage (6)
24 Was iay-off in perpetuum?

(6) 25 Weinstock (one hears) need

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WORLD STOCK MARKETS

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Superies 4,000 1,080 1	Sellines	Barca Maz Agric 5,660 45 Barco Lariasco 5,945 15 Basing-HRSS 273 1 Barco Lariasco 703 -1 Carliaro 703 -9 Cernestr 1,869 -32 Carliaro 703 -9 Cernestr 1,869 -32 Carliaro 703 -9 Cernestr 1,869 -32 Carliaro 7,200 -10 Estimont 1,555 +4 Erifolati 7,200 -10 Estimont 1,555 +4 Erifolati 7,330 +19 Ferrazzi Fin 2,151 -1 Estimont 1,555 -1	Alba (Carp Fis)	AED Allied Tech 80	5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5
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CANADA

INDICES																
NEW YORK						Jan.	Jan.	Jan.	Jan.	1990-81						
DOM TONES	_	Jan.	Jan.	Jan.		90-91	Since c				10	9	8		HIGH	LOW
	9_	8		4_	HIGH	LOW	HIGH		LOW	AUSTRALIA Ali Ordanie (1/1/80)	1233.7	1237 5	1236.9	1239.4	1713.7 (12/1/98)	1232.5 (9/1)
ladystrials	2470.30	2509.41	2522,77	2566.0	9 2999.75 0.617190	2365,10 237,101901	2999.75		4 <u>1.22</u> 27/32)	All Mining CL/1/800	567.6	567.6	573.3	569.6	860.8 (5/1/90)	567.6 (9)1/
iome Baods	91.63	91_54	9L71	91.94	93.04	8R.44	0.6/7/908 95.51 19/2/67		2(7(32) \$4,99 (10(81)	AUSTRIA Curr, Altien (30/12/84)	407.11	409.61	406.99	419.13	703.29 (19/3/90)	400.99 (25/9
raesport	975.80	898.05	894.30	909,11	1212.77	(24/9/90) 821.93	1532.01		12.32	BELGIUM						
Itilities	204 25	206.93	205.67	207.94	(6/6/90) 236.23	0.7/10/90 190.96	C/9/89) 236.23	Q	9 <i>71</i> 329 30.50	Breside SE (Cash Mile) (L/1/90) DENMARK	4764.96	4775.95	4771.84	4823.05	6599.43 (12/1/90)	4764.96 (10)
idiine	21.00	QU0.72	20.07	401.77	2/1/90		2/1/90		RJ4/325	Copenhages SE CS/2/839	302.85	3631	302.26	303.22	388.29 (20)7/90)	302.26 G/L
				∳ Da	y's High 258	2.38 (2535.6	1) Low 2456	6.19	2506.687	FINLAND	349.7	348.4	357.3	****	477.2 697.00	100 4 100
STANDARD	AND	POOF	₹'S							Unites General (1975) FRANCE	241.1	240.3	2512	368.3	677.3 C23/1/909	348.4 (9)14
Composite #	311.49	314,90	335.44	321,00	348.95 06/7/90	295.46 (11/10/90)	368.95 (36/7/90)		4,40 1,6/32)	CAC Several (31/12/82)	406.65	407.62	402.47	412.70	564.62 (30/5/90)	402.47 201
ndustrials	364.90	369.16	369.64	375.97	43737	346.86	137.37		3.62	CAC 40 (31/12/87) GERMANY	1507.09	1552 19	1502.77	1507.87	2129.32 (20/4/90)	1485.39 (25)
	21.96	22.12	22.34	22.88	0.6/7/90 31.87	12,10/901 18,80	0.6/7/908 35.24	9 (2	1/6/32) 8.64	FAZ Akties (31/12/58)	593.65	591.18	585.23	588.34	832.32 (19/7/90)	569.69 (28)
Financiali	21.70	22.12	25	22.00	G/1/90	(29/10/90)	(9/10/89	0 0	12074	Commercial (1/12/53) DAX (30/12/67)	1679.30 1383.40	1673.1 1375.16	1654.5 1353.95	1661.7 1358.16	2414.0 (3/4/90) 1968.55 (30/3/90)	1629.7 (28/ 1334.89 (28)
NSE Composite	170.97	172.61	173.07	175.95	201.13	162.20	201.13		4.46	HONG KONG					<u>-</u>	
•	200 12	299.78	300.18	303.05	0.6/7/90 382,45) (11/10/90) 288.07	04/7/90 397.03	0 2	5/4/42) 29.31	Hang Sedy Bank (31/7/64)	3035.53	3027.60	3009,42	3026.52	3559.89 (23 <u>(7)9</u> 0)	27 <u>38.24</u> CJ
lmex Mitt. Value	270,12	277.10	-		(5/1/90)	(30/10/90)	00/10/89	9) (9	1/12/72	(RELAND (SEO Overall (A/1)88)	1148.27	1162.26	1143.08	1157.82	1893.10 (22/1/90)	1143.06 GM
LASDAQ Composite	357.45	359.00	360.24	367.24	469.60	325.44 (16/10/90)	485,73		54.87 1/10/72)	ITALY						
					מלולמה	(10/10/70)	(MITHON		d milit	Ranta Com. Ital. (1972)	<u>509.64</u>	511.35	510 63	518.87	763.52 (14/6/90)	500,67 (29/
		Je	m. 4	Dec	28	Dec.21	уеаг адо	(ap	prox.)	JAPAN Milia (LASAR)	23047.36	22969.27	22897.84	23736.57	38712.88 (4)1,198)	20221 86 (1
ow industrial Div. Y	field	_	.02	3.9	72	3,92	3	.84		Telgo SE (Taptic) (4/1/68)	1679.00	1671.16	1677.93	1723.92	2867.76 (4/1/90)	1523,43 Q/
			m. 2	Dec	26	Dec.19	year ago	(ep	prox.)	2rd Section (4/1/68)	2507_00	2500,77	2540.36	268.65	4477.36 (36/7/90)	2587.80 0.0
& P industrial div.	-444		135		31	3.32	<u></u> 2	86		KLSE Composite (4/4(86)	451.78	485.42	485.64	495.63	632.22 (1,8)90)	459.08 (28
& Piadi. P/E rati	0		5.76	15.		15.88	15	3.19		NETHERLANDS	20 5	228.4	226.5	227.8	271.9 (20/7/90)	225.6 (8/1
										CBS Tel. Res. Gen. (Emr. 1983) CBS All Shy (Emr. 1983)	225.5 166.0	167.4	166.0	167.0	206.3 (3/1/90)	165.6 (8/1
NEW YORK						NG ACT				HORWAY						10000
	Stocks traded	Closin	g Chen		† Volum	ne Jen	Millio 9 Jan.		Jan. 7	Osio SE (Int) (2/1/83)	627.60	636.51	636.98	644.69	915.13 (2)8/909	627.60 0.0
		<u></u> -		- -	New York	191.			130,610	Manage (comp (5/1/872)	582.64	586.83	593.78	60L97	1160.70 (21/3/90)	514,80 (5/
	,831,500 ,879,500	25	- 1 + 25		Amex	13.	835 10.	031	10.287	SINGAPORE	320.67	322 30	319.89	324.34	446.87 (16/7/90)	301.45 (1)
Millip Morris 2	416,900	4812	- 1	4	NASDAQ	145.		.725 000	109.461 1,993	SES All-Slaysport (2/4/75) SOUTH AFRICA	320,57	32230	313.07	324.54	HARTOL CTOS/LAM	1 200 45 (CI)
	.395,900 257,200	184 544	- 14 - 14		ksaes Trade Rises		578	568	346	JSE Gold (28/9/78)	1313.04	1316.0	1338.0	1312.0	2230.0 (16/1/90)	7777 0 GBA
BM 2	,075,500	1064	- 24	•	Falls			926	1,222	JSE Intestrial (28/9/78) SOUTH KOREA***	2922.01	2923.0	2913.0	2964.0	3211.0 (6/2/90)	2640.0 (1/2
	.726,500 .685.600	28½ 31½	- 5		Hew Hinds		463 10	516 4	425 10	Kores Cento Ez. (4/1/80)	635.46	640.39	659.68	<i>6</i> 76.65	929.82 (4/1/90)	566,27 117,
	.,ee≃,600 L649,300	243			Here Lows		62	59	39	SPAIN						T
	,629,500	294	- 5	•						Markel SE (30/12/85) SWEDISH	218,30	224,97	218.07	221.00	309.74 (1.6/7/90)	209,37 (28)
										Affirstärldes Ges. CL/2/37)	820.8	820.5	808.4	817.6	1329.9 (5/7/90)	808.4 09/1
										SWITZERLAND						
CANADA					_					Series Bank (mj. (31/12/56) SBC General (1/4/87)	607.7 501.1	613. <u>2</u> 505.8	605.2 499.3	611.9 504.4	845.5 (13/7/90) 698.2 (13/7/90)	606.2 00/1. 499.3 00/1.
TORONTO			Jen.	Jan.	Jan		1990-91	LO		TAWAN*						
		9	8	7		HIGH	1000 2000	_	807130) M	Weighted Price (30/6/66)	380£21	4052.78	<i>3975.53</i>	4 <u>1</u> 91_07	12495.34 (10/2/90)	2568,47 (L/I
Metals & Minerals				2650.66 3201.00		3453.05 (4/1, 4009.47 (3/1,			만[]이(90) 하다(10)	THAILAND Bandink SET (30/4/75)	591.04	595.82	590.37	595.36	1143.78 (25/7/98)	544.30 (30/1
Composite						2060.90 (3/1			6/10/900	WORLD						
MONTREAL Portfoli										M.S. Capital Int.0.(1.170) (S)	446.2°	447.2	444.0	449.7	571.0 (4/1/90)	423.1 (28/5
Base values of all Toronto Composit 83. † Excluding be Unavailable.	indices a e and Mo ords.; in	re 100 e tals — 10 iustriai,	scept NY 000. Ton plus Uti	'SE All coto in littles, F	Compon – jices based Tipancial ai	50; Standan 1975 and M ad Transport	d and Poor ontreal Po stion, (c) (rifol Close	0; and lo 4/1/ i. (u)	**Saturday Jaco & Subject to official recalcula Base values of all indices are 1 Industrials — 264.3 and Austra	tion. OO execut:	: Brassels S	E. 1SEQ 0:	اليون المحالادي	Korea Comp Ex. 69 calated at 15,00 GB DAX — 1,000, JSE G osed, (a) Unangliable	(T. old - 255.7. J

	TON			Active Sto January 1991	cks		
Honshu Paper Nippon Statel Furukananananananananananananananananananan	Stocks Traded 10.0m 8.7m 8.7m 8.3m 7.3m	Closing Prices 1,290 448 721 710 1,810	Change on day -200 -5 +21 +17 +150	Hitachi Kurabo Inda Mirishi Heavy Shimizu Corp S'tomo Metal	Stocks Traded 8.0m 5.0m 4.1m 3.9m 3.5m	Closing Prices 1,110 860 865 1,630 480	

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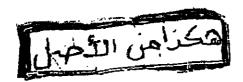
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COMPOSITE PRICES Continued from previous Page 241 44 TCSV 46

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> TRANSFORMATION IN EASTERN EUROPE The FT proposes to publish this survey on

1900 High Low 150 High Low 150 High 150

February 4 1991. It will be of particular interest to the 54% of the Chief Executives in Europes leading companies who are regular FT readers. If you want to reach this important audience, call Henry Krzymuski on 071 873 3699 or fax 071 873 3079.

FT SURVEYS

NASDAQ NATIONAL MARKET

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jumped 136 per cent in 1989. The only non-Latin Ameri-

can in the top five was Greece,

which built upon an advance

of 68 per cent for 1989. The

bourse shot up early last year as the locals switched from

gold and property to stocks.
Although the Gulf crisis eroded that gain, the market was helped last month by news

of a tax on interest carned

from bank deposits, making equities more attractive.

International worries were

not focused solely on the Mid-dle East. The prospect of a slowdown in the US economy

weighed on economies largely dependent on exports, such as

Taiwan, which had jumped 95

per cent the previous year. East Asia also produced the

second worst market last year in dollar terms, the Philip-

pines, which had gained 57 per

cent in 1989. Mr David Bates of Asia Equity (UK) details a long list of the woes that afflicted Manila. They included the devaluation of the currency.

new restrictions on the conven

sion of pesos into foreign cur-rency; the rising oll price; the

falling gold price; yet another

serious coup attempt; and a devastating earthquake.

The same speed of the September of the S

Dow claws back a fraction of January's losses

Wali Street

EQUITIES moved broadly higher yesterday morning in fairly lethargic trading following the tumultuous session on Wednesday, writes Karen Zagor in New York.

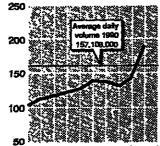
in New York.

At 2pm, the Dow Jones Industrial Average was 20.79 higher at 2,491.09. But the improvement made only a small dent in the 163.61 point decline registered by the Dow in the first six sessions of this year, including Wednesday's loss of 39.11 to 2,470.30.

The overall sentiment was

The overall sentiment was moderately positive, with

NYSE volume Daily (million)



January 1991

advancing issues leading those declining on the big board by a ratio of eight to five. Stock prices were helped yesterday by oil prices, which registered only modest gains in spite of the failure of the peace talks in Geneva on Wednesday. At midsession, the February crude oil contract was up 62 cents at \$27.88 a barrel on the New York Mercantile Exchange.

Pan Am was the most active issue of the morning on the New York Stock Exchange, adding \$\frac{1}{4}\$ to \$\frac{1}{6}\$. Among other airline issues, American Airlines rose \$\%\$, to \$46\%, Delta Airlines improved \$% to \$59% and UAL, parent of United Airlines, rose \$2% to \$114%.

Ford Motors added \$% to \$25% in very heavy morning trading. There had been widespread speculation that the company's board would

yesterday's annual meeting. Although the board decided not to change the dividend at present, it might cut it if the US economy remained weak.
Trading was also active in
General Motors, which rose \$%
to \$32. Chrysler gained \$% to
\$12% in fairly light trading.
The Limited firmed \$% to
\$19 after the company said its sales for the month ended Jan-

uary 5 rose 13 per cent. Same store sales grew 4 per cent. General Dynamics increased \$% to \$21% and McDonnell Douglas was unchanged at \$27%. Stock prices for both companies lost ground earlier this week after the Pentagon cancelled its A-12 stealth

Blue chip issues moved higher in morning trading, with AT&T up \$% at \$29%, Philip Morris \$% higher at \$48% and IBM up \$% to \$107%. Even the secondary market was strong, with the NASDAQ composite adding 3.12 to 360.57

Shares in Apple Computer continued to benefit from a positive report by Salomon Brothers. The issue, which rose \$2 on Wednesday, added another \$1% to \$47.

Other technology-related issues also posted gains in the morning. Intel rose \$% to \$38%, Microsoft climbed \$2% to \$76% and Sun Microsystems added \$% to \$22%.

TORONTO stocks edged higher in dull trade as investors hunted for bargains after six straight sessions of losses. The composite index gained 5.6 to 3,175.2. Advances led decline by 84 to 78 on volume of 3.27m

A block trade of 90,000 shares pushed Carena Develop-ments up C\$% to C\$11%. Among active shares, CHUM Ltd was flat at C\$19%, Maclean Hunter was unchanged at C\$9%, and Alcan gained C\$1% to C\$22. Laidlaw, which reported higher first quarter net and increased its dividend on Wednesday, firmed C\$% to

Latin Americans produce the year's best and worst

The effect of austerity measures sent Venezuela and Brazil in opposite directions, says Jacqueline Moore

1990

40.03

813.47

288,19

730.17

367.84

237.16

289.80

529.28

90.06

451.18

stocks

(34)

HERE WERE winners "But if the government mainamong the world's stock markets last year, in spite of the draining effect of the Gulf crisis, and most of them were Latin American. The region produced four of the top five emerging markets in dollar terms, according to the indices compiled by the International Finance Corporation, part of the World Bank.

Last month, there were few crisis continued to discourage investors. One of the few exceptions was Venezuela, the biggest riser in December and in 1990. The market, which bad lost 35 per cent in dollar terms in 1989, has been helped by its oil resources during the Gulf crisis. The attempted takeover of Banco de Venezuela also lifted share prices.
Local opinion, however, is

that economic optimism was the main driving force, says Mr Eduardo Faria of Latin American Securities. Investors believe the country is emerging from its period of austerity. Mr Faria expects shares to rise further this year, but points out that it will be from a higher base. "I doubt that we are going to see the rises we saw through 1990," he says.

tains its prudent management of the financial affairs, we could see a very interesting performance in Venezuela." Chile, Mexico and Colombia

cent in dollar terms last year compared with rises of 35, 66 and 6 per cent respectively in 1989. Investors were encouraged by Chile's economic performance. The inflation rate for 1990 is expected to come in at 28 per cent, compared with earlier forecasts of more than 30 per cent - and this in spite of the country's heavy reliance on imported oil, says Mr Mark Smith of Bear Stearns. An influx of country funds into

worries about the effects of a US recession. However, the country's position as an oil producer at a time of rising crude prices finally outweighed such concern. Colombia's stock market receives little international attention because of its drugs activities. Nevertheless, local buying lifted the index. Latin America also produced

two of the worst performers

last year. Investors took fright

made gains of more than 25 per Latin America Argentina Brazil

Chile

Colombia

Venezuela

Philippines

South Asia

Indonesia§

Europe/Middle

Malaysia

Thailand

Jordan

Taiwan, China

Mexico

East Asia

Когеа

Chile earlier in the year also triggered buying.
Mexico had a shaky spell
after the Gulf crisis began, on

Portugait in Brazil when the newly

elected President Fernando Collor de Mello froze assets in March, while devaluations of the cruzado and further eco-nomic gloom dissuaded investors from returning. Brazil had

risen 39 per cent in 1989. A tight monetary policy also depressed Argentina, although the situation was not as clear cut as in Brazil, where the market was all but wiped out, says Mr Faria. The outlook for

IFC EMERGING MARKETS PRICE INDICES

- 67.7

+31.4

+ 25.2 + 555.0

- 26.6 - 55.0 - 51.2

+ 16.1

~17.4

+87.9

-2_7 --33.8

% Change % Change over 4 weeks on Dec '89

+13.4

+19.7

+2.3 -1.3

-10.8

+2.2

+2.4

Argentina in 1991 is more optimistic, he says, with inflation expected to fall further and pri-vatisations to continue, although an expected further devaluation of the currency could introduce a note

% Change % Change over 4 weeks on Dec '89

+56.4

+91.2

(Local currency terms)

+3.1

+1.6

-2.6

+ 11.8 + 7.9

+24

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Late-closing bourses shed most of Wednesday's gains positions before the close of

LATE-CLOSING bourses had more to lose yesterday after the excitements of Wednesday afternoon, and this was reflected in a number of indi-

ces, writes Our Markets Staff.
PARIS lost most of the previous day's gains in moderate turnover. The CAC 40 index, which had risen 49.42 on Wednesday, fell 45.10 or 2.9 per cent yesterday to 1,507.09. Buying concentrated on com-

panies most likely to benefit from a war in the Gulf. Elf Gabon, the oil producer. jumped FFr129 or 9.5 per cent to FFr1.490, with 26,975 shares traded; Thomson-CSF, the fence electronics group, rose FFr5.60 or 4.5 per cent to FFr130.20, on 462,200 shares. These two accounted for much of the day's turnover of FFr1.96bn by the close.

Peugeot fell FFr18.20 to FFr473. The carmaker's UK unit plans to cut another 335

Sanofi, the pharmaceutical company, rose FFr5 to FFr758 before falling to a low of FFr739, and recovering to close only FFr4 down at FFr749. It was suspended on Wednesday for the expected news of a joint venture with Sterling Drug of the US, which had a positive response from analysts.

MADRID retreated after Wednesday's 2.5 per cent rise, the general index falling 6.67 or 3 per cent to 218.30. Ercros was suspended at Pta630, down Pta30, amid talk that it was planning to sell Ertoil, its relining company.
FRANKFURT showed a rise

on the official trading day, the DAX index closing 8.24 higher at 1,383.40 after a 2.47 rise to 593.65 in the FAZ at midsession. Volume rose from DM3.3bn to DM5bn.

However, the DAX rise was exceeded by gains in the

heavily weighted chemical stocks; and it masked falls in other blue chips, compared with post-bourse prices on Wednesday afternoon.

Mr Jens Wiecking of Merck Finck in Düsseldorf noted that Deutsche Bank and Siemens, in Wednesday's post-bourse, were quoted about DM10 higher than the official close. Yesterday, over the official session, they showed a fall of DM1.50 to DM509, and a rise of DM4.80 to DM580, respectively. BASF, Bayer and Hoechst rose DM4.90 to DM208.40,

DM6.80 to DM221 and DM2.40 to DM210.50. Cyclicals like these stand to lose from a Gulf war, but they do offer a high yield to domestic shareholders
- and said Mr Wiecking, they
might be regarded as defensive in that context.

MILAN limited its losses in spite of the higher oil prices, as traders covered their short

the account next week. The Comit index fell 1.68 to 509.64. Generali, boosted by reports that the Milan merchant bank Mediobanca's stake had risen to more than 7 per cent from 5.8 per cent, closed up L100 at L29,280. The reports also said that the bank was buying on behalf of Generali's ally, Axa-

Fiat, which said it planned to lay off 65,000 workers for five days in February to reduce stocks, eased L47 to L5,27L AMSTERDAM lost Wednes

Midi of France.

day's late gains in very thin trading. The CBS Tendency index finished 1.2 lower at 78.1, after touching a low of 77.8.
Pakhoed, the transport and storage company, fell a further

Fl 3.50 to Fl 179 and dealers said there was still stock on offer at the close. NatNed, which has risen strongly recently on talk of

Swiss buying, fell back Fl L60 to Fl 52.50 on reduced volume. CSM, the sugar and prepared food group, was 60 cents lower at F180.90. Towards the close, it announced that it was raising its dividend to F12.05 for the year to September 30, 1990, from F1 1.85 a year earlier.

ZURICH saw reports of a large sell order in Roche, mod-erate trading and a 5.3 decline in the Crédit Suisse index to 441.7. Roche certificates dropped SFr80 to SFr3,600, but the bearers eased just SFr10 to

OSLO's all-share index fell 6.68 to 420.88 in turnover of about NKr250m. Norsk Hydro fell NKr5.5 to NKr168.5. Banks continued to be under pressure in spite of a government proposal to set up a NKr5bn sup-port fund. DnB was at a new low of NKr86, down NKr2. BRUSSELS fell in thin volume with Petrofina, up BFr460

on Wednesday, falling BF1340-or 3.4 per cent to BF19,600. Cockerill-Sambre, the steelmaker, shed BFr5 or 3.6 per cent to BFr135 in 28,000 shares as it looked for a significant fall in

profits this year.

ISTANBUL tumbled 10.2 per cent on panic selling after the failure of the Geneva talks. The 75-share index closed at 3,017.74, down 342.5. Volume rose to L56bn from L50.9bn. ATHENS eased, with the general index down 19.14 or 2 per cent at 9,39.00.

SOUTH AFRICA

GOLD SHARES ended mixed in Johannesburg yesterday after a day of nervous trading. The all-gold index fell 3 to 1,313, as investors' attention focused on the forthcoming United Nations visit to Iraq. Vaal Reefs rose R1 to R228.

Nikkei recoups early loss and ends higher

Tokyo

JAPANESE stocks rose yesterday, to the surprise of many traders who had braced themselves for a fall following the breakdown of the US-Iraq talks and the resulting slide on Wall Street. The Nikkei average declined in the morning, but more than retrieved the loss in the afternoon, writes Emiko Terazono in Tokyo. The index closed up 78.09 at

23.047.36 after a high for the day of 23,184.75. It had fallen to low of 22,711.91 straight after the opening on disappointment over the lack of progress at the

The Nikkei regained its strength on options-related buying as January option contracts expired yesterday. A decline in bond yields also helped the market. The yield on the 10-year 119 benchmark fell 0.075 of a percentage point to 6.89 per cent.

Volume remained thin and was unchanged at 260m shares. Declines outnumbered gains by 508 to 421, with 153 issues unaltered. The Topix index of all first section stocks moved up 7.98 to 1,679.08, but in London

223,42 93,33 132,25 108,44 122,17 141,96 75,97 122,29 199,58

-0.2 +2.2 -2.4 +1.2 +0.9

+2.3 +2.5 +1.3 +1.8

120.60

126.18 96.93

101.87 122.74

199,88 564,42 132,19 42,08 192,72 156,71

NATIONAL AND REGIONAL MARKETS

Australia (75)

finiand (22)

Norway (30)

Europe (942).

engineer with projects in the Middle East, advanced Y130 to Y1,810. Arabian Oil gained Y110 to Y7.000 in spite of the fact that Kuwait and Saudi Arabia are major shareholders. The company announced yes-terday that it would repatriate some Japanese workers from its production site in Saudi

Toshiba firmed Y9 to Y709 on reports that it had been selected by Nippon Telegraph and Telephone to co-develop an automated teller machine. Honshu Paper, a speculative

favourite last year, was the most active stock of the day and fell by its daily limit of Non-ferrous issues were firm on the higher gold price in New York. Sumitomo Metal

Mining gained Y60 to Y1.170. C.Itoh rose Y17 to Y710. The company is to invest \$100m in the reconstruction of an oil plant in the Soviet Union. High-technology issues firmed as concern over margin positions taken last summer

receded. Sony put on Y90 to Y6,040 and TDK Y180 to Y4,280.

WEDNESDAY JANUARY 9 1991

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103,59 169,13

132.74

153.45 119.63 128.08 73.50

138.87

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112.12 104.13 135.09 125.45 103.02 95.67

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124.89 103.65 104.27 124.66 89.89 100.94

-1.0

The World Index (2307) .. 125.73 +0.7 96.76 106.50 98.91 111.87 -0.2 3.13 124.84 97.11 107.64 99.41 111.85 162.05 118.33 158.13

to Y4,100, partly on unfounded rumours that Paramount Communications, the US film maker, had said it wanted to buy the company. Furukawa Electric climbed a

that it had developed a hightemperature superconductivity magnet. Japanese securities houses have also been promoting the issue as it was considered cheap in the electric wires and cables sector. In Osaka, share prices rallied for the first time in six trading

further Y21 to Y721. The com-

pany announced on Monday

days. The OSE average rose 96.32 to 24.043.56 on volume of 54.2m shares. Nintendo gained Y800 to Y17.700 as worries over margin positions subsided.

Roundup

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood

Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

MARKETS in the Pacific Rim were depressed by Wednes-day's failure of US-Iraq diplomacy in Geneva, but some fin-ished higher after Tokyo's rise. TAIWAN fell sharply, although bargain hunting in the last few minutes lifted the weighted index off the day's

low to close at 3.808.21, down

244.57 or 6 per cent. Turnover

217.74

129.39 43.11 190.43 155.28 182.45

135.56 146.60 84.48 160.15 127.26

129.34 155.55 120.01

4.51

TUESDAY JANUARY 8 1991

187.74

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95.56

the ISE/Nikkei 50 index Pioneer Electronics gained Y50 eased to T\$21.5bn from T\$27bn. SEOUL dropped 3.8 per cent. 24.93 to 635.46 as turnover rose to Won156bn from Won135bn.
MANUA declined after the US warned it not to provoke a

confrontation over America's military bases, although bargain hunting brought some relief. The composite index shed a net 4.19 to 582.64. AUSTRALIA ended firmer for the first time in six sessions, the All Ordinaries index closing 1.2 up at 1,233.7, after losing 9.5 points earlier. Turn-

over shrank from A\$174m to A\$140m, one third of which was attributed to options-related activity in BHP, which rose 6 cents to A\$9.50. HONG KONG rallied further in slightly more active trading,

the Hang Seng index adding 5.98 at 303.58. Turnover came to HK\$452m, after the previous day's HK\$354m. NEW ZEALAND finished

above the day's worst but with the Barclays index still down 11.22 at 1,161.06, another sevenyear closing low

SINGAPORE ended off its low for the session, with the Straits Times Industrial index losing only 1.00 at 1,166.29.

97.53 156.31 113.10 143.71 285.63 178.57 97.85 160.02 125.56 106.73 153.61 121.24 175.25 277.62 217.74

65.84 109.26 75.73 103.93 197.26 106.58

102,06 157.65

123.26 223.29 103.96 192.75 103.91 174.18 125.92 148.43

DOLLAR INDEX

182.96 324.53 127.56

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FT LAW REPORTS

Digest of Michaelmas term cases

Imperial Group Pension Trust

(FT, December 5) THE ISSUE arose on a summons by the trustees and management committee of the Imperial Group Pension Trust Ltd against the employer company, Imperial Tobacco Ltd. as to whether the company's consent was essential to an increase in pensions. In the absence of investigation of the facts, the court was not in a position to decide whether the company had or had not acted in good faith in withholding its consent. The vice-chancellor stated that while it must be open to the company to look after its own interests financially, the obligation of good faith did require that the company should exercise its rights (a) with a view to the efficient running of the scheme; and (b) not for the collateral purpose of forcing members to give up their accrued rights in the existing fund subject to the scheme. In the absence of any other explanation, it was a fair inference by the pensioners' association that the only reason that the benefits were not being provided in the fund was the company's wish to transfer the surplus to which members were currently entitled to the

belong to the company. Marcel and Others v Commissioner of Police for the Metropolis and Others (FT, December 7)

ON THE present motion, the plaintiffs claimed an injunction restraining the police from dealing with documents that the police had seized except for purposes connected with the investigation and prosecution of crime, or in accordance with court order. Granting the injunction, the vice-chancellor stated that when the police or any other public authority used compulsory powers to obtain information and documents from the citizen, the relationship between them was such that the information or documents were received solely for those purposes for which the power was conferred. Equity imposed on the public authority a duty not to disclose them to third parties save under order of the court. The public interest in ensuring that confidential information obtained by public authorities from citizens under compulsion remained inviolate and uncommunicable to anyone was of such importance that it overrode all other public interests, the vice-chancellor stated in acceding to the plaintiffs

Royal Bank of Scotland pic v Cassa di Risparmio dell e Provincie Lombard and Others; Royal Bank of Scotland plc v Istituto Bancario San

Paolo di Turino (FT, December 11) ON instructions from the importers, six Italian banks requested the RBS to confirm letters of credit, reimburse ment for which was to be made to specified banks in the US Because of suspicions of fraud, the Italian banks were then told to freeze the credits and they revoked their authorisareimburse RBS. The question of jurisdiction arose in RBS's claim under article 5(1) of the Convention and Jurisdiction of Enforcement of Judgments in Civil and Commercial Matters 1986 concerning the "place of performance of the obligation in question". In striking out the actions, Mr Justice Phillips stated that wherever the reimbursed RBS account might be, the stimulation for use of an American reimbursing bank made America the place of performance of the obligation for the purposes of Article 5(1). A Cameron Ltd v John Mowlem & Co plc (FT. December 12) BY CLAUSE 24.1.4 of build-

ing sub-contract form, DOM/1,

the adjudicator's decision was binding "until the matters on which he has given his decision have been settled by agreement or determined by an arbitrator or the court". In the instant case an adjudicator was appointed with regard to a set-off due to an alleged failure to observe sub-contract conditions and he decided that that the contractor should pay the sub-contractor a specified sum. The judge held that the adjudi-cator's award was not definitive of the parties' rights and the adjudication process did not qualify as an arbitration. Dismissing the appeal from that decision, the Court of Appeal held that the adjudicator's decision had an ephemeral and subordinate character which made it impossible for it to be described as a binding award on an arbitration agreement. The Court of Appeal also allowed an appeal against an Order 14 judgment pursuant to the adjudicator's decision as being immediately enforceable, stating that the adjudicator had no power to determine the amount due in accordance with the clauses dealing with interim payments and nor had the court. In the case of disagreement, the correct figure could be determined only by

Ltd and Another (FT, December 14)

THE plaintiff granted an option to Glencrown to buy property which Glencrown exercised in time. It failed to complete the purchase and Mr Spiro obtained judgment for damages. The question was whether the contract on which he had relied complied with section 2 of the Law of Prop-Act 1989, that a sale of an interest in land could only be made in writing and by incorporating all the agreed terms. Mr Justice Hoffmann, finding for the plaintiff, stated that section 2 prescribed formalities for recording the parties' mutual consent. But only the grant of the option depen on consent: its exercise was a unilateral act and it would destroy the very purpose of the option if the purchaser had to obtain the vendor's countersignature to the notice by which it was exercised. Grant of the option imposed an obligation on the vendor contingent on the exercise of the option which, once exercised, both vendor and purchaser came under obligations to perform as if they had concluded an ordinary contract of sale.

in Ře Gale (FT, December 18) MR Gale sought a patent for an improved method of calculating the square root of a number with the aid of a computer and he put the necessary instructions into the circuitry of a read only memory (Rom) unit. His patent application was rejected on the ground that it constituted a program for a computer and was there fore excluded from patent pro-tection by section 1 (2)(c) of the Patents Act 1977. The judge allowed his appeal and remit-ted the application to the Comptroller General of Patents Designs and Trademarks to proceed. In allowing the Comp-troller's appeal, the Court of Appeal stated that Mr Gale's claim was, in substance, a claim to a computer program for what his instructions did was to prescribe for the CPU in a conventional computer, a different set of calculations from those normally prescribed when the user wanted a square root. Those instructions did not represent a technical process outside the computer, or a solution to a technical problem within the computer. Griffiths and Another v Provincial & City Property Com-

(FT, December 19) A JOINT venture company

pany and Another

was set up to develop a business park with land belonging to the Stockport Borough Council which granted a lease to the Provincial & City Property Co (PCP) for 199 years. PCP was project co-ordinator and by clause 4, it had to seek the novation of the agreement for the lease in favour of the company. The company went into administration receiver ship and the administrators sought security for a loan from the bank provided that the lease would be vested in the company. PCP objected. Finding for the administrators, Mr Justice Scott stated that in constraing clause 4, the conpany had a beneficial interest in the lease to take effect in equity immediately. It con-tained an express declaration of trust and any other construction would leave PCP in a position of preferred creditor The joint venture was an amaigam of partnership and company but the main asset - the lease - was not vested in the company but retained in the name of PCP. In such a case their insistence of their rights under the joint venture agree ment in order to control the administrators' attempts at salvage was objectionable.

Canniford v Smith and Others (FT, December 21)

MR Canniford was a minor ity shareholder in two compa nies. He alleged that he had been wrongfully excluded from participation in their businesses, and that their affairs were being conducted in a manner unfairly prejudicial to his interests as a member. He petitioned under section 459 of the Companies Act 1985 for an order that his shareholdings be purchased or that the compa-nies be wound up. By the pre-ent motions he sought an order that individual shareholders should not, until after judgment, have the companies represented on the hearing of the petitions or be involved except for any application under sec-tion 127 of the insolvency Act 1986, on the ground that the dispute was, in substance, between individual shareholders, and that the companies money should not be expended on their disputes. On the evidence, there was no possible justification for the companies incurring further expense in taking part in the dispute, Mi Nugee QC stated. That being so they did not get over the first hurdle in Cyanamid of showing there was a serious question to be tried. Aviva Golden

WHICH signifiesh that the Jobs column is now entitled to the vote, having reached its 18th birthday yesterday. Moreover sometime in the past year or so it has published its millionth word. If that makes anyone who happens to have read them all feel weary in the bones, spare a thought for the poor soul who's written 'em.

For me at least, however, the

experience has been well worth while, not least because of the resourcefulness of you readers. And never has it been better exemplified

than in your response to my appeal for help on December 19.

As some of today's congregation may not have been present on that date, I had better summarise what the problem was. It concerned two of just over 1,500 people who around the seventeenth century found themselves in something of

a pickle.

While sailing the Mediterranean they had been captured by Barbary pirates and, to avoid being sold into slavery, had become Muslims only to be subsequently recaptured by Christian forces. That meant they dere doorned as renegade heretics unless they could persuade the transition that their conversion. Inquisition that their conversion had been forcible, and they had stayed true to their first faith

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ises L

Where the renegade pirates came from My question was about the origins of two Englishmen among them who took up employment with the Barbary pirates that captured them. They were John Martin and James Larman (or Lormond or Sarman) described as coming from "Milbrue", some 250 miles from London, which is no longer on the map.

longer on the map. Historian Professor Bartolome Bennassar, who has studied the inquisition's files, thought it could be present-day Middlesbrough. But the Tees-side town's Dorman Museum can find no evidence that the place was ever called Milbrue

Hence my request three weeks ago for more likely candidates. By noon on the day the article appeared, three people had telephoned with ideas. Further calls and letters have since produced a total of almost 75 replies — and, I

believe, the solution to Professor Bennassar's problem. Two readers, respectively in Stratford-on-Avon and Milan, argued that Middlesbrough could be the right place. Although the present town was built from scratch in the 1830s, they say, the

village previously on the site was a noted source of seafaring men. Two more plump for Milbourne. village 14 miles from Newcastle upon Tyne. A fifth switches from the north-east to the south-west

naming Milibay in Devon, which is now enveloped in Plymouth. But while that switch seems to be in the right direction, it evidently does not quite hit the mark. For all the other 70 replies nominate Milbrook in Cornwall just

across the Tamar from Plymouth.

They variously tell me that it has a history of seamanship and possibly shipbuilding too, and that the work the two men took up in their their renegade phase was in the best traditions of natives of the same area such as Drake and Hawkins who mingled piracy with trading as a matter of course.

What's more several reveal a local antipathy which — although I'm a frequent visitor to Lyme Regis, a good half mile beyond Devon's eastern border in Dorset was not known to me before. It is that Devon folk or "Janners" have a dubious opinion of "Jackers" from Cornwall, and vice versa.

of Abingdon, who remarks: "As a Janner, I would regard switching sides as just the sort of thing a bliddy Jacker would do! But em makes lovely pasties though."

Overseas costs NOW to the table below which gives a rough answer to a question regularly tossed at the Jobs column by people considering a move overseas: "If I went to work in so and so, how much would it

salary in homeland

43,030 64,470

41,680 54,310

BANKING FINANCE & GENERAL

of mid-rank

Dutch

United Kingdom E

9,780 14,840 12,100 8,790 11,660 11,706 10,280 5,500

9,360 10,180 10,000 7,510 9,640 9,640 8,190 4,570

I have here at home?"

The information comes from the **Employment Conditions Abroad** consultancy which keeps its sub-scribing organisations in touch with pay, perks and living costs in some 70 different countries. Since my figures are confined to only nine of them, anyone wishing to know more should contact Barry Rodin of ECA at 15 Britten St. Lenders SW 2500 to the contact Barry Rodin of ECA at 15 Britten St. London SW3 3TY; telephone 071-351 7151, fax 071-351 9396. The table focuses on managers

Nether-lends

15,650 12,440 8,370 12,010 11,960 10,700 5,770 18,680

11,586 14,700 12,410 9,110 11,180 11,570

17,400 14,300 10,920 13,790 12,580 12,060 6,700

Switz-erland E

17,190

21,650 16,940 13,730 17,470 17,940 15,570 8,280

consumer goods both in their native land, and in each of the

other eight.

Please note that the spending figures do not represent the full cost of living. They cover only consumer goods and services, including durables, in addition to standard utilities. No account is taken of the price or rent of housing. The reason is that, as folk working abroad often live in accommodation subsidised by their employer, realistic housing-price figures are hard to divine.

When I have published ECA's findings in previous years, the outstanding feature has been the remarkably low consumer spending of Japanese managers wherever they appears an appear of the second of th they are employed. As may be seen, they are still being incomparably economical, although how they do

it is a mystery.

This year, however, there is also the question of the remarkably high spending of managers from Hong Kong who appear in the table for the first time. Mr Rodin's explanation is that executives in Hong Kong are currently having a consumer-goods bonanza, fuelled by high pay increases attended to by big pay increases awarded to keep them in place pending the handover to China in 1997.

Michael Dixon

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24,880 21,960 16,790 21,180 21,320 15,620

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First, the table shows what their gross salary would be in their

home country, expressed in sterling at the average exchange rates of the first formight in December.

Then we have the sums which, according to ECA's most recent

living cost surveys, the executives would have to pay to keep up their customary pattern of spending on

9,460 11,740 10,220 7,560 9,860 9,710 7,720 4,550

Hong Kong

12,270 10,670 7,900 10,290 10,190

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Swiss Bank
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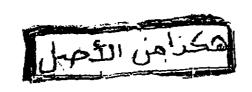
Applications from women are encouraged. Applications with full curriculum vitae, or requests for further details, should be sent

to: ILO Branch Office, Vincent House, Vincent Square, London, SWIP 2NB, UK (telephone (071) 828 6401), or ILO Branch Office, 1828 L Street, N.W., Suite 801, Washington DC 20036 (USA) (telephone (202) 653-76-52), or International Labour Office, Personnel Department (Room 4-71), 4 route des Morillons, 1211 Geneva 22. Switzerland. Please quote reference V/TRESOR/77/90.

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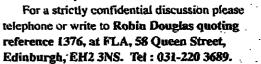
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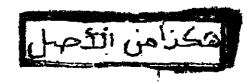
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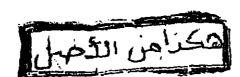
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ACCOUNTANCY COLUMN

Leading firms start to feel recession bite

IN LATE December Ernst & Young made 30 qualified audit staff redun-dant. Although the number is small in comparison with the firm's total head count of 8,000, the job losses mark an important psychological turning point: the recess beginning to catch up with the big

The redundancies also provide a disturbing reminder to the UK's chartered accountants that their hard-won qualification does not guarantee job security for life. Other types of jobs have been axed in the past - Krnst & Young despatched nearly 40 consultants last year - but it is unprecedented in recent years for big firms to shed qualified audit staff.

Furthermore, the redundancies illustrate the fact that accountancy firms are not insulated from the general state of the economy. Medium-sized firms - not least Spicer & Oppenheim that was - felt the cold wind earlier. The insolvency departments of the big six started getting busy 18 months ago. But it is only now that the larger firms are feeling their revenues being squeezed and senior partners are taking the recession seriously.

The big six, and the big eight from which they evolved, acquired their present shape as diversified services conglomerates in the heady years of the mid-to-late '80s. The conditions that created them have patently gone. The vaulting growth, the hallmark of the profession for so long, will be checked. How will they adapt to the abrupt change of pace? Moreover, many if not most of the

partners who run the firms have built their careers in the unusually buoyant conditions of the 1980s. They have known only growth and expansion. How will they cope as the recession

The recession of the early 1980s pro-vides little guide to what may happen this time round. The firms were then much smaller in absolute terms and provided a much narrower range of

The recession afflicted the Midlands and other industrial areas rather than

The dearth of mergers and acquisitions activity is having an impact across the board

London and the south-east, leaving the big, London-based practices relatively unscathed.

Talking around the big firms, it is clear that Armageddon is not immediately round the corner: the firms are not bracing themselves for serious contraction and as yet no senior partner sees the need for a material number of redundancies.

It is no surprise to find that insolvency is keeping a lot of people franti-cally busy. The dearth of mergers and acquisitions activity is having an impact across the board. Special work - such as corporate finance - has tailed off and the demand for some types of consultancy services has slackened. Tax consultants are still able to sell their services.

Audit simply plods along, the unexciting business that it has always been, although some firms have done well out of the modest reshuffling of important audits that followed the mega-mergers among the firms in 1989. To name but a few examples: KPMG Peat Marwick McLintock has picked up Rolls-Royce and Cable & Wireless; Price Waterbouse has gained Christian Salvesen and Guardian Royal Exchange; Ernst & Young won the United Biscuits audit.

Coopers & Lybrand Deloitte has the largest consultancy arm of any firm. "Using the word 'recession' is simplistic," observes Mr Malcolm Coster. head of the division. "We find that different sectors of our market are behaving in different ways. Those companies with high energy costs, or with high borrowings, or those who sell luxury goods, are suffering."

Those types of client, he says, are in the market for cost-reduction exer-

cises and little else. "But plenty of our clients fall outside these categories", and remain buyers of the firm's other

consultancy services.

The net result is that in the eight months since the beginning of May last year, staff utilisation in consultancy is down 3 per cent across the board, to 61 per cent, against the same period in the previous year. Nominal growth in fees, which was 30 per cent in 1989-90, is likely to drop to less than the budgeted 20 per cent in the year to May, suggesting real growth

of less than 10 per cent. The firm employs 2,000 consultants, of whom "two or three" are leaving each week, according to Mr Coster.

Mr Elwyn Eilledge, senior partner of Ernst & Young, is unwilling to be specific about his firm's figures, but he candidly acknowledges that the firm had a difficult time in its first trading period - the ten months to June last year.

The figures were only finalised, and partners' drawings calculated, at the end of last month. Mr Eilledge admits

The labour market is, for once, on the side of the firms rather than the qualified staff

that the former at least were "very disappointing". The reasons for that have less to do with the recession than with the merger of Ernst & Whinney and Arthur Young. The merger costs - all of which were provided for in the first accounting period — were higher than expected, mainly because of the costs of shuffling the firms' staff from one London office to another. Consultancy performed badly but has now picked up. Mr Eilledge says that while the firm failed to meets its internal budget in the ten months to June, it

has been on target in the past six

months. "It's the next six months that I'm worried about," he admits. "One takes little comfort from the fact that our insolvency department is abso-

Mr Eilledge dismisses last month's redundancies as "belt-tightening" and makes the point that the labour mar-

ket is, for once, on the side of the firms rather than the qualified staff. That is corroborated by other firms and recruitment consultants: the firms are finding it much easier to keep hold of good, qualified staff who might otherwise have drifted into the City or industry. In time, the pres-sures that have led to rampant salary inflation will probably ease off,

Mr Eilledge makes another point: that the market for audit services the staple of the firms, providing a guarantee of stable cash flows at a time when transaction-based and other non-recurrent fees are dwind-ling - is fiercely competitive and the price at which firms are prepared to do audits is dropping.

The fierce competition is not confined to audits: Mr Coster talks of using the recession as an opportunity for Coopers to gain competitive advantage and take its share of the UK market from 15 to 20 per cent.

Mr Brandon Gough, Coopers' chairman, says that he finds the prospect of the battles ahead – fought against a recessionary backdrop – exciting". However, for many individual accountants - and the weaker firms - the coming months and years

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Peat Marwick Selection & Search 70 Fleet Street, London EC4Y 1EU

FINANCE DIRECTOR A wide ranging and influential role within

an international operation London c£40,000 + car + subsidised mortgage + major benefits

This newly created position reporting to the General Manager offers an exceptional opportunity to contribute significantly to both the operational effectiveness and the strategic development of the UK based operation of this company which is part of a multi-national operation. You will make an important policy contribution as well as providing effective financial direction. strengthening controls, reporting on all aspects of the business and managing and developing a team of financial specialists.

The company has successfully established itself in one of the most competitive retail markets, and provides credit financing to retailers and individual customers. With an innovative and forward thinking approach to business, the company is now looking for a qualified Accountant to take full responsibility for developing a strong, central finance and credit function, preparing the company for an expanding market and rapid growth.

Probably aged 35-40, you will be a graduate with a Chartered Accountancy qualification and ideally a further business degree. You will have had significant financial experience including responsibility for risk management for small and varied businesses. Ideally, you will have worked in the finance sector and will certainly have evidence of multi-site and multi-client based jobs and experience in dealing with companies where cashflow is of paramount importance.

With the self-confidence supported by good technical and management skills, you will be able to gain credibility and influence Senior Managers and Directors. You will have the toughness, along with the tact and diplomacy, to deal with suppliers and customers in often difficult and demanding situations and you will be capable of moving in a 'pacey' environment and of responding to rapid change. Above all you will have the business acumen combined with the cutting edge to identify opportunities and to contribute significantly to their implementation and

If you believe you have the drive and determination to match our client's stringent specifications, please write in confidence with career summary and salary details to Hilary Campbell quoting reference HC/945.

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and Friday (international edition only)

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Leading City commodity brokers wish to appoint a young and enthusiastic Accountant for a challenging position within

The ideal candidate will have at least 2 years commercial experience encompassing all financial and management accounting procedures and must be fully conversant with computerised systems and Lotus spreadshect.

Please contact Lorraine Steel 071-224 5250 or write to her at Spectrum Ltd., 60 Marylebone Lane, London W1M 5FF.

Partnership Secretary

£60,000 + package

Davies Arnold Cooper is a successful legal practice with a steady record of growth over the last 15 years. The firm has a wide portfolio of services but is renowned for its commercial litigation and insurance work. With a young partnership base the practice prides itself on being professional and

The practice, with over 30 partners and offices in London, Manchester, Brussels and Madrid, now seeks to recruit a senior financial manager into the post of Partnership Secretary. The role will involve strategic decision making, systems development and financial management.

Candidates should be qualified accountants with at least five and preferably ten years'

post-qualification commercial experience. The ideal candidate will have a confident, youthful and dynamic approach. Candidates should also possess the ability to contribute to all areas of the business, together with the capacity to progress beyond the immediate scope of the role. Previous knowledge or experience of professional partnership accounting would be a distinct advantage as would experience of computer systems development.

A salary in the region of £60,000 is offered, together with a car and the usual benefits associated with a position at this level.

Please write, in confidence, to Séan Connolly at the address below quoting reference number SHC,1513.

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COOPER

over a third of the turnover being exported. Future growth will be ensured by improved product quality and further market penetration both in the UK and overseas.

Reporting to the Managing Director, you will be responsible for all aspects of the Finance and D.P. functions, with initial emphasis on the enhancement of integrated computer systems including MRPII. The successful applicant will be expected to contribute significantly to

in a manufacturing environment. Applicants must be able to demonstrate strong communication skills and the ability to make an effective contribution to the profitable development of the company.

Comprehensive relocation facilities are available where appropriate. Interested applicants should write to Frederick Howie MA, ACMA, Regional Manager, quoting ref: L8548, at Michael Page Finance, Leigh House, 28-32 St. Paul's Street, Leeds 1S1 2PX. Tel: (0532) 450212.

Michael Page Finance





£50,000+benefits inc. share options

Our client is a trading group with a turnover of over £100m. It has operations throughout the world and is one of the leaders in its market. The subject of a successful MBO a couple of years ago, the group is owned by the management and the investing institutions.

There is now a need to recruit a Finance Director for the Head Office in London. As a member of the small HO team, this individual will be responsible for all finance and accountancy matters throughout the group including Treasury Management. About 20% travel is involved and the role also includes that

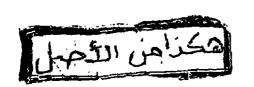
You should be a qualified accountant, probably aged 35-45, preferably with some experience of trading concerns. You must be able to cope with both strategic decision-making and day-to-day routines; a "sleeves rolled-up" approach will be necessary from time to time – the HO team is a very lean one. An ability to quickly gain the respect of demanding market traders, as well as effective man-management, will be critical to success in the role.

If you think you are the self-starter we are seeking, please write to Geoffrey Rutland, FCA, ATII, at the address below, quoting the reference 1655, and giving concise career and salary details and a daytime telephone number, or phone him on 071-489 9000 (office) or

CONSULTING

081-878 8395 (home). **BDO Consulting** 20 Old Bailey London EC4M7BH

LIK toll-free number: 0800 289 137



Finance Director Designate

West End

£40,000 + Car

Our client has achieved recognition as a specialist in the provision of professional services to industry and commerce. Whilst formed only five years ago, the company has continually developed and expanded its quality services and, as a result, has built up a range of assignments with a first class blue-chap client base.

As a direct consequence of this organisation's success and their expansion plans for the future, there is an immediate requirement to appoint a highly motivated and commercially astute Finance Director designate who will play an essential part in the running of the business. The role reporting directly to and working closely with the Managing Director, will assume full accounting and financial responsibilities. Furthermore, as the company is poised for rapid growth the appointee must bring sound commercial

direction and vision to the business in assisting its future prosperity. Candidates, aged in their 30's, should be qualified accountants with a practical. shirt sleeves and enthusiastic approach to these responsibilities in addition to having good organisational ability. This is an excellent opportunity and a real challenge to progress with a highly ambitious group.

Please telephone or write enclosing a full curriculum vitae quoting rel: 551 to:

Philip Cartwright FCMA. 97 Jermyn Street, London SWIY 6JE, Tol: 071-839 4572

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FINANCIAL CONTROLLER

Milan

Construction Industry Salary negotiable

Our client, a newly established Italian company jointly uwned by one of the United Kingdom's leading construction and civil engineering groups, is seeking an ambitious Italian-speaking Financial Controller to become a key member of its senior management team.

Based at the headquarters in Milan and reporting to the Italian Managing Director, you will be responsible for the introduction and implementation of proper systems and controls for cost management, preparation of company accounts and all other aspects of the company's financial affairs.

Bilingual and unlikely to be aged under 30, you should have broad-ranging financial and administration experience gained at a senior level in industry. A relevant British or Italian qualification is essential, and a knowledge of the construction industry would be

Salary is negotiable and will not be a barrier in selecting the best applicant. Benefits are those expected from a successful progressive employer, including relocation assistance to Italy, as appropriate.

Please send full career details, quoting Ref: G2062/FT, to PA Consulting Group. Advertising and Communications, Number Two Blythswood Square, Glasgow G2 4AD. All replies will be forwarded to our client. Please list separately any companies to which they should not be sent.

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Finance Director

Director - Financial Controller

Major Services Group

Up to £60,000 Package

London

Outstanding challenge for a first class finance professional to apply skills from industry in the management of change within a dynamic, commercially driven public corporation. Opportunity significantly to affect the bottom line.

THE COMPANY

High profile public group.

Numerous subsidiaries operating on an autonomous basis.
 Substantial capital expenditure programme and demanding financial targets.

THE POSITION Full responsibility at Group level for management accounting and control. Report to Main Board member, Key role in developing and implementing effective

♦Stimulate and co-ordinate businesses to generate continuing cost and efficiency improvements. QUALIFICATIONS

Chartered, aged 35-45.

Senior firancial management experience from a major. sophisticated, tightly controlled industrial or commercial group. Enthusiastic and hard driving, diplomatic manager of

> Please write, enclosing full ext. Ref 15145 54 Jermyn Street, Landon, SW1Y 6LX 071-493 6392



SENIOR FINANCIAL RECRUITMENT

Leading Regional Newspaper Group

c. £50,000 + Options

Hants/Dorset

Successful media pic requires an accomplished and able finance professional to lead a first class business orientated finance function, and to play a significant role in creating and developing

THE COMPANY

- Well established, diversified communications group. Market leading stable of local daily, weekly and free newspapers. Subsidiaries across Southern England, decentralised
- operations. Turnover circa \$80m. Strong balance sheet. Minimal gearing, Record of acquisitions.

THE POSITION

♦ Key hoard position responsible to the Chief Executive for all financial and accounting matters.

Liaising with City and other professional advisers. Optimising shareholder relations.

Assessing and enhancing procedures as necessary. Full strategic involvement.

QUALIFICATIONS Committed and pro-active finance director. Proven performer, ideally with pic experience.

Sound knowledge of tax, treasury and corporate financing. Ambitious and commercially minded. Developed communication and negotiation skills.

System Software Associates

The world's largest independent IBM mid

Requires Finance Director, Europe Frimley, Surrey

SSA Europe's exponential revenue and profit growth over the last 3 years and success throughout Europe has led to the requirement

successful applicant will become a key member of the small, highly successful Executive Management Team executing the strategy to

Reporting to the Managing Director of SSA Europe Ltd. the

the finance function to support management and business

objectives. Will be professionally qualified and have excellent.

technical skills to include financial accounting, analytical and

internal systems. Will have multi-national company experience and knowledge of the European market-place. Will have a high energy level and enjoy working in a dynamic, challenging and last moving

If you feel you meet the above criteria and would be enthusiastic

to join one of the fastest growing and most successful software.

companies in Europe, please write to me Terry Osborne, Managing

further develop and manage SSA's European business. The successful candidate will have a proven track record of using:

environment with highly motivated colleagues.

GU16 5SG. Tel: 0276 692111.

to appoint a Senior Financial Executive.

Calibre to operate at the strategic level.

Please write, enclosing full cv, Ref AK0206 37 Queen Square, Bristol, BS1 4QS 0272-308639



SENIOR FINANCIAL RECRUITMENT

GRAND METROPOLITAN

....adding value

The Grand Metropolitan Group is universally recognised as a dominant global force in the highly competitive international branded food, drinks and retail sectors. It has sustained an exceptional record of compound growth through consistently producing high quality products to which value is added by powerful branding and marketing. The Group is well positioned to sustain and develop a diverse portfolio of businesses through its significant financial and management strengths.

DIRECTOR OF FINANCIAL PLANNING

West End

c.£65,000 + Bonus + Car

Reporting to the Group Financial Controller, your responsibilities will include the control and coordination of the Group Financial planning process, both short range and long range, through extensive liaison with sector and divisional personnel together with group finance related functions You will be required to establish effective working relationships with senior management in a decentralised environment, providing strong functional leadership for the achievement of objectives by

A high degree of self-confidence, presence and credibility are essential characteristics in order to meet the challenges of this demanding, high profile role.

You should possess an impressive record of career progression within a large corporate environment, and hold a recognised accounting qualification. Familiarity with PC-based financial modelling techniques is considered essential. (Ref. 039J)

Both of these high profile positions will offer an attractive salary. performance related bonus, executive car and associated benefits.

Prospects for career advancement within this progressive and demanding environment will be limited only by personal ability.

DIRECTOR OF FINANCE SYSTEMS c.£45.000 + Bonus + Car

Uxbridge Reporting to the Business Systems Director, this newly created position will be responsible for designing and implementing finance initiatives which will assist the operating companies to deliver major business benefit. The role is advisory and developmental in nature, and will involve substantial liaison with financial management, to ensure that high quality management information is available to

Persuasiveness, self-motivation and sound commercial acumen are essential characteristics for success in this high profile role in which the ability to effect change is vital.

Candidates, preferably in their mid-thirties, should possess significant finance systems experience, within both a line management and management consultancy environment. A recognised accounting qualification is considered desirable. (Ref. 040)

St. James ASSOCIATES

on U71-287 2820 or, alternatively, send a detailed CV to the address below, quoting the appropriate reference number in each case.

MANAGEMENT SELECTION 32 OLD BURLINGTON STREET, LONDON W1X 1LB FAX: 071-287 2821. TELEPHONE: 07.1-287 2820.

A GKR Group Company

For further information, please contact James Hyde, Managing Director,

BPCS & AS/SET

Director, SSA Ltd., Frimley Business Park, Camberley, Surrey

FINANCIAL CONTROLLER · A future Financial Director ·

Surrey

to £40,000 + bonus, car & benefits

Our client, the UK affiliate of a US based organisation, is a rapidly expanding supplier of consumer services in the UK with future plans for expansion into Europe. The markets in which our client operates are particularly fast moving and competitive and the need to recruit a highly able Financial Controller is imperative.

Reporting to the Finance Director the successful candidate should have familiarity with US accounting principles as well as previous exposure to an international environment. As the company expands and looks towards Europe, the continuing development and enhancement of computerised systems and controls will be an important facet of the position. Equally important will be the flexibility to lead and

motivate a financial and accounting team of around 35 people.

Successful candidates will have a level of technical ability which together with highly developed interpersonal skills will quickly enable them to gain credibility both within and outside the accounting function. Energy, drive and a strong commercial orientation are also prerequisites for a role which will lead to director status in due

Interested candidates should send a full CV to Diana Westlake, quoting reference Al234 and providing remuneration details and day and home telephone numbers. Our client will have sight of all applications; therefore please list any companies to whom your cv should not be sent.

KPMG Selection & Search 70 Fleet Street, London EC4Y 1EU

Financial Controller

Surrey, c £30,000, Car, Benefits

As the acknowledged market leader in the distribution of highly specialised pipeline products, this £30M company is a subsidiary of a highly successful British plc engaged in a wide range of supply related activities.

Through its multi-site distribution network it has built an unrivalled reputation for its quality of service and customer support. Reporting directly to the Managing Director your key task

will be to review the current accounting system and introduce improved reporting methods and tighter financial controls where necessary. As a member of the management team you will be expected to play a pro-active role-informulating the strategy and direction of the company. The Total Quality philosophy of the company must be the company of the company must be the compan embraced and will require the introduction of measures to ensure this is achieved.

Demonstrating broad based commercial acumen, your financial management skills will be well developed and ideally gained in a service orientated industry. Aged 30 plus and ACA/FCA qualified, you must possess the professional attributes of an accomplished manager and communicator.

Long term career prospects are excellent for candidates able to demonstrate the commitment and professionalism that are the hallmark of this company.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to, C. Jenkins, Hoggett Bowers plc, George V Place, 4 Thames Avenue, WINDSOR, SLA 107. 0753-850851, Fax: 6753-853339, quoting Ref: T11030/FT

Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, EDINBURGH, LEEDS, LEICESTER, LONDON, MANCHESTER, NEWCASTLE, WINDSOR and EUROPE

Growth Manager & Strategist

up to £60,000 cash package, equity scheme, exec benefits

Our client has become an independent world leader within its sector of avionics and high technology electronics through continuous innovation, which has led to an impressive record of consistent growth. A Finance Director with a proven track record in the management and achievement of growth is now sought to join the main board to help the team take the company through the £100m per annum turnover figure.

A member of the main holding company board, the appointee will be expected to advise on and contribute to short and long term strategies, their implementation and communication to management. Project control experience will be necessary, as will evidence of successful treasury, cash and taxation management. Responsibility will encompass the IT function and entail the complete review and subsequent enhancement of all financial and management information systems. He/she will also

assume responsibility for company secretarial. risk and legal matters.

Suitable candidates should fit into an entrepreneurial environment, have the presentation skills to liaise, in conjunction with the Managing Director, with investors and other third parties. A previous Finance Director role in a growth engineering and manufacturing organisation, together with experience in aerospace/electronics within an international marketplace, would enhance an application. The line management of a 30-man team will require good 'people' skills.

The remuneration package will include a negotiable share ownership scheme; relocation assistance will be provided where necessary. Interested candidates should send comprehensive CVs together with present remuneration details, day and home telephone number to James Forte at the address below, quoting ref. D0175.

KPMG | Selection & Search 70 Fleet Street, London EC4Y 1EU

CONTROLLER

SWITZERLAND

Manufacturing and Distribution

Our client is a rapidly growing Swiss based international subsidiary of a US parent company. They seek a Controller to take complete financial responsibility for its high added value consumer products business. including manufacturing and distribution operations.

oloping

Associate

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The job holder will report to the Chief Financial Officer in the USA and the local General Manager. Managing a small department, your responsibilities will include financial control, analysis and reporting, budget preparation and analysis, general accounting, cash management and multi-currencies, treasury, MIS and inventory managerilent activities. You will also work closely with tax accountants and external auditors. 🤝

Candidates for the position must be Solet 2'hi

graduate, CPA or Chartered Accountants with at least ten years' post qualification experience in industry. You must have line management experience in a

manufacturing or distribution business, preferably with a company not exceeding \$200 million turnover, in an international environment. You should also have handson experience of developing financial controls, reporting systems, budgeting, standard costing and multi-currencies. The ability to speak fluent French is a distinct advantage.

The compensation and relocation packages will be excellent. Please send your career details, including current salary details to Barry Skates at our Maidenhead office. From overseas, the fax number is: 44 628 770065.

BELGIUM . FRANCE . GERMANY . ITALY . SPAIN . SWEDEN . SWITZERLAND

Financial Controller

Rural Lincolnshire

Our client is a £250m turnover FMCG subsidiary of a £3.5 billion turnover group, and comprises four divisions - processed fruit and vegetables, meats, perfoods and chilled products.

Its continuing dramatic growth has been ensured by progressive management of the business and the acquisition of leading brands.

A position has arisen for a Financial Controller within the Fruit & Vegetable Division. Reporting directly to the Managing Director of the Division, with functional responsibility to the Company's Financial Director, your main responsibilities will include:

- * Cost management/performance enhancement. * Budgerary control.
- * Capital expenditure.
- * Cost accounting.

 * Accounts payable/receivable.
- * Interpretation/analysis of monthly management information.

c£33,000 + Car + Benefits

- * Fixed asset control.
- Cash management.

To be considered for this role, a strong personality and excellent communication skills are essential, as you will be working closely with both management and production staff in a dynamic environment. You must be a qualified accountant, probably in your mid 30s, with several years' managerial experience, preferably The salary package is negotiable, and relocation

facilities will be provided where appropriate. To apply, please write with full curriculum vitae to Richard Andrews at Michael Page Finance, Imperial Building, Victoria Street, Nottingham NG1 2EX.

Michael Page Finance International Recruitment Consultants Bristol Windsor St Albans Leatherhead Birminghan gham Manchester Leeds Glasgow & Worldwide



Newly/Recently Qualified ACA's Acquisitions/Projects/Strategy....

to £30,000 + Car + Mortgage'Corporate Development' is a dynamic and challenging business environment covering numerous financial projects. Our client is a UK blue-chip Merchant Bank who have created a role for a young ambitious Chartered Accountant (24-28) currently with one of the major practices. This high profile role will provide

- ▲ Acquisitions ▲ Strategy
- ▲ Projects & European Travel ▲ Investment Analysis

You must be self motivated and confident in your ability to perform at the highest level, which means that well developed communication skills will be essential. You must be computer literate and preferably possess some experience of "specials" outside of mainstream auditing.

Having gained your business qualification, this is an ideal opportunity to apply your technical skills within a fast moving commercial environment. A formal induction and training programme ensures you with a real moving societies and successful transition. Outstanding individuals can expect early recognition and rapid

Newly/Recently Qualified ACA's seeking a first move into Banking, away from line counting, should contact STEPHEN BOWIE on 071-404 3155 at Alderwick Peachell & Partners Ltd., 125 High Holborn, London WC1V 6QA.Fax 071.404 0140. Applications are advised to be made promptly.

Financial Controller

To £40,000 + Car + Mortgage

· Our client is a prestigious group of companies providing specialist mivestment services. The group is undergoing considerable reorganisation following a recent change in ownership which is expected to result in expansion within both the domestic and international markets.

A new role has been created to support the group's continued development. Reporting to the Group Finance Director, the scope of this opportunity is wide, with particular emphasis placed on the improvement and overall management of the financial function, Specifically, this will require developing the group's tinancial systems to provide pertinent management information.

 Candidates should be qualified accountants in the age range 28-35 with good technical and staff management abilities. Experience of consolidations, developing management

Central London

information and implementing computerised systems is essential and knowledge of the financial services sector would be advantageous but is not a prerequisite. The role will suit a self-motivated individual who enjoys working autonomously in the smaller company environment.

· Please reply, in confidence, quoting reference number CA296, giving career and personal details to Carrie Andrews at Ernst & Young Corporate Resources, 21 Conduit Street, London W1R 978.

II ERNST & YOUNG

FINANCE DIRECTOR, **EUROPE**

Key Business Manager

to £50,000 + car + benefits Uxbridge

MAYNE NICKLESS LIMITED

The Mayne Nickless Group, as one of Australia's largest public companies, offers a truly international network of services. Sales revenue from its transport, security and healthcare activities, spanning 16 countries, was in the region of £1.2 billion in 1989/90. Best known in the UK as Parceline, DPE, Security Express Limited and Armaguard and in Europe as Heijden Transport, DPE International, GMIC Seguridad and Transportes Heiguera, the company is extending its European profile by measured growth through development and acquisition.

The Group seeks a seasoned accountant to join a lean European head office team to play a key role in the identification and shaping of corporate strategies and goals for the European operations. With overall responsibility for the coordination of accountancy, treasury, risk

management, taxation and company secretarial activities, a combination of strong technical and managerial skills with long term strategic vision is essential.

Applicants must demonstrate a successful track record of financial management within an international/European environment and should have had interaction at board or senior management level, requiring strategic input and an understanding of a large company's long term goals.

An accountancy qualification is essential and European language skills would be a strong advantage since communication with colleagues and the ability to adopt a flexible approach will be essential to the success of the role. To apply, please send a full curriculum vitae giving current salary details to Hilary Douglas, quoting reference M8923/1.

KPING Selection & Search 70 Fleet Street, London EC4Y 1EU

Financial Controller

Sussex

Our client is a subsidiary of one of the UK's largest financial services organisations. In the last three years they have established themselves as a major force within the property services industry, this growth being achieved both organically and by acquisition. Their objective is to become a market leader in the next three years.

One of the keys to their success has been strong financial control throughout the organisation. Currently, due to growth within their operations in the South of England. they now need to recruit a high calibre Financial

Reporting to the subsidiary's Managing Director, specific responsibilities will include:

- overseeing the preparation of management and statutory accounts
- systems development
- * strategic planning specifically focussed on development through acquisitions as well as organic growth

c £35,000 + Car

* responsibility for non-accounting departments

The successful candidate will be aged 30+, a qualified ACA/ACMA/ACCA ideally with post qualification experience gained within a commercial, expanding organisation. Essential personal qualities will include a strong, disciplined approach with well developed interpersonal skills and proven management experience. In addition, they must have the determination to succeed within a professional environment.

An attractive remuneration package will be offered with a flexible salary to ensure the best candidate is attracted, as well as relocation assistance, fully expensed company car etc. Career prospects are excellent.

Interested applicants should contact Richard Wright at Michael Page Finance, Cygnet House, 45/47 High Street, Leatherhead,

Surrey, KT22 8AG

(0372) 375661.

Michael Page Finance International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide

GROUP FINANCE DIRECTOR

Young "High Flyer" for Dynamic Plc

North West

FINANCIAL TIMES I

c£35,000 + car + share options + benefits

In only two years under a new Chairman, this ambitious Group has laid the foundation to develop a substantial business aimed

at the provision of goods and services to clearly defined niche markets. They have quickly established three profitable divisions, each

with scope to grow both organically and by acquisition. A successful introduction to the USM in 1490 has served to provide further funds to make this happen, and has also raised their profile as a group with high potential. This is an outstanding opportunity to join the Board as a key

player in the creation and management of growth. As Group Finance Director and Company Secretary you will report to and work closely with the entrepreneurial Chairman and provide a range of commercial and financial services including group reporting, treasury control and corporate development and tinance. Since the group is highly acquisitive you will be involved in targeting and making acquisitions which will include liaison with City institutions and protessional advisors. The subsequent integration of

such acquisitions will also be your responsibility. Likely to be in your early 30's, you will be a Chartered

Accountant with an excellent academic and professional track record, preferably combining exposure to both corporate finance and commercial management within a Pic environment. You will be hungry for a brief that will be demanding both in terms of total commitment and intellectual ability. Most importantly you will possess the commercial flair, incisive business judgement and interpersonal skills to quickly establish credibility with the Board and the Company's advisors.

The salary and benefits package will reflect the importance of the appointment and will not prove to be a limiting factor in the final selection process

Interested applicants should forward a curriculum vitae in complete confidence to Alison Hill at Stark Brooks Associates, 2nd Floor, St. James's Buildings, Oxford Street, Manchester M1 6FQ or telephone her on 061 236 1212 (evenings and weekends 061 941 7477).

STARK BROOKS ASSOCIATES

Accountancy Recruitment Consultants

MANCHESTER • LEEDS

UK toll-free number: 0800 288 137

Manufacturing Accountant

Essex

£30,000 package

Our client is a leading high quality

cosmetics group that manufacturers and markets well known ranges of branded products. This profitable group with operations worldwide and turnover in excess of £100m is going through an exciting phase of development and improvements that is affecting all aspects and disciplines of the business As a part of these changes, in a fast moving environment, the new appointment of a Manufacturing Accountant is to be made. The company is multi-sited, and although reporting to the Finance Director, the position is the senior financial post on site. As such, with a team of eight staff, the role will work closely with the Manufacturing Director. Key requirements for this position are for strong experience in implementing computerised systems, along with sound knowledge of standard

costing and all other financial matters

that impinge on the production

Candidates will be qualified accountants, aged late 20's, with good inter-personal skills, practical common sense and an ability to make positive changes and improvements to the workings of the operations. Career prospects with this group are excellent. Please telephone or write enclosing a full curriculum vitae quoting ref: 552 to: Philip Cartwright FCMA,

FINANCIAL PLANNING AND DEVELOPMENT MANAGER

Surrey

c£35K + bonus + options + car

97 Jermyn Street, London SW1Y 6JE.

Tel: 071-839 4572

Our client, a medium-sized UK plc with overseas subsidiaries, has a strong, cash-rich, balance sheet and is poised to enter an exciting period of both organic and acquisitive growth. The company wishes to strengthen the small, ambitious head office team and seeks an individual to assume a broad ranging role. Working closely with the Board. responsibilities will include business planning, group consolidation work, preparation of statutory accounts plus involvement with acquisitions, corporate

taxation and company secretarial duties. The appointee will be a computer literate, qualified accountant, aged 28-35, with preferably some post-qualification industrial experience ideally gained in a group environment. Personal characteristics sought include a pro-active attitude, a lively and enquiring mind, a flexible approach to work and the ability to communicate at Board level

The package includes a basic salary of circa £35K, performance related bonus company car and the usual fringe benefits. Share options will be made available after a period of satisfactory performance. For further details write with CV to Peter Page, Divisional Director, Anderson Smith Manage Personnel Ltd., 50 Bridge Street.

Northampton NN1 1PA, quoting

Anderson Smith EXECUTIVE SELECTION & SEARCH NORTHAMPTON CATERHAM

GROUPWIDE RESPONSIBILITY AND INTERNATIONAL INVOLVEMENT IN NEWLY-ESTABLISHED ROLES

Reading

c. £30,000 + car + benefits

Acquisitions, joint ventures, new business development, significant capital projects and quality/efficiency initiatives are all characteristic of the business environment of today's Thames Water Group.

As a FTSE 100 company, we have developed into a global

business with net assets in excess of £1.3 billion and are aiming to achieve £1 billion turnover worldwide by 1992. This is a time of change and challenge for Thames Water, and we are now looking for two high-calibre professionals to contribute to our future growth.

Investigations and Special Audits Manager

In this newly-created role, you will be instrumental in adding value to our business. Responsible to the Group Chief Auditor, you will manage and lead investigations, special reviews and designated special audits throughout the Group, which includes international subsidiaries.

A graduate ACA or equivalent, you will demonstrate an

extensive range of professional experience, including audit, investigation and special work and preferably some international exposure. Self-motivated and confident, you will be able to communicate effectively at all levels and have the flexibility to achieve results in an environment of change. Ref:- GA/MG1-59

Commercial Services Assistant Treasurer -

Part of our small, well-established Treasury Department, this new position will give you responsibility for the control of banking facilities worldwide. You will make full use of your experience in loan documentation, export finance, issuing contract bonds and guarantees and opening and negotiating letters of credit.

Professionally qualified, you will come from a corporate treasury background and be familiar with the many different financial markets in which a Treasury operates. Excellent communication and negotiating skills are essential and you will enjoy the opportunity to take. initiatives in developing the role. Ref:- GT/MGE-V5

Both these positions offer the scope to make real impact and the opportunities for future progression within the Group are excellent for those with the necessary commitment and ability.

We offer a competitive package including company car, contributory pension scheme, BUPA, PRP, relocation assistance, where appropriate, and staff restaurant.

Please write with your cv, quoting the appropriate reference number to Sharon Bignall, Personnel Officer, Thames Water plc, Nugent House, Vastern Road, Reading RG1 8DB.



GROUP FINANCIAL CONTRO

Brussels

'Our client, an international service organisation, with operations in most of the major economic centres, continues to experience an enviable growth record within its particular niche marke

Due to this expansion, the group coordination centre, based in Brussels, seeks to appoint a Group Financial Controller to complement the Senior Management team.

Key responsibilities will include the development of management information systems, accounting policies and reporting procedures. **Excellent Salary Package**

As a qualified accountant you will have a minimum of 5 years international commercial experience, probably within a multi-currency environment. You will already possess proven management and communication skills and

have worked effectively under pressure. In return the successful candidate will receive an excellent salary package

plus unrivalled career opportunities within a fast expanding group.

Interested applicants should telephone Paul Cashman on 010 322 648 47 47 (fax 010 322 640 8611), or write to him, enclosing a detailed CV, at the address below.

ROBERT • WALTERS • ASSOCIATES

RECRUITMENT CONSULTANTS 512 Avenue Louise BTE 3 1050 Brussels Telephone: 010 322 648 47 47

Finance Director North West England

Circa £35,000 p.a. + car & benefits

Our client is a major operator in a Service Industry which wishes to appoint a new Finance Director to co-ordinate a disparate multi site finance function into a centralised computerised operation. Systems will need to be overhauled and particular emphasis placed on tight time schedule management reporting, stronger credit and cash control, and budget preparation and presentation.

Candidates (30-40ish) will be qualified Accountants with senior finance management experience and importantly a commercial rather than pure accounting approach to the function. The remuneration package is very good and potential for the appointment above average.

Apply in confidence quoting Ref. 616, to Hamilton Howatt. FCA., ERP International, 310 Chester Road, Hartford, Northwich, CW8 2AB, enclosing C.V. and stating how you. meet our clients requirements. Both men and women may

in association with John Courtis and Partners • •

HEAD OF FINANCE

"Challenging senior finance role at a time of major change within the NHS"

Tyne & Wear

c.£37,000 + Lease Car + PRP + Benefits



The health care of over three million people in the region is delivered through 16 district Health Authorities and 9 Family Health Service Authorities at an annual cost of around £1,3 billion. In addition to Regional Health determination of policy and strategic vision, the Regional Health Authority is responsible for ensuring that the regional allocation is managed effectively in order that required levels of service, performance and quality are achieved.

This is a key role and as a member of the Top Management Group based at the Regional H.Q. in Newcastle, you will play a vital part in guiding the Region through the major changes currently underway within the NHS. Reporting to the Executive Director - Finance and Business Strategy, the successful candidate will be responsible for a team of around 50 people providing leadership and support to colleagues throughout the region in achieving the objectives of the reforms and the region's strategic goals. In this wide ranging role, accountability will also encompass the financial control of the Region's H.Q. activities including a number of Trading Agencies.

Highly pro-active, candidates must be able to demonstrate strong communication and managerial skills, and be capable of developing ideas and instigating change in a rapidly evolving environment. A strong record of achievement in or outside the public sector is essential, together with the personal flair and vision to lead a highly motivated team. This represents a challenging career opportunity for an ambitious, qualified Accountant, to make a worthwhile contribution to one of the most fundamentally important services in the area.

For further information, please contact Kevin A. Gordon, Regional Director, quoting ref: 91M/1591FT at Daniels Bates Partnership Ltd., 5th Floor, Sun Alliance House, 16 Albert Road, Middlesbrough TS1 1PR - (0642) 248111.

Daniels PROFESSIONAL RECRUITMENT

Finance Director

To £40,000 + car + benefits

- Our client, a highly successful manufacturing/distribution company with a turnover of cE5M is poised for significant and exciting growth.
- In line with the considerable organisational and strategic developments that will accompany this growth, a commercially minded, 'hands-on' finance Director is required to join a management team headed by a dynamic, entrepreneurial Chairman.
- With responsibility for Finance, Computer Systems, Administration and Personnel, the appointee will have a crucial role in ensuring the smoothest running of operations through the effective management of people and the establishment/development of sound systems across the company.
- Applicants must have extensive experience in manufacturing? distribution accounting systems. The successful candidate will be a qualified accountant, aged 35-45 with first-hand experience of evaluating.

Greater Manchester

implementing and up-dating a range of information support

- Personal qualities must include maturity, adaptability and a high degree of self-motivation blended with initiative, energy
- For the ambitious individual dedicated to the pursuit of quality through team effort this opportunity offers exceptional prospects.
- " Please apply in writing, giving CV and salary details and quoting reference F/112/B, to Paul Bailey, Ernst & Young Corporale Resources, Lowry House, 17 Marble Street, Manchester M2 3AW.

ERNST & YOUNG

NATIONAL HERITAGE MEMORIAL FUND

Deputy Director (Finance) £24,641 rising to £27,871

The National Heritage Memorial Fund wishes to appoint a Deputy Director (Finance) who will be responsible, through the Director, to the Trustees for the supervision of all financial aspects of the Fund's activities. The Fund gives financial assistance to conservation bodies towards the acquisition and ration of literal of importance to the national heritoage such as works of art, buildings and areas of countryside. Applicants will be expected to have experience in benishing, accountancy, investment management, capital taxation, or such areas. The job also requires tact, diplomacy and negotia

Letters of application enclosing a CV should be submitted to the Director of the Fund, from whom turther particulars are available, by 21 January, 1991.

The National Heritage Memodal Fund is an equal opportunities employer.

National Heritage Memorial Fund 10 St James's Street

FINANCIAL TIMES **EUROPE'S BUSINESS** NEWSPAPER

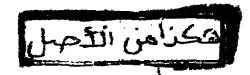
désire vous faire part d'un accord publicitaire avec-LES ECHOS le quotidien de l'économie le plus important en France.

Une annonce dans le FINANCIAL TIMES et LES ECHOS augmentera de façon substantielle l'impact de votre message sur les cadres dirigeants en Europe.

Chaque semaine les annonces paraîtront dans les Echos le mardi et dans le Financial Times le mercredi (le vendredi dans l'Edition Internationale du Financial Times).

Pour de plus amples renseignements, veuillez contacter: STEPHANIE SPRATT 071 873 4027

FINANCIAL TIMES



The BOC Group is one of a handful of truly world-class British companies. Their international success has been achieved by becoming world leaders in a range of diverse businesses which include Industrial Gases, Health Care products, Vacuum Technology and Distribution Services. In 1990, the Group's pretax profits reached a record £354 million, turnover rose to £2.8 billion, and their businesses operated in some 60 countries.

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demands an impressive background. A graduate Chartered Accountant in your mid 30's, you will have trained with one of the big firms and gained commercial experience in a line management or senior auditing position within an international company environment. A willingness to travel is essential as a great deal of time will be spent overseas.

themselves through it's business-

orientated approach and the high

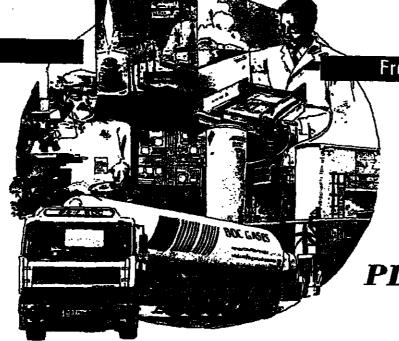
Such a challenging role

quality of its advice.

M • A • N • A • G • E • R

Based Surrey

BOC is now looking for a highcalibre Audit Manager to support their world-wide operations. Within broad policy guidelines, you will direct all aspects of the Accounting Control Department based at the Group's International Headquarters. Your duties will include the formulating and scheduling of audit plans, recruiting, training, reporting and administration. Above all it will be necessary for you to form close working relationships with the local Managing Directors and other Divisional and Group managers around the world. The objective is to provide a total business review activity which, not only advises the Main Board of the effectiveness of the controls over the Group's business but also, adds value to the operations



From £40,000 + car

The position offers considerable challenge and requires a high level of commitment. In return, the rewards offered are high and will vary according to the experience and optential of the candidate. Benefits include a fully expensed company car and relocation expenses, if

Write with full CV, daytime telephone number and salary details, to Patrick Donnelly, quoting

Consultants

MANAGEMENT-SELECTION 314/316 Vauxhall Bridge Road, London SW1V 1AA. Tel:071-828 2273.

Audit Managers

To £40,000 + Car

This client is a major British Group with extensive service sector interests in the UK and overseas. It is a high-profile organisation with substantial financial strength and an experienced tough-minded

The two experienced Audit professionals now required will be expected to make a significant contribution to a high-quality audit function. It is a challenging and wide-ranging brief at a level which concentrates on the major exposures and control issues in the Group businesses and it will provide a high degree of individual responsibility. Good judgement; professional confidence; considerable drive and determination are essential requirements. Neither manager is expected to remain in audit; it is a secondary objective to use the roles as a testing ground for future top-level management opportunities.

Applicants should be graduate accountants ambitious for a successful commercial career who have several years audit management experience, either handling a relevant portfolio in a major audit firm or holding a responsible internal audit role in another major group. The audit base will be central London with substantial UK and overseas travel.

Please apply in confidence quoting Ref L466 to:

Brian H Mason

Mason & Nurse Associates i Lancaster Place, Strand London WC2E 7EB Tel:071-2407805

Mason & Nurse

Finance Director

In a $\int_0^1 dx$ billion turnover division of a highly successful Plc supplying materials to the civil engineering and construction industry. The business is strategically positioned in Europe with major subsidiaries in high growth markets.

- **RESPONSIBILITY** is to the Managing Director for the achievement of high standards of financial planning, reporting, control and analysis.
- THE NEED is for a qualified accountant of considerable ability and energy, preferably a graduate or MBA, with practical experience of European accounting procedures. Language skills would be an advantage.
- SALARY: c. £50,000 plus share options and incentive bonus. Age 30s. West Midlands base.

Write in confidence, enclosing Curriculum Vitae, quoting reference 7345/FT to:-

8 Hallam Street, London W1N 6DJ. Telephone: 071-580 6113, Fax: 071-631 5317

A DIVISION OF TYZACK & PARTNERS

Finance Director

NORTH WEST • CIRCA £30,000 + CAR

This is a high profile role with a young £8m+ plc poised for substantial growth over the next few years. The company is a volume producer of high technology products to a variety of markets and offers an excellent career opportunity for a commercially minded accountant seeking board level involvement.

The major emphasis of the position will be on overall direction of operations from a strong financial, statutory and of operations from a strong financial, statutory and administrative base. The person appointed will lead a small team charged with the provision of meaningful financial and management information and will also act as Company Secretary. Continued tight financial control is vital to further improve working capital and exploit the company's considerable growth potential. Candidates, in their thirties and qualified, must demonstrate experience and achievement within a pic and have comprehensive accounting experience including legal, pensions and insurances. As the controlling interest in the company is with a well known worldwide group, the ability to company is with a well known worldwide group, the ability to work and relate to larger corporate structures is essential.

Interested applicants (male or female) should send a detailed CV or ring for an application form on 0625 533364 (24 hours) quoting reference 1754/FT.



HUMAN RESOURCE CONSULTANTS son Court, Alderley Road, relow. Cheshire SK9 1NX. ne (0625) 532446

Appointments Advertising

appears every Wednesday & Thursday & Friday (international edition only)

For further information please call

Jennifer Hudson 071 873 3607

Richard Jones 071 873 3460

Denise Morrice 071 873 3199

Chief Financial Officer

For a long established financial services company, now a wholly owned subsidiary of a major European Insurance Group. There is a programme of rapid expansion.

- **RESPONSIBILITY** is to the Chief Executive for all aspects of the finance function particularly controls and systems. A contribution to strategy will be expected.
- THE REQUIREMENT is for a qualified accountant with commercial acumen and proven management skills, aged 35-45; experience of financial services would be preferred.
- SALARY is likely to exceed £50,000 p.a. plus generous benefits; North West base.

Write in confidence, enclosing Curriculum Vitae and quoting reference: T7281/FT to:-

SELECTION

8 Hallam Street, London W1N 6DJ. Telephone: 071-580 6113, Fax: 071-631 5317

A DIVISION OF TYZACK & PARTNERS

Financial Controller

 Our client is a leading derivative clearer and is a large subsidiary of an international financial group. The operation has enjoyed considerable and sustained growth since its establishment and future plans will continue this trend.

 Leading a small team, the Financial Controller will be responsible for the financial management of the business, most importantly operations accounting and the exercise of strict financial controls. In addition, he/she will further develop a new and increasingly important treasury function. The position reports to the Managing Director with a dotted line to the Group Financial Controller.

 A Chartered Accountant is required with relevant experience gained in the financial services sector. As well as superior



technical skills, candidates will have well developed management abilities and the commercial awareness to enable them to contribute effectively as part of the management team.

 Please send career and personal details, quoting reference F8299, to Frances A Bell, Ernst & Young Corporate Resources, 21 Conduit Street, London

II ERNST & YOUNG

INTERNATIONAL NATURAL RUBBER ORGANIZATION

nter-governmental commodity organization, with headquarters in Kuala lysia. The organization was established under the International Natural tement 1979 and operates under the International Natural Rubber 197. INFIO Invites applications for the post of SENIOR ACCOUNTANT

The successful applicant will be responsible for the overall accounting and finan functions of the organization and will provide advice to management and members accounting and financial minities. The salary is at the level of UN scale P3 and ran from gross flefore deduction of staff assessment) US\$45,085 to US\$51,586 parsum. Additional Sensities in accordance with current UN scales would apply.

taler than 18 February 1991 by EXECUTIVE DIRECTOR, NERO, P.O. BOX 10374, 50712 KUALA LUMPUR, MALAYSIA



MEDWAY PORTS AUTHORITY GROUP

DIRECTOR OF FINANCE - TOTAL PACKAGE C. 250.000 P.A. The Medway Ports Authority is a progressive and diversified group with a continuous record of growth, now anticipating privatisation in 1991.

Reorganisation and future strategy present an attractive opportunity for a qualified accountant to complete the executive team and make a major contribution to the Group's future. The ideal candidate is unlikely to be less than 35 years of age, will be from a commercially disciplined financial background and used to controlling the full range of financial services in a

competitive and fast changing climate. The salary and benefits package, including a basic salary of £35,000 per annum, an executive leased car, non-contributory pension scheme and a group profit share, will equate to c.250,000 per annum.

Applications should be addressed to:-The Deputy Chief Executive Medway Ports Authority Dockyard House Sheemess Docks

Kent ME12 1RX

advice and financial assistance in the care of elderly people.

As our operations continue to expand, we have created a new position reporting to the Executive Director of Finance. The successful applicant will be responsible for the setting up of the internal audit function to ensure that the Charity's accounting and administrative systems are run efficiently both at head office and in the field.

Help the Aged is a professional charity dedicated to providing

This will entail making regular visits to retail outlets and regional offices as well as our trading and housing divisions when you will offer advice on sound, secure and effective methods of financial and stock controls. You will also make recommendations to Management, suggesting the most efficient and cost effective application of systems and procedures, and carry out post project analysis where appropriate.

You should have well developed interpersonal skills, finding it easy to put your ideas across in an informed and triendly way. Ideally with a recognised accounting qualification, it is likely that you will come to us from an accountancy/general management background, having had a wide exposure to various business operations. You must also be computer literate and have sound business acumen. A full driving licence is essential

Help the Aged offer a salary of around £22,500 plus car and

Please send full C.V. to Colin Mitchell, Personnel Director, Help the Aged, St. James's Walk, London EC1R OBE. Closing date 23rd January 1991.

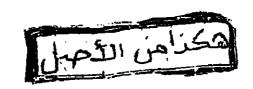
An equal apportunities employer. Non-smoking offices.

Internal

Auditor

London

| FINANCIAL TIMES |



Systems Control Manager

Chartered Accountant c £40,000 + Car

This client, one of the City's leading financial services organisations, is a highly profitable, independent and well-focussed quoted plc, with a clear view of its markets and its corporate role. The Group has a major systems investment and an important programme of developments which include increasing co-operation with external

In order to strengthen the top management team the new role of Systems Control Manager has been created to upgrade the user interface with IT, to ensure that the right systems are built and accounting integrity is maintained. There is a well-established department of ten to manage, responsible for control over systems and the quality of input and reporting. Enthusiasm for the future development of the systems and good communication skills will evoke a ready response across the organisation.

Applicants should be chartered accountants, trained with a major firm, who have strengths in accounting in addition to audit. Several years relevant commercial experience in a substantial mainframe environment is essential, together with sound management skills. Age guideline 28-35.

Please apply in confidence quoting Ref L467 to:

Brian H Mason Mason & Nurse Associates I Lancaster Place, Strand London WC2E 7EB Tel: 07 I-240 7805

Mason & Nurse Selection & Search

New Technologies in Personal Communication -A NEW OPPORTUNITY IN AUDIT MANAGEMENT

c£35k plus car & benefits

The Cable & Wireless Group is recognised around the world as a major force in the telecommunications industry. Now, with the launch of Mercury Personal Communications, we aim to revolutionise the U.F. domestic market with a new generation of personal telephones.

Over the next four years, through extensive investment and proven expertise, we shall build a cellular telephone network to meet the growing communications needs of the private

We are now looking for an experienced yet innovative Audit Manager who will join us at our impressive Docklands offices and assess the working methods and business practices within this new company. In order to reach our ambitious goals it is essential that the procedures we adopt will enable Mercury Personal Communications to operate economically and efficiently from the very first day of operation and throughout the rapid expansion of the next four years and into the next century.

This is a senior management role demanding the strength of personality, man management skills and negotiating abilities to shape policies and attitudes within a large and developing organisation. A track record of previous success in a business launch would be an advantage.

You should be a fully qualified accountant with the breadth of financial, commercial and systems experience to assume full responsibility for planning, reviewing and monitoring the development of strategic systems in a continuously changing

As well as a negotiable salary of around £35,000 p.a., you will enjoy a comprehensive benefits package including company

If you have the combination of energy and experience to play this demanding but rewarding role in the shaping of a major new force in the telecommunications industry please telephone Rachel Hannon on 071-437 0464 or write to her, enclosing brief details of your career to date, at Robert Walters Associates, Recruitment Consultants, Queen's House, 1 Leicester Square, London

Cable and Wireless plc

APPOINTMENTS ADVERTISING Wednesday & Thursday (UK) & Friday

the International Edition only.)

Jenniter Hudson 071-873 3607

Assistant Group Accountant

c\$40K + car + financial sector benefits

Based in the City

Our client is one of the foremost names in the UK insurance industry with an established reputation for sustained growth and excellent customer service.

As a result of recent restructuring, an opportunity has arisen for a qualified accountant to undertake the day-to-day management of the Group Accounts Department within the Company's head

This key role requires an exceptional combination of technical accounting skills as you will be organising and controlling the generation of management and financial accounting information from each of the substantial operating Divisions. You will also be instrumental in the development and implementation of corporate accounting strategy at the

mid to late thirties with at least five years on Bristol (0272) 276617.

broad experience in a corporate financial environment. You should have several years experience of managing and motivating professional staff and a proven capacity to operate close to Board level. We operate a sophisticated computer-based accounting system, so you must be computer literate and have' experience in the development of corporate accounting systems.

In return you will be offered an excellent salary and benefits package including a mortgage subsidy and relocation assistance where appropriate.

If you have an outgoing and sociable personality and are capable of working in a changing environment, please send a full cv to Richard Knowles, MSL International (UK) Limited, Broad Quay House, Bristoi BSI 4DJ quoting reference You are therefore likely to be in your number 53216 or alternatively telephone

MSL International

CONSULTANTS IN SEARCH AND SELECTION

MANAGEMENT ACCOUNTANT **ENGINEERING DIVISION**

Agent of Change; Facilitating Commercial Success Swindon

National Power winning formula.

National Power is Britain's largest generator of electricity. On the brink of privatisation, it has worked hard to re-position itself for the competitive marketplace, and is confident of future success. Strong management teams benefiting from increasingly sophisticated financial support will contribute to its

With this in mind the new accountant will manage a small finance team within the Engineering Division and will face the challenging brief of developing and cementing the relationship between engineering and finance. Acting as an important communication channel, the accountant will develop and implement new reporting policies and techniques in conjuction with senior

c.£33,000 + car

management and will be instrumental in helping engineers achieve business targets. He/she will act as a focal point for all financial matters relating to the division and provide input for strategic planning and decision making processes.

To qualify for this key position, applicants must recognised accountancy qualification to support their expertise. Ambition and self-motivation are equally essential, combined with an understanding of large company reporting requirements and project based accounting systems. Please send a full curriculum vitae. salary details and a covering letter to Hilary Douglas quoting reference N4569/8.

KPMG Selection & Search

70 Fleet Street, London EC4Y 1EU

FINANCE FOR THE FUTURE

c£25,000 + Benefits

from all sections of the Community.

Br (

Whitworths Limited, a major division of the Napier Brown Group, is an expanding and successful company within the food processing and packaging industry. Our progressive philosophy of encouraging contribution and change, creates a challenging environment where creative, ambitious individuals can realise their full career potential. Central to our future business strategy will be the appointment of a Commercial Accountant and an Internal Auditor to our team of Finance professionals.

COMMERCIAL ACCOUNTANT

This is a first class opportunity for a qualified accountant with entrepreneurial flair to play a high profile role in the development of commerciality within the organisation. Working closely with other senior departmental executives, you will provide a financial perspective to the tactical and strategic decision making process. Particular emphasis will be placed on evolving the costing model, promoting a commercial approach to accounting practices and reviewing existing information systems. You will be operating with a great deal of autonomy and so the ability to act on your own initiative is essential.

INTERNAL AUDITOR

To achieve our overall policy of moving the company forward, it is essential that all strategic decisions are based on accurate financial data, underpinned by clearly defined auditing procedures and systems. In the role of Internal Auditor, it will be your responsibility to develop the auditing function from first principles to meet these corporate objectives.

Reporting to the Financial Director, the role calls for the ability to recognise the need for change and to implement it. Objectivity and diplomacy are therefore essential qualities, combined with a professional, practical approach, ideally a Chartered Accountant, currently operating as an Auditor in a blue-chip environment, you must display the ability to examine the efficiency of the overall business and act in a consultative capacity to provide creative solutions.

Prospects for continued career progression for either position into a wider group role are excellent. The salary Indicator at £25,000 should not be a barrier to application as the remuneration package will reflect your skill, expertise and experience. Please write or telephone for a Personal History Form, stating which position you

are interested in to: Mrs. C. Knox, Personnel Officer, Whitworths Limited, Victoria Mills, Wellingborough, Northants, NNS 2DT, Tel: 0933 650318 Ext; 238 Whitworths Limited is an equal opportunity employer and welcomes applications



Appointments Advertising

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For further

information please call

Jennifer Hudson 071 873 3607

Richard Jones 071 873 3460

Denise Morrice 071 873 3199

Financial Controller

Milton Keynes

Our client, Alps Electric (UK) Ltd, is the successful and expanding British subsidiary of Alps Electric Company of Japan, a world class manufacturer of electronic

An opportunity has arisen for a Financial Controller to be appointed to take control of the designing and implementation of new systems, and for restructuring and day to day management of the finance department. This position has been newly created and will be instrumental

The successful candidate will need to demonstrate a full and detailed understanding of computerised and manual

£27,000 + Caraccounting systems, and of their implementation, particularly in the key areas of costing and stock

control, as well as having experience and achievement in a high volume, line production manufacturing Additionally, he or she will be ACCA/ACMA, and will possess strong personal qualities, including leadership,

dedication and excellent communication skills. For further information on this outstanding opportunity, please contact Mervyn Dinnen ACA on (0908) 690880 (evenings and weekends 0908-671007), or write to him

Exchange House, 494 Midsummer Boulevard

in advancing the future growth of the company.

at the address below: Financial Recruitment Services

Milton Keynes MK9 2EA

Financial



Systems Liaison

A broad based management role within Merchant Banking.

Our client is a prestigious UK Merchant Bank which very successfully combines an historical pride with a dynamic, forward-looking approach to business. As a result of an internal promotion we are looking for a Manager to head up a small, close-knit team responsible for providing an in-house business consultancy service throughout the Group. The Department's role, in essence, is to ensure that business users obtain the systems they require and operational areas make optimum use of IT possibilities.

Ideal candidates, probably in their mid-thirties, will be degree holders, preferably with an accountancy qualification, who can demonstrate a thorough understanding of Merchant Banking procedures and experience of sophisticated computer systems in a

large multi-user, multi-product, multi-currency environment. Crucial personal qualities include initiative, tact and diplomacy and intellect to ensure immediate credibility at all levels. Flexibility, people management skills and the ability to communicate effectively also feature high on our list of requirements. All of this is a lot to ask of the targeted age group but, in return, our client will offer a salary/benefits package unlikely to disappoint the best.

Please send full career details quoting reference number A3390 to Malcolm Lawson at Codd Johnson Harris, Human Resource Consultants, 12 New Burlington Street, London W1X 1FF. Alternatively telephone 071-287 7007 during the working day or 03212 5580 in the evenings. Fax on 071-287 2391.

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Abu Dhabi, United Arab Emirates Finance Director

Attractive Expatriate Salary and Benefits Package

Our client is one of the leading institutions of higher education in the United Arab Emirates. The institution was established in 1988 with the help of a specialised higher aducation consultancy firm. It now operates 6 colleges in the Emirates

Our client is seeking to appoint an exceptional Finance Director who will manage the

Reporting directly to the Vice Chancellor, you will be responsible for the development and implementation of sound financial systems including a budgetary control and resource allocation system.

Other key responsibilities will include: . assisting in the development and implementation of a management information system

preparation of financial statements

 the day to day running of the finance function leadership and effective management of

 the negotiation of funds from Federal liaising with the College Directors on all

ideally you should be aged 35-45 with a recognised accounting qualification. Specific experience of developing and implementing accounting systems and procedures is Important including experience of computerised systems. You will also have experience of operating as a senior member of a management team with an impressive

Personal attributes are equally important and you should be able to demonstrate excellent communication skills, the ability to desire to implement change.

In return the position offers a very ittractive tax free salary and other benefits including relocation assistance. Candidates should write, including full

career and salary details quoting reference MCS/8897 to Mark Hartshome. The closing date for applications is 26th January 1991.

Price Waterhouse



GROUP FINANCE DIRECTOR

SE England c. £60,000 + car + benefits

Our client is a well-established and highly successful contracting group with substantial international interests. It has achieved impressive growth in recent years and plans further expansion both at home and

The Group now wishes to appoint to the Board a high calibre Finance Director capable of making a significant contribution to the strategic development of the business. The successful candidate will assume responsibility for all aspects of accounting and financial management. Particular emphasis will be placed on the monitoring of overseas projects, involvement in contract negotiation and liaison with professional

advisers in respect of fund raising and acquisitions.

The role calls for an experienced FCA with a proven track record in a major international business. Essential qualities include sound commercial acumen, an energetic approach and, above all, the professionalism and stature to establish and maintain credibility with senior colleagues and external advisers.

Please write, in confidence, enclosing full career details to Tim Knight, quoting reference 2555. Our client will have sight of all applications and candidates should therefore indicate any companies which they do not wish to consider.

KPMG Selection & Search 70 Fleet Street, London EC4Y 1EU

Financial Controller

GREATER MANCHESTER

c. £30,000, CAR.

With a turnover approaching \$50m, this multi-site leisure business is enjoying significant growth in both U.K. and overseas markets. This position, reporting to the Finance Director, requires a commercial finance professional to support the ongoing profitable development of the company.

THE ROLE

THE QUALIFICATIONS

- Maintain and develop financial Enhance controls of the business.
- Responsible for the day to day accounting function. Direct, develop and motivate a team of 20.
- Qualified accountant preferably ACMA. Unlikely to be aged under 30.

Mature, diplomatic, determined.

■ Proven track record in a manufacturing environment. ■ Capable of successfully managing change.

agement information systems to

impact on current and future

Support the Finance Director in

profitability.

chester M2 LEA, Tel: 061-834 0618: Fax: 061-832 9128:

SENIOR AECOUNTANT

IN INDEPENDENT TELEVISION

c£25,000 (30 MONTH CONTRACT) Tinder the 1990 Broadcasting Act, the ITC assesses the levy payable by Independent Television Contractors. By joining us in central London as Senior Accountant on a 30 month contract, you will play a key role in this process.

Reporting to the External Finance Manager, you will visit ITV Companies in order to verify income and expenditure.

Highly self-motivated and a member of a relevant professional body, you must possess at least 5 years' experience of auditing commercial company accounts; a particular emphasis on corporate taxation and investigative accounting would be an advantage. This experience may have been gained in a large organisation, professional partnership or government agency. As you may be required to travel outside London for up to 16 weeks a year, a flexible approach is also essential.

In return, you will receive a competitive annual salary of c.£25,000, together with an attractive benefits package.

To apply, please write with a full curriculum vitae to Vanessa Connolly, Independent Television Commission, 70 Brompton Road, London SW3 1EY. Closing date 22nd January 1991.

AN EQUAL OPPORTUNITIES EMPLOYER



SURREY TEC

FINANCIAL CONTROLLER

Training and Enterprise Council

Woking

c.£30,000 + car + benefits

Surrey Training and Enterprise Council is a new company with a projected turnover in its first year of £13 million. It aims to help businesses in the county through promoting and supporting enterprise and through planning and delivering training.

Reporting to the Managing Director, this is an exciting opportunity to join the senior management team and help shape the TEC's future development. The Financial Controller will be responsible future development. The Financial Controller will be responsible for 8 staff and for delivering the full range of financial and management accounting activities, including financial planning and company secretarial services. Initially, key tasks will be to develop current financial accounting controls and systems and to provide relevant, up-to-date financial and management information. Thereafter a wider commercial contribution will be required.

The successful candidate will be a qualifed accountant. Commercial awarefiess, strong interpersonal skills, computer literacy and a willingness to adopt a hands-on approach to the role are key requirements, Age is not important but the ability to make a positive contribution to the success of the TEC is critical. Relocation and flexible hours can be considered.

Please write in confidence enclosing two copies of your CV, including current salary details, to Richard Fox at the address below.

KPMG Selection & Search Estigate Court Guildions Sarrey GUI JAE

GROUP FINANCIAL CONTROLLER

The company forms part of a major UK group and is a leading manufacturer. wholesaler, and retailer of high quality clothing and other products. In order to strengthen their financial management they wish to appoint a Financial Controller.

Reporting to the Group Financial Director the responsibilities will include: coordinating the production of management information for group operations in the UK, Europe, and the USA, taking a full part in the budgetary process, and developing integrated computer systems.

The successful candidate will liaise closely with the parent group finance function and with the UK Divisional Financial Director in order to gain a thorough knowledge of the company's divisions and their operations.

A qualified Accountant (ACA or ACMA), you should be preferably in your early to mid thirties with a sound background in a manufacturing or wholesale environment. You will need to show systems development experience with a confident character capable of working under pressure.

An attractive remuneration package will be offered and benefits will include a company car, private medical insurance and contributory pension scheme.

Please send full personal and career details including daytime telephone number to box A327 Financial Times. One Southwark Bridge London SE1 9HL

CHURCH OF ENGLAND PENSIONS BOARD

Deputy ccountant

The Board, based in Westminster, manages pensions, mortgages, housing and residential homes for the retired dergy and funded pensions schemes for other church employees. Total assets amount to c. £200m. Due to the retirement of the Chief Accountant, a new Deputy Accountant is required to manage the department which handles all accounting for the Board's work. The work is varied and involves contact with financial institutions, the Board's homes and dioceses.

Candidates should be qualified accountants, aged 30-55. In addition to a starting salary of c. £21,500 (reviewed in April) an attractive package includes contracted out, noncontributory pension and subsidised mortgage.

Please apply to: Sir Timothy Hoare, Career Plan Ltd., 33 John's Mews, London, WC1N 2NS. Tel: 071-242 5775, Fax: 071-831 7623.

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FINANCIAL CONTROLLER/DIRECTOR DESIGNATE

£30,000 + car + benefits + opportunity ...

For a leading independent specialist contractor in the manufacture of theatre and television scenery, stage engineering, museum and gallery displays.

Established twelve years ago in Central South London the Company now employs 80 staff turning over £3.5m in 1991 and is forecasting 20% growth for 1991. A strategically significant appointment to complement its strong technical management team is now sought. Achievement of the Company's goals will lead to appointment as Financial Director within twelve months.

You will have responsibility for a small team handling all the financial and cash management functions, statutory and management reporting, with a priority for developing existing costing and budgetary systems, and in addition will provide analytical commercial appraisal and advice at Board level.

The successful candidate will be a qualified accountant aged between 28 and 35 demonstrating a successful track record in commerce. Computer literacy and a natural flair and liking for organisation and administration are essential acquisition experience and an eye for opportunity will be extremely valuable.

You will be energetic, mature, keen to get out and about, hard dealing and yet have a sense of humour to succeed in this fast turnover high profile industry. Firm financial disciplines are required to maximise the profits generated by a pressurised but dedicated workforce who will reward the person who genuinely enjoys developing individuals into a team drawn from all walks of

The Board will have no hesitation in awarding the right candidate capable of picking up this challenging and open opportunity with a share option within 24 months.

Please send a detailed CV in strict confience to Martin Stainton FCA, at Stainton & Shafto, 21 Wigmore Street, London W1H 9LA.

Financial Controller/ **Director Designate**

Coventry Based, Salary Range £27,000 - £33,000, Car, Bonus Opportunity

This is an excellent opportunity to join a large and dynamic group of companies. This company requires a financial professional to assist in guiding them through this challenging phase of their development and growth intentions. Reporting to the Managing Director the key responsibilities will be to ensure tight financial controls and management, the review and monitoring of results and advising the board on all financial matters. A 'hands on' approach will particularly be required in the early stages of this position to introduce financial systems and controls appropriate to the business. Aged between 26 and 40, and qualified you will have a proven track record at Financial Controller level or above.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to, G. J. Deakin, Hoggett Bowers plc, 13 Frederick Road, Edgbaston, BIRMINGHAM, B15 1JD. 021-455 7575, Fax: 021-454 2338, quoting Ref: B18208/FT.

oggett Bowers

BIRMENGHAM, BRISTOL, CAMBRIDGE, EEINBURGH, LEEDS, LEICESTER, LONDON, MANCHESTER, NEWCASTLE, WENDSOR and EUROPE

FINANCIAL DIRECTOR

Our Client is a company with a turnover in excess of £20 million and part of a privately owned group. It is the market leader in a growing sector of the Contracting/Service industry largely unaffected by the recession.

Expansion and promotion within the group have provided an opportunity for an experienced and qualified Accountant to join the Company Board.

You will most likely be aged 30-40 and be a Financial Director or have gained experience at a senior level in the Construction/Building industry and possess the organisational and management skills necessary to justify a Directorship. You will influence future growth, which may come organically or by acquisition and should have an impact on profitability.

This is an ideal opportunity to join an expanding area of activity with a progressive, positive company.

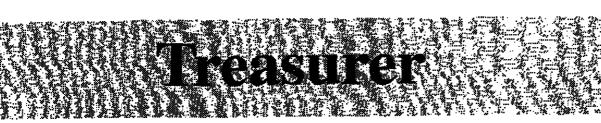
To apply write with full CV., stating current salary, to Sarah Pavey at Christian Davies Advertising Consultants, 3 The Mews, Brickendonbury, Brickendon Lane, Hertford, Herts SG13 8NP; quoting ref. SP 1191

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WEST MIDLANDS

c £35,000 PACKAGE + CAR



manufacturer of advanced electronic equipment is to double in size in 3 years with the introduction of newly developed products and by increasing exports.

In coping with the management of these changes, major importance is being focused on establishing an independent treasury function with control over all aspects of accounting involving cash, credit or financial management.

You will be a member of one of the 3 major accountancy bodies and have had experience of control over all aspects of cash management.

is also a key requirement as the company increases its level of activity.

Please send full personal and career details, including current remuneration level and daytime telephone number, in confidence to John Elliott, Coopers & Lybrand Deloitte Executive Resourcing Ltd, 43 Temple Row, Birmingham B2 5JT, quoting reference JE194.



Director of Finance

Circa £40k plus performance bonus and benefits

In its efforts to assess and meet the future health care needs of the local residents, South Bedfordshire Health has adopted a positive approach to the implementation of the NHS reforms. This post is a key position within the commissioning authority with the postholder playing a leading role in the development of the District's purchasing function.

The Tasks ...

- Ensure value for money contracts for the residents of South
- Overall financial control of the District's resources
- Development of new control systems and Management Information to support service contracting.
- Strategic planning as an executive member of South Bedfordshire Health Authority.

You will have ...

- * An understanding of the commissioning process on Health
- Senior management experience in the NHS or similar
- A track record of sustained achievement.
- * First class communication skills. A professional accountancy qualification.

The Rewards ...

- · Excellent salary and benefits plus performance bonus
- * Relocation package.
- * Attractive pension scheme. * 6 weeks holiday.

Interested ...?

- Informal enquiries to: Mr D Eaton, Chief Executive on (0582) 37121.
- Information package from: District Personnel (0582) 37121 extension 325.
- Applications in writing enclosing CV to:
 Mrs J Smith
 Director of Manpower and Organisational Development
 South Bedfordshire Health

Bute House 7 Dunstable Road Luton LU1 1BB

CV's to be received no late than 31 January 1991.



FINANCIAL CONTROLLER With Acquisitions Bias

S, YORKS

c £35K + CAR + BONUS + EQUITY

Our client is a long-established manufacturer and distributor of a range of market-leading consumer and Industrial products. Subject to a successful buy-in 18 months ago, it has benefited from a management restructure, resulting in a number of strategic acquisitions, which double turnover to over £150m. The industrial products division, itself poised to make its first acquisitions, now requires a young, commercially-minded accountant to control this growth.

Reporting to the divisional MD, you will assume responsibility for the evaluation of potential acquisition targets in the UK and overseas, and their subsequent integration into the group. A major priority will be the installation and control of a PC-based financial reporting system, enabling the timely production of detailed information for divisional management decision making and group reporting. You will also play a pro-active role in the identification of areas for enhancing profitability and assume functional responsibility for four business financial controllers.

A qualified accountant, you will have gained directly relevant experience, in a multi-site environment within a divisional reporting role of a progressive plc. You will have a strong presence and persuasive communication sidils - ideally with fluency in French and/or another European language. Travel in the UK and overseas can be expected.

Benefits are excellent and include an opportunity for equity participation as the company heads

To respond to this challenge, please address your cv, with the details of salary and current photo if available, to: Melinda Hughes, Portland International Management Consultants, Lloyds Hou

Portland International

18 Lloyd Street, Manchester M2 5WA.

Management Consultants Limited



FINANCE DIRECTOR

Alexon Brands Limited

Alexon Brands Limited is the management board of the retail arm of Alexon Group plc and is responsible for co-ordinating and directing the activities of the three fashion brands of Alexon, Eastex and Dash through two divisional boards.

As part of the continuing strengthening of this board we are looking to appoint an experienced Finance Director.

Responsible to the Alexon Brands Limited Managing Director, the successful candidate will be responsible for the development and implementation of Group financial and D.P. policies through two divisional directors and their relevant support staff.

Applicants must possess a proven track record in financial control and D.P. systems, preferably in a retail environment, together with an ability to work as part of a small team of senior management controlling all aspects of Group retail activities.

An excellent package will be offered to include profit sharing, share options and full benefits package, together with the opportunity to join a newly developing management team.

Write, will full c.v. to:-

MR. VINCE McCOY, Group Personnel Director, Alexon Group plc, 73 Welbeck Street, London W1M 7HA.

MACARTHY PLC **GROUP FINANCIAL ACCOUNTANT**

C£24K + Car

Macarthy PLC is a healthcare group engaged in the manufacture, distribution and retailing of pharmaceutical, medical and healthfood related products in the U.K. The Company aims to build a group comprising high quality businesses which are responsive to customer demands and have significant shares of the markets they serve.

At our Group Headquarters in Leighton Buzzard we are currently seeking to recruit a bright young Financial Accountant to Join our Finance team. The successful applicant will assist the Group Chief Accountant in providing financial information on the Group's operations, compiling the statutory accounts and returns, and undertake ad hoc

The ideal candidate will be a recently qualified Accountant (1 year Post Qualification Experience), with good 'hands on' personal computer experience who can demonstrate commitment, drive and determination to help the Company achieve its alms and ensure its place in the market. The position offers excellent opportunities for further advancement within the Group.

In return we offer an attractive salary and benefits package. If you feel that you can take up our challenge, then please in the first instance, forward a full C.V. to Mrs. A. McCarthy, Personnel Department, Macarthy PLC, Delta House, 33 Hockittle Street, Leighton Buzzard,

FINANCE DIRECTOR

ESSEX 240 to 245k + CAR + BENEFITS

This is a key and influential appointment in a service engineering company, mainly trading in the automotive industry. Located on a prime industrial

The successful candidate will be responsible to the Board of Directors with full accountability for optimising financial management, controls and disciplines of the Company's

diverse operations, and Treasury. Applicants should possess a strong personality, be a fully qualified accountant, in the age range 30-45, with a minimum of 3 years experience as a financial and/or treasury director.

Please send full personal and Vandenburghs CHARTERED ACCOUNTANTS career details in confidence to Latimer Cortilé 329-333 Latimer Road London W10 6QZ Telephone: 081-968 0123 Facsimile: 081-968 0124 Jonathan Cohen

WASSALL PLC

Corporate Development - Assistant to Director

The opportunity exists at the London Head Office for a man or woman to act as assistant to the Director responsible for corporate development at this diversified industrial group. The position will mainly involve research and analysis of acquisition opportunities in the UK and elsewhere. The successful candidate will probably be a qualified accountant in their late twenties, preferably with direct experience of investigatory work.

icants should write, enclosing a C.V. and passport sized photograph to:

Philip Turner Wassall PLC Control House 247 Cromwell Road London SW5



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part-qualified accountants at all levels in the south east

From South London to the coast of Sussex and Kent If you have financial experience, are fully or part-qualified or are looking for study opportunities you can lise your full potential accounting for health care with SETRHA. You will be based within the Finance Directorate at RHQ, Bexhill-on-Sea, or in one of the 15 DHQ's or Units in our Region. Career prospects are excellent and we offer an

unbeatable package which includes relocation assistance, pleasant working conditions and well structured and progressive training and management

challenging environment with plenty of scope for career development and promotion join us at one of our Buffet Receptions and meet senior staff who can give you all the details. Specific interviews can be arranged at a time to suit you if necessary. Ring Paula Cook on 0424 730073, ext. 2026, for full details.

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SOUTH EAST THAMES REGIONAL HEALTH AUTHORITY

ACCOUNTANCY RECRUITMENT **CONSULTANT**

London

OTE £45k including excellent basic (20/22k) + Generous bonus + Company Car + Bupa + Pension.

One of London's most prestigious consultancies, urgently needs excellent consultant, aged 24/30 with 2 years experience placing qualifieds in Industry and Commerce. Exceptional business opportunity.

> Telephone Tim Rodda on 071 872 0000 AMA PLC REC CONS

Manchester

c.£37,500+Car+Benefits

Financial Controller

The Finance Division of one of the biggest commercial groups in the country provides financial services ranging from banking to hire purchase and leasing. It comprises a number of companies of varying size and complexity, and turnover exceeds £700 million.

Developing and profitable, its growth plans call for the appointment of a Divisional Financial Controller, who will take responsibility for all management and statutory accounting for the Division, and for all business information and

The successful candidate will be aged mid-30s upwards end a well-qualified, computer familiar Chartered Accountant. The holder of this newly-created post will hopefully but not vitally have financial services industry experience. Importantly, the incumbent will be required constructively to bring together the accounting functions of formerly independent companies, and will become a key member of the management team of the Division's consumer and corporate finance company.

We seek a practical hands-on worker with tact, persuasiveness, professionalism and commitment. In return the benefits package will be appropriate to that of a major U.K. organisation.

The Great Universal

Letters of application, together with CV, salary progression and any other relevant data, should be sent without delay to Mr P.L. Weigh, Company Secretary, The Great Universal Stores PLC, P.O. Box 99, Universal House, Devoushire Street, Manchester M60 1XA, quoting reference P176.

al on 1st April 1991. Located in Educ the local population, the Trust has in excess of 500 beds and all the services affiliated with an Associate Liniversity Hospital.

ence of The North Middlesex Hospital's successful application to sequine self-gover NHS Trust, we are now entering a new phase of innovation and development. In keeping with this, we are tooking for a key Director to join our team in managing and supporting the transition from Health Authority control.

Director of Finance salary in the range of £32 - £39K

Ref no. AC/101 Your primary task will be to lead the Finance Department in providing advice and central finance services to departments and senior management. You will also be required to fulfil the statutory responsibilities of validating the Trust's annual financial accounts.

The successful applicant will be responsible for approximately 40 staff and will control a revenue budget of E30 million and a potential operating income of £51 million for the 1991/

For further information please contact Mr Derek Miller on telephone no. 081 807 3071 Ext.3119

Applicants should have some experience of the management of change within a large organis along with a thorough knowledge of the legislation relating to NFIS reforms. We offer an excellent benefits package which includes a lease car scheme, relocation expenses and

temporary single accommodation. If you feel you have the skills and experience to meet this challenging but rewarding post, we would like to hear from you.

We are expecting to interview on the week commencing 21st January.

ms can be obtained from The Personnel Department, The North opital, Sterling Way, Edmonton, London, N18 1QX or by telephoning 081 807 2835 (24 hour answering service), quoting the relevant reference number Closing date: 21st january 1991

The North Middlesex Hospital NHS Trust

Chief Accountant **National Charity** c.£25,000

A long established Christian Charity based in North London which provides homes and holiday facilities for disabled people, is looking for someone to succeed to this post on the retirement of the Accountant. The work includes supervision of the accounts department, internal audit of accounting at homes, budgets, final and management accounts and liaison with local authorities. Candidates must be qualified accountants, computer literate, probably aged late 20's to early 50's and possess

They must be in sympathy with the Charity's evangelical Christian standpoint. Please apply to: Sir Timothy Hoare, Career Plan Ltd., 33 John's Mews, London, WCIN 2NS. Tel: 071-242 5775, Fax: 071-831 7623.

the managerial qualities to justify promotion in due course.

The Top **Opportunities** Page

Appears in the Financial Times every Wednesday

> For further information please contact

Elizabeth Arthur 071-873 3694

Stephanie Spratt 071-873 4027

